

2010 Preliminary Budget

City of Bellingham, Washington



Photo by Kenni Merritt submitted for the 2009 Essence of Bellingham photo contest

CITY OF BELLINGHAM MISSION STATEMENT

Support safe, satisfying and prosperous community life by providing the citizens of Bellingham with quality, cost-effective services that meet today's needs and form a strong foundation for the future.

CITY OF BELLINGHAM, WASHINGTON

2010 PRELIMINARY BUDGET

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TO: Bellingham City Council and the Bellingham Community
FROM: Mayor Dan Pike
DATE: October 12, 2009
RE: Presenting the 2010 Preliminary Budget

Overview

The Preliminary 2010 Budget I am presenting to you not only serves as a financial guide and work plan for the coming year, it represents our first collective step in our commitment to re-orient how we organize, measure and report our progress toward the long-range **Legacies and Strategic Commitments** adopted earlier this summer. I report that this is but a first step because the total re-orientation of our operations and construction of the full new reporting system on progress is expected to be a three-year phase in. Please see the Council Goals tabbed section for more information about this project. We are committed to this new paradigm despite the challenges we face.

I do not need to tell you—or likely anyone reading this document—that 2009 was an incredibly difficult year for our citizens, our local businesses, and for our city government due to the national financial “Great Recession” that has taken a tremendous toll on all sectors. Nonetheless, I am proud of the fact that through it all our dedicated employees and civic volunteers have kept focus on the City’s mission, which is:

Support safe, satisfying and prosperous community life by providing the citizens of Bellingham with quality, cost-effective services that meet today’s needs and form a strong foundation for the future.

In every department, with sharply reduced resources at their disposal, City staff have innovated and collaborated to maintain service levels to the public as much as possible. This preliminary 2010 budget aspires to that goal as well; however, we have also had to be pragmatic in terms of using our limited resources to meet mandates and critical needs before wants, even when those wants are immensely popular. To maintain some of those value-added services we have reduced investments in several new initiatives discussed in last year’s budget message while still positioning ourselves to grow the economy and, thereby, our tax base to reduce future cuts should the economy remain flat for much of the year ahead. Continued proactive investment now will increase our resiliency in the coming years.

Amidst personnel and service reductions, it is a tall order to remain upbeat and grateful for what we still have. Nonetheless, I encourage us to keep in mind that even after the dreadful cuts that preceded this budget proposal and the ones contained in it, residents, businesses, visitors to our area, and grantors will still provide us with \$180 million in revenues in 2010. This total is inclusive of the statutorily allowed 1% increase in property taxation that I am recommending we factor in to carry out our mission and thereby keep our community the great place it is rightfully known to be. We will use these public resources to maintain our quality of life, move closer to Council-established goals, and prudently hold in reserve sums that will permit us to respond to unanticipated events.

Though, at the time of this submission, we are seeing some signs of stabilization—meaning the precipitous drops in revenues seem to be flattening out—I recommend we keep at least several things in perspective during our budget deliberations:

1. There remains some volatility in terms of U.S. economic indicators by region, and history tells us that we were among the last to fall into recession any time and could likely be slow coming out of them.
2. There have been some federal actions that have been credited with stimulating spending (e.g. “Cash for Clunkers,” an \$8,000 first-time homebuyers tax credit, etc.), but these may mean only short-lived upswings in revenues, not sustainable growth. In fact, some have conjectured that the recent uptick in auto and home sales merely accelerated local buying decisions that now won't be made in 2010 as planned, thus affecting next year's revenues.
3. Unemployment rates are expected to remain high for some time after economic growth returns. As a self-financed entity for unemployment insurance, we may have liabilities for affected workers which could reach far into the maximum allowed time period for collecting unemployment, and there is a good chance that Congress will extend the eligibility period.
4. Though not my preference by any means, the proposed budget utilizes for a third year some of our General Fund operating reserves in order to balance revenues with expenses. My reluctant willingness to do this is because our departments have done a tremendous job in curtailing expenses in 2009 so as to create a higher year-end balance that makes dollars available in the reserve fund. Use of reserves is proposed as an alternative to additional cuts, which after five prior rounds of reductions would be nothing short of draconian for key service centers. If approved by the Council, the proposed reserve usage would leave approximately 12% in the General fund, which is our target and is within the recommended range by the Government Finance Officers' Association. Due to a smaller General Fund overall, however, I hasten to point out that this 12% translates to \$8 million, down from \$14.5 million at the start of 2009. In other words, 12% of a smaller pie is a smaller number of actual dollars in the bank. There is an additional \$2.3 million of restricted General Fund Reserves for jail expenditures and environmental cleanup.

Notwithstanding these caveats, this spending plan could not have come together if it were not for the excellent teamwork of all City departments and most represented bargaining units. For both management and labor this has been a dreadful time of seeing both services and the livelihood of valued colleagues negatively impacted by our financial conditions. My thanks to

our departmental managers and to City workers, whether represented or not, for doing their parts to make the best of what have simply been rotten circumstances.

Budget Highlights

The core city services and Council goal-driven initiatives in 2010 will be covered by this balanced budget that totals \$180 million, inclusive of a General Fund total of \$62 million. We will augment the generosity of local taxpayers with a number of grants and formula-driven resources from other levels of government to round out the revenue side of this budget. On the expense side, except for where beyond our control, outlays are often at or below the levels of the 2009 budget.

Similar to 2009, we reviewed proposed 2010 departmental expense submissions with four primary criteria applied:

- Protecting the public's safety
- Maintaining and safeguarding our capital assets
- Leveraging third party, e.g. other governmental or private grant, resources; and
- Executing City Council Legacies and Strategic Commitments

Departments were expected to uphold these priorities while presenting expenditures that were at or below 2009 revised budget figures. All departments had to hit their deficit reduction goal while absorbing sharp health care and other benefit costs, and unless covered by negotiated concessions, contractual salary or wage increases as well. Even when concessions were agreed to by labor, departments had to absorb the "step increases" rightfully owed to our workers. We are fortunate to have such an experienced, team-oriented set of departmental leaders and budgeteers in that compliance with these tight constraints was almost uniformly met.

To be sure, to meet their spending targets, Department Heads had to make painful choices. After eliminating 13 vacant positions in order to balance the 2009 budget, four rounds of cuts to the '09 adopted budget and further austerity imposed in preparation for 2010 have meant that more than 50 other positions have been either reduced or eliminated from the City's rolls. If the 2010 budget is adopted as presented, total City employment will total 851.7 (inclusive of FTEs in temporary labor) compared to 910.2 one year ago and to 916.3 FTEs budgeted in 2008. For any remaining vacancies that are budgeted partially or fully in the coming year, I expect to continue our "soft" hiring freeze to closely manage our resources.

Other Key Changes or New Directions for 2010

Despite our tight financial circumstances –or in some cases because of them—we are going to do business a bit differently next year on several fronts in ways that are at least cost-neutral, if not generators of savings or revenues. These include:

- Establishment of an Office of Economic Development & Business Relations within the Department of Planning & Community Development. This refocusing of part of the Community Development side of the department will include a business relations hotline, brokering of businesses that first contact the City to appropriate local resources and coordination of the City's Economic Development Strategic Plan. The office will also work closely with the Executive Department as we continue and further ramp up our

connection to local businesses and re-energize our collaboration with community economic development partners.

- Upholding the Council's policy on being a 100% Green Power City, yet reflecting bargaining unit input and the limits of our fiscal situation, we are re-configuring our purchase of Renewable Energy Credits (RECs) to include two vendors and thereby reduce our cost by more than 60%.
- To further cement (permeable, of course!) our commitment to bringing Lake Whatcom back toward health and meet the State Department of Ecology's TMDL requirements, we are providing separate cover an inter-departmental Lake Whatcom 2010 Action Plan.
- After this summer's water treatment challenges, we will explore our need to tap into cleaner source water in order to meet our obligation for sufficient quantities of quality treated drinking water. In 2010, we'll assess the advisability, process steps and projected costs for creating a dual-basin (2 & 3) intake system from Lake Whatcom. Since the basins differ seasonally in regard to turbidity, a two-basin intake could be switched over to the lowest turbidity source water at various points of the year to minimize impact to our treatment plant's equipment and lessen the extent of treatment needed.
- To increase customer service and create efficiency within tight department budgets, several different forms of payment to the City will become feasible via online resources in the year ahead.
- Staff two task forces that will examine in depth how, despite growth in population and annexed geography (approved and potentially), we can provide quality, affordable Fire/Medic One and Police services as mandated in the years ahead.
- In collaboration with the Library Board, continue exploration of sites but also public-private partnerships that will enable a new Central Library in the years ahead at a price we can afford.
- After the splash of a grand opening late this fall, bring 30,000 visitors to the new Whatcom Art and Children's Museum through at least nine different shows (including one Smithsonian exhibit), classes, free-access days and quality offerings through the on-site store and café.
- Launch the Community Energy Conservation Challenge in concert with several local partners and with the support of the federal Department of Energy.
- Accelerate the uniform creation of amendments to building codes to more expressly enable green building technologies and methods.
- Negotiate a revised multi-year Franchise Agreement with Comcast for local cable access and programming.
- Convey key city-owned properties to the Bellingham Public Development Authority to create flagship development projects, waterfront connections and eventual revenues for the City.
- Initiate at least two infrastructure improvements to create access to the waterfront site in preparation for development that will eventually greatly enhance Bellingham's tax base.

- Initiate at least two conservation campaigns; one that reduces treated water consumption by our customers and a second that diverts fats, oils, grease and other food production by-products from the wastewater treatment system.

In that the bulleted items above are but a partial view of what we hope to accomplish in 2010, I draw your attention to the lists of departmental objectives found elsewhere in this document for added insight into planned activities that will shape our journey toward the City's Legacies and Strategic Commitments.

Bellingham's Financial Resiliency

In a year when I am proposing additional General Fund reserve usage (though a lesser amount than in either 2008 or 2009), I believe it is important to initiate a dialogue about our government's fiscal resiliency. I know from conversations with the City Council that this also is a keen interest of our policy makers.

First, let me review some vigilance measures that will continue in 2010:

- We will continue to use a methodology to forecast year-end tax revenues that combines historical and month-to-month trend analysis, including outside perspective from financial experts and local business leaders.
- We will monitor and work with our elected delegations to amend and mitigate any legislative act or citizen initiative that could threaten our fiscal stability and/or impose unfunded mandates on the City.
- Seek funding solutions – internal and legislative - for our obligations for the Washington Law Enforcement Officers' and Fire Fighters' (LEOFF) Retirement System. The City is required under RCW 41.18 and 41.20 to pay the pension and medical costs of LEOFF-1 current and former fire and police employees who meet certain hire or retirement requirements. The most recent actuarial study indicated a projected present-day value of this liability at \$45 million. The 2010 contribution to the Funds will be \$2.9 million (\$1 million General Fund set-aside and \$1.9 million from Fire Pension Levy) included in the Preliminary Budget, the City has more than \$12 million available in fund balances to cover this liability. The current funding plan will enable the City to actuarially fund its LEOFF-1 Pension and Long Term Care obligations by the statutory deadline. The City intends to continue to pay the medical obligations as we incur these costs and the departments have budgeted accordingly in the document before you.
- Continue to press for State and Federal funds for capital projects ranging from wastewater treatment, street overlays, environmental clean-ups, habitat restoration and waterfront multi-modal transportation connections through leadership of our delegation members and any appropriate and available competitive grant processes.

As we have discussed, despite the urgency of our current fiscal situation, we need to do some longer-range planning on the City's financial picture. As such, in partnership with the Council, I hope we can at least begin, if not conclude, the following in 2010:

- A review and update of our reserves policies, inclusive of those that are legally required (e.g. bond debt service reserves), those that are incumbent upon us as trustee for various collaborative funds (e.g. Medic One and Public Safety Dispatch or WhatComm) and those established by you for our internal funds. These reserves can be both

Mayor's Budget Message

designated and undesignated in terms of specific purpose and use caveats. With leadership from our Finance Director, it would be my goal to incorporate best practice from professional associations, guidance from our bonding underwriters, State Auditor guidelines and our own experience and expertise in conducting this review.

- A long-term capital improvement plan that captures Federal- or State-mandated improvements or build-outs, any projected implications of approved or likely to be approved annexations, and the anticipated needs of City Departments in terms of upkeep, replacement or new construction.
- Hand in hand with the item above, a comprehensive review and plan for managing the City's near and long-term debt capacity and repayment schedules.

Of course, the most immediate form of resilience against fiscal challenges comes in the form of reserves, particularly reserve liquidity. If the Council approves this proposed budget without major revision, we anticipate that the General Fund reserve will consist of \$8 million at 2010's year-end or approximately 12% of the year's General Fund expenditure level. In total, the City has more than \$72 million dollars in reserve accounts of all types. While these sums might appear to be bountiful, it is important to note that the General Fund Reserve, for example, if on target at the end of 2010, will constitute only about six (6) weeks of operating expenses. Most of the other reserves on hand have restricted uses.

2009 Austerity & 2010 Proposed Budget Staffing Changes' Impact on Comparable Ratios

After the addition of 6.2 staff-requested positions by Council ordinance during 2008, the City of Bellingham had on record as of 12/31/08 authorization for 916.3 FTEs, inclusive of temporary or seasonal workers. The net effect of the "flat" adopted 2009 budget reduced that total to 910.2 FTEs as of 1/1/09.

As previously described, the City's fiscal conditions during 2009 necessitated four (4) painful rounds of departmental cuts to align the year's expenses with anticipated revenues and lay the ground work for this proposed 2010 budget to balance. Until the third round of reductions, only Planning and Community Development's staffing levels were impacted to the point of a Reduction in Force (RIF) for incumbent workers, due to the sharp decrease in permitting and construction and the corresponding deficit in the Building Services Fund. By rounds three and four, however, many departments had few alternatives to laying off workers, as prior rounds of cutting had exhausted non-personnel reduction options.

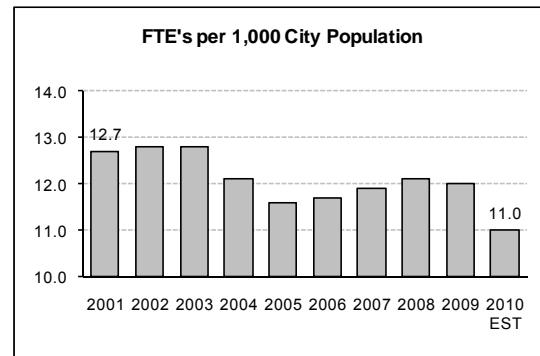
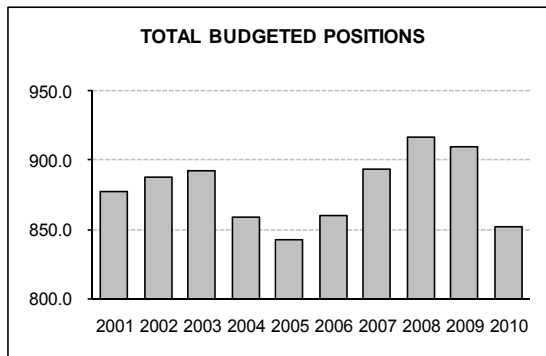
The resulting change in FTEs for 2010, therefore is calculated as follows:

Number FTE	
910.2	2009 budgeted FTEs
2.5	FTEs added in preliminary 2010 budget
912.7	Subtotal
(38.7)	Elimination of vacant position
(21.0)	Lay-offs
(1.3)	Changes in FTE hours
851.7	Total FTEs
(58.5)	Net reduction in FTEs from 2009 Adopted Budget

If approved, these reductions take the City workforce down 64.6 FTEs since the 2008 budget was adopted, or 7.5%. In addition, several departments will continue to function with some of their authorized strength "frozen" as vacancies until we feel it is prudent to authorize their filling.

The table below compares the requested number of FTEs for 2010 to prior years' adopted budget levels. With the net changes, the City's staff to thousand population ratio of 11.0 is below the level budgeted over the past decade, including 2005, when another significant reduction in force was implemented. At the same time, we will continue to operate at a level of staffing stretched but sufficient for our existing or reduced service needs.

Employee Group	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Elected Mayor (and Finance Director through 2007)	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	1.0	1.0
Elected City Council	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Elected Municipal Judge	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Non-Represented Employee Grp	75.9	75.6	78.6	77.4	77.1	79.9	83.9	90.8	87.0	80.6
Supervisors and Professionals	90.9	94.3	100.6	101.7	104.9	103.4	108.6	107.8	106.0	99.0
Professional Librarians	9.3	9.3	8.3	8.0	8.0	8.0	8.0	8.0	8.0	7.0
Emergency Med Svcs Dispatch	10.0	11.0	11.0	11.0	12.0	12.0	12.0	13.0	13.0	13.0
Fire Supervisors	8.0	8.0	8.0	7.3	7.0	8.0	8.0	8.0	8.0	8.0
Firefighters	120.8	128.7	129.7	129.3	122.5	126.0	132.0	135.0	133.0	129.0
Police	97.0	98.0	98.0	95.4	95.1	100.0	102.0	102.0	106.0	99.7
WHAT COMM Dispatch	0.0	0.0	23.0	23.0	23.0	23.0	26.0	26.0	26.0	26.0
Non-Uniformed	387.3	379.1	355.7	334.4	323.5	327.3	336.5	352.1	351.6	321.2
TOTAL REGULAR	808.2	814.0	822.9	797.5	783.1	797.6	827.0	851.7	847.6	792.5
Temporary Labor	69.0	73.4	69.1	60.9	59.2	62.2	66.6	64.6	62.6	59.2
TOTAL PAID WORKFORCE	877.2	887.4	892.0	858.4	842.3	859.8	893.6	916.3	910.2	851.7



Beyond the personnel and initiatives described above, our citizens expect that the City will continue its proud tradition of providing quality basic services to the community. This budget will maintain momentum on managing growth, redeveloping the waterfront, moving Lake Whatcom back toward health, bringing jobs and economic development to our community, strengthening and expanding cherished cultural facilities, maintaining our engagement of neighborhoods and building or maintaining key capital infrastructure.

In the weeks ahead, additional information presented to City Council and community members will elaborate this overview to assist Council with its fiduciary review and approval responsibilities.

Mayor's Budget Message

Summary

A City's budget is its most important policy action. It represents an annualized purchasing of incremental progress toward the vision we share for our community and protection of the quality of life for which Bellingham is proud to be known.

Despite diminished resources, we will push for progress on the City Council's Legacies and Strategic Commitments. We will continue to partner with our citizen advisory boards, commissions, peer governments, and of course, the public to achieve these targets.

Though tough fiscal conditions and the difficult choices we have had to make have at times strained relationships with some, I remain honored to work alongside our skilled City employees and volunteers to implement our collective vision and I thank them for their hard work and dedication in delivering community services. I am particularly proud of the teamwork that Department Heads have exhibited with one another in charting new ways of going about our business.

As the end of another fiscal year looms, like most citizens of Bellingham, I am grateful to you, our Council Members, for your many hours of service and your willingness to forego an increase in your own compensation next year to share a bit of the pain felt by our departments.

I would also like to specifically acknowledge CAO, David Webster; Finance Director, John Carter; Budget Manager, Brian Henshaw, budget staff members Patricia Starcher and Karla Buckingham, as well as the entire Finance Department team for the many long hours required to produce a spending plan of this complexity and scope. It seemed to me -- and I'm sure to them and you-- that we never did finish the budget in 2009 due to all the changes our dwindling revenues forced us to make. Here is hoping that for our community, our employees and the State and nation that 2010 will be a brighter year as recovery gets traction.

Whatever next year may bring, I look forward to again working with the City Council, our staff and the citizenry to keep Bellingham strong and its future even brighter.

Sincerely,



Dan Pike, Mayor

ELECTED OFFICIALS

MAYOR

Dan Pike, Mayor
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**CITY COUNCIL
2009**

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Jack Weiss..... 1st Ward

Gene Knutson..... 2nd Ward

Barry Buchanan 3rd Ward
Council President

Stan Snapp 4th Ward
Council President Pro-Tempore

Terry Bornemann..... 5th Ward

Barbara Ryan..... 6th Ward
Mayor Pro-Tempore

Louise Bjornson At-Large

MUNICIPAL COURT JUDGE

Debra Lev
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The Finance Director changed from an elected to an appointed position beginning in 2008 by a City Charter Amendment passed during the 2006 election.

Visit us on the City's website at www.cob.org

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LEGACIES AND STRATEGIC COMMITMENTS

City Council Adopts New Strategic Planning and Performance Measurement System

The Bellingham City Council, in 2009, adopted a vision statement that identifies long-term goals and strategies to reach those goals, as the first steps in the City's new strategic planning and performance measure system.

The system approved by City Council has as its basis a set of twenty- to fifty-year goals, or "legacy statements," that are supported by six- to twenty-year "strategic commitments." Council adopted the ***City of Bellingham Legacies and Strategic Commitments*** in July 2009 to be used as the basis for 2010 budget planning and deliberations. These high-level policy statements are based on extensive public feedback and are intended to be visionary, reflecting the priority and emphasis of City government programs and services.

Vision based on public feedback

Prior to adopting the Legacies and Strategic Commitments, the Council held work sessions and solicited feedback from City residents, including hosting a public hearing prior to adopting a final document.

Council members and staff involved with the project also used previously adopted strategies and plans, such as past years' Council Goals and Objectives, the Bellingham Comprehensive Plan, results from recent opinion surveying, and feedback provided on major projects and initiatives from the past several years, to shape the Legacies and Strategic Commitments.

The ***City of Bellingham Legacies and Strategic Commitments*** can be found on the following pages. Throughout the 2010 Preliminary Budget, budget objectives of each department are aligned with the Legacy statements adopted by Council.

About the Performance Measures Project

The Bellingham City Council established as a priority for 2009 that the administration develop a citywide performance measurement system to increase alignment between long-range strategic goals, department and program budgets and work plans, and employee work plans and performance reviews.

City staff initiated the Performance Measures Project in January 2009. After staff review of a number of programs adopted by other cities across the nation, in March 2009 the City Council approved staff's recommendation to use a system similar to that used by King County, which is based on Association of Government Accountants (AGA) best practices. Principles guiding the project include:

Adopting existing measures where possible – The City has many existing tools and measures that have been tracked over time.

Partnering with other agencies - Use community partners, government partners, or other external agencies where possible for gathering and recording measurement information.

Wisely using limited resources – Provide for effective but more limited processes, not exhaustive processes. Provide a cost-effective performance measures program that meets quality standards for accuracy and accountability.

Council Goals

Ensuring comprehensive approach – participation is Citywide and mandatory.

Using this system, by 2011 City programs and work plans will be fully aligned with and measured against high-level policy goals, and structured to improve and communicate performance and project effectiveness.

More information

For more information about the project, contact the Mayor's Office at 778-8100 or mayorsoffice@cob.org or visit the City website at www.cob.org

City of Bellingham Legacies and Strategic Commitments Adopted by the Bellingham City Council, July 2009

"We are working today so future generations will benefit from..."

Clean, Safe Drinking Water

- Protect and improve drinking water sources
- Limit development in Lake Whatcom watershed
- Use efficient, ecological treatment techniques
- Maintain reliable distribution system
- Promote water conservation

Healthy Environment

- Protect and improve the health of lakes, streams, and bay
- Protect and restore ecological functions and habitat
- Reduce contributions to climate change
- Conserve natural and consumable resources

Vibrant Sustainable Economy

- Support thriving local economy across all sectors
- Promote inter-dependence of environmental, economic, and social interests
- Create conditions that encourage public and private investment
- Foster vibrant downtown and other commercial centers
- Preserve farmland and the agricultural economy

Sense of Place

- Support sense of place in neighborhoods
- Encourage development within existing infrastructure
- Preserve historic and cultural resources
- Support people-to-people connections

Safe and Prepared Community

- Prevent and respond to emergencies
- Prevent and respond to crime
- Ensure safe infrastructure
- Increase community readiness and resilience

Mobility & Connectivity Options

- Provide safe, well-connected mobility options for all users
- Maintain & improve streets, trails & other infrastructure
- Limit sprawl
- Increase infrastructure for bicycles, pedestrians, and non-single-occupancy vehicle modes of transportation
- Reduce dependence on single-occupancy vehicles

Access to Quality of Life Amenities

- Maintain & enhance publicly owned assets
- Foster arts, culture, and lifelong learning
- Provide recreation & enrichment opportunities for all ages & abilities
- Ensure convenient access to & availability of parks & trails Citywide

Quality, Responsive City Services

- Deliver efficient, effective, and accountable municipal services
- Use transparent processes & involve stakeholders in decisions
- Provide access to accurate information
- Recruit, retain, & support quality employees

Equity & Social Justice

- Provide access to problem-solving resources
- Support safe, affordable housing
- Increase living wage employment
- Support services for lower-income residents
- Cultivate respect & appreciation for diversity

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CITYWIDE BUDGET REPORTS

Budget Balancing and Reserves

Beginning Reserve Balance + Revenues = Expenditures + Ending Reserve Balance. Any time an account within one of these four components is changed, an opposite change on the same side of the equation or an equal change on the other side of the equation must be made in order to keep the equation in balance. On most reports in this tabbed section, to show totals that are in balance, Beginning Reserves are included with Revenues and Sources, and Ending Reserves are included with Expenditures and Uses.

For budget preparation and monitoring purposes, the City uses reserves rather than fund balances. The reserve concept is used because it better defines the resources expected to be available at the beginning of the year for expenditures. Ending reserves also better define what will be left at year-end for use in the following year. The City defines budgetary reserves as the difference between:

- assets that can reasonably be expected to be available for use within the year or shortly thereafter, and
- liabilities that can reasonably be expected to be extinguished during the year.

For the purpose of describing budget reports, “budget year” refers to the year for which the budget is prepared – 2010; “current year” refers to the year during which the budget preparation takes place – 2009; and “prior year” refers to the year before the “current year” – 2008.

Citywide Budget Overview Reports

This first group of reports provides a brief overview of the City budget and is followed by a set of reports with more detailed information.

Summary of Estimated Revenues, Expenditures and Reserves Reports

Provide a Citywide summary of the budget. Data is presented for the General Fund and summarized by type of fund for other funds for the budget year. The total of all funds for the budget year is compared to the total for the current year adopted budget.

- The first version (pages 22-23) shows Citywide Estimated Beginning Reserve Balance, Revenues and Expenditures by Type, and Estimated Ending Reserve Balance.
- The second version (pages 24-25) shows Citywide Estimated Beginning Reserve Balance, Revenues and Expenditures by Department, and Citywide Estimated Ending Reserve Balance. Non-Departmental Revenues on this report include revenues that are shared between departments. Distribution of those revenues to departments is shown as “Used From Reserves” in the report beginning on page 60.

Changes in Reserve Balances Report

Shows the changes in each funds’ estimated reserve balance from the beginning to the end of the budget year. Explanations are provided for those individual funds that have budgeted reserve balance changes of more than 10% and \$250,000. (Pages 26-29)

Summary of Estimated Revenues, Expenditures and Reserves

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS
ESTIMATED BEGINNING RESERVE BALANCE 1/1/2010	\$ 12,540,767	\$ 10,308,542	\$ 385,931	\$ -	\$ 27,626,126
REVENUES					
Taxes	48,907,009	13,712,410	350,000	-	1,280,000
Licenses & Permits	894,595	42,000	-	-	1,145,000
Intergovernmental	2,423,232	9,236,368	605,036	-	3,570,089
Charges For Goods & Services	6,754,370	9,964,374	-	-	41,600,726
Fines & Forfeitures	1,157,550	-	-	-	962,715
Interest & Miscellaneous	968,327	1,016,463	280,474	-	3,068,768
Non-Revenues	-	-	-	-	-
Other Financing Sources	1,072,704	548,100	1,757,095	-	1,467,851
TOTAL REVENUES	62,177,787	34,519,715	2,992,605	-	53,095,149
TOTAL AVAILABLE RESOURCES	74,718,554	44,828,257	3,378,536	-	80,721,275
EXPENDITURES					
Salaries & Benefits	43,545,370	11,053,573	-	-	15,098,243
Supplies	2,203,347	981,447	-	-	2,876,916
Services	6,297,050	6,357,151	-	-	7,882,148
Intergovernmental Services	5,508,281	1,274,687	-	-	6,786,594
Capital	-	11,639,476	-	-	9,295,000
Principal & Interest	250,000	-	2,980,695	-	5,612,140
Interfund Charges	6,220,095	4,018,463	-	-	11,765,910
TOTAL EXPENDITURES	64,024,143	35,324,797	2,980,695	-	59,316,951
ESTIMATED ENDING RESERVE BALANCE 12/31/2010	10,694,411	9,503,460	397,841	-	21,404,324
TOTAL EXPEND. & RESERVE BALANCE	\$74,718,554	\$44,828,257	\$3,378,536	\$ -	\$ 80,721,275

2010 Budget

INTERNAL SERVICE FUNDS	PENSION TRUST FUNDS	PERMANENT FUNDS	DISCRETE COMPONENT UNITS	TOTAL 2010 BUDGET	ADOPTED 2009 BUDGET	Change from 2009 Adopted	
						AMOUNT	PCT
\$ 14,143,942	\$ 9,479,362	\$ 4,745,996	\$ 639,433	\$ 79,870,099	\$ 87,272,784	\$ (7,402,685)	-8.5%
-	1,818,000	363,600	1,000,000	67,431,019	71,903,259	(4,472,240)	-6.2%
-	-	-	-	2,081,595	2,657,490	(575,895)	-21.7%
4,219	105,000	-	621,734	16,565,678	23,070,837	(6,505,159)	-28.2%
4,274,114	-	-	-	62,593,584	60,566,783	2,026,801	3.3%
-	-	-	-	2,120,265	2,168,678	(48,413)	-2.2%
16,788,535	1,331,220	246,633	187,206	23,887,626	27,187,788	(3,300,162)	-12.1%
-	257,000	-	-	257,000	369,564	(112,564)	-30.5%
150,000	-	-	-	4,995,750	8,270,905	(3,275,155)	-39.6%
21,216,868	3,511,220	610,233	1,808,940	179,932,517	196,195,304	(16,262,787)	-8.3%
35,360,810	12,990,582	5,356,229	2,448,373	259,802,616	283,468,088	(23,665,472)	-8.3%
3,660,850	2,630,000	-	51,863	76,039,899	79,494,579	(3,454,680)	-4.3%
1,458,985	105,200	-	13,744	7,639,639	8,408,993	(769,354)	-9.1%
13,516,234	438,150	-	342,137	34,832,870	43,083,218	(8,250,348)	-19.1%
94,700	-	131,418	35,000	13,830,680	15,442,695	(1,612,015)	-10.4%
668,000	-	-	-	21,602,476	37,061,915	(15,459,439)	-41.7%
-	-	-	1,112,740	9,955,575	9,058,314	897,261	9.9%
1,899,287	1,072	-	-	23,904,827	23,552,869	351,958	1.5%
21,298,056	3,174,422	131,418	1,555,484	187,805,966	216,102,583	(28,296,617)	-13.1%
14,062,754	9,816,160	5,224,811	892,889	71,996,650	67,365,505	4,631,145	6.9%
\$ 35,360,810	\$ 12,990,582	\$ 5,356,229	\$ 2,448,373	\$ 259,802,616	\$ 283,468,088	\$ (23,665,472)	-8.3%

Summary of Estimated Revenues, Expenditures and Reserves

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS
ESTIMATED BEGINNING RESERVE BALANCE 1/1/2010	\$12,540,767	\$10,308,542	\$ 385,931	\$ -	\$ 27,626,126
REVENUES					
Fire	235,874	-	-	-	7,880,343
Police	1,685,029	4,512,569	-	-	-
Judicial & Support Serv	1,980,976	-	-	-	-
Parks & Recreation	2,094,303	6,783,732	-	-	737,086
Library	354,981	15,000	-	-	-
Museum	43,842	-	-	-	-
Planning & Com Devel	799,809	2,766,870	-	-	1,914,591
Hearing Examiner	30,000	-	-	-	-
Human Resources	631,587	-	-	-	-
Finance	1,544,650	-	2,992,605	-	-
ITSD	754,861	138,530	-	-	-
Legal	309,111	-	-	-	-
Office Of The Mayor	470,740	-	-	-	-
City Council	239,042	-	-	-	-
Non-Departmental	51,002,982	2,512,917	-	-	-
Public Works	-	17,790,097	-	-	42,563,129
Public Facilities Dist	-	-	-	-	-
Public Development Auth	-	-	-	-	-
TOTAL REVENUES	62,177,787	34,519,715	2,992,605	-	53,095,149
TOTAL AVAILABLE RESOURCES	74,718,554	44,828,257	3,378,536	-	80,721,275
EXPENDITURES					
Fire	13,514,398	1,135,519	-	-	7,874,697
Police	19,483,592	3,730,424	-	-	-
Judicial & Support Serv	3,017,156	-	-	-	-
Parks & Recreation	7,328,867	5,982,562	-	-	697,816
Library	3,472,774	15,000	-	-	-
Museum	1,474,867	-	-	-	-
Planning & Com Devel	3,425,805	2,661,870	-	-	1,883,156
Hearing Examiner	186,670	-	-	-	-
Human Resources	1,254,996	-	-	-	-
Finance	1,812,578	-	2,980,695	-	-
ITSD	2,582,832	457,206	-	-	-
Legal	1,475,139	-	-	-	-
Office Of The Mayor	1,032,825	-	-	-	-
City Council	441,426	-	-	-	-
Non-Departmental	3,520,218	673,827	-	-	-
Public Works	-	20,668,389	-	-	48,861,282
Public Facilities Dist	-	-	-	-	-
Public Development Auth	-	-	-	-	-
TOTAL EXPENDITURES	64,024,143	35,324,797	2,980,695	-	59,316,951
ESTIMATED ENDING RESERVE BALANCE 12/31/2010	10,694,411	9,503,460	397,841	-	21,404,324
TOTAL EXPEND. & RESERVE BALANCE	\$74,718,554	\$44,828,257	\$3,378,536	\$ -	\$ 80,721,275

2010 Budget

INTERNAL SERVICE FUNDS	PENSION TRUST FUNDS	PERMANENT FUNDS	DISCRETE COMPONENT UNITS	TOTAL 2010 BUDGET	ADOPTED 2009 BUDGET	Change from 2009 Adopted	
						AMOUNT	PCT
\$ 14,143,942	\$ 9,479,362	\$ 4,745,996	\$ 639,433	\$ 79,870,099	\$ 87,272,784	\$ (7,402,685)	-8.5%
-	-	-	-	8,116,217	8,074,144	42,073	0.5%
-	-	-	-	6,197,598	6,055,589	142,009	2.3%
-	-	-	-	1,980,976	1,935,810	45,166	2.3%
-	-	451,136	-	10,066,257	10,072,413	(6,156)	-0.1%
-	-	-	-	369,981	3,364,564	(2,994,583)	-89.0%
-	-	-	-	43,842	62,430	(18,588)	-29.8%
-	-	-	-	5,481,270	5,425,471	55,799	1.0%
-	-	-	-	30,000	74,144	(44,144)	-59.5%
11,703,978	3,511,220	-	-	15,846,785	15,669,071	177,714	1.1%
-	-	-	-	4,537,255	4,739,584	(202,329)	-4.3%
227,798	-	-	-	1,121,189	1,299,354	(178,165)	-13.7%
1,103,429	-	-	-	1,412,540	1,543,552	(131,012)	-8.5%
-	-	-	-	470,740	592,707	(121,967)	-20.6%
-	-	-	-	239,042	179,689	59,353	33.0%
-	-	-	-	53,515,899	57,623,371	(4,107,472)	-7.1%
8,181,663	-	159,097	-	68,693,986	77,748,193	(9,054,207)	-11.6%
-	-	-	1,403,917	1,403,917	1,235,218	168,699	13.7%
-	-	-	405,023	405,023	500,000	(94,977)	-19.0%
<u>21,216,868</u>	<u>3,511,220</u>	<u>610,233</u>	<u>1,808,940</u>	<u>179,932,517</u>	<u>196,195,304</u>	<u>(16,262,787)</u>	<u>-8.3%</u>
<u>35,360,810</u>	<u>12,990,582</u>	<u>5,356,229</u>	<u>2,448,373</u>	<u>259,802,616</u>	<u>283,468,088</u>	<u>(23,665,472)</u>	<u>-8.3%</u>
-	-	-	-	22,524,614	23,602,253	(1,077,639)	-4.6%
-	-	-	-	23,214,016	23,860,579	(646,563)	-2.7%
-	-	-	-	3,017,156	3,160,832	(143,676)	-4.5%
-	-	131,418	-	14,140,663	16,646,504	(2,505,841)	-15.1%
-	-	-	-	3,487,774	7,061,169	(3,573,395)	-50.6%
-	-	-	-	1,474,867	1,759,637	(284,770)	-16.2%
-	-	-	-	7,970,831	8,644,431	(673,600)	-7.8%
-	-	-	-	186,670	197,433	(10,763)	-5.5%
12,609,769	3,174,422	-	-	17,039,187	16,480,447	558,740	3.4%
-	-	-	-	4,793,273	5,316,595	(523,322)	-9.8%
411,076	-	-	-	3,451,114	3,918,136	(467,022)	-11.9%
1,072,017	-	-	-	2,547,156	2,630,946	(83,790)	-3.2%
-	-	-	-	1,032,825	2,147,152	(1,114,327)	-51.9%
-	-	-	-	441,426	461,742	(20,316)	-4.4%
-	-	-	-	4,194,045	4,485,451	(291,406)	-6.5%
7,205,194	-	-	-	76,734,865	93,852,667	(17,117,802)	-18.2%
-	-	-	1,156,029	1,156,029	1,376,609	(220,580)	-16.0%
-	-	-	399,455	399,455	500,000	(100,545)	-20.1%
<u>21,298,056</u>	<u>3,174,422</u>	<u>131,418</u>	<u>1,555,484</u>	<u>187,805,966</u>	<u>216,102,583</u>	<u>(28,296,617)</u>	<u>-13.1%</u>
<u>14,062,754</u>	<u>9,816,160</u>	<u>5,224,811</u>	<u>892,889</u>	<u>71,996,650</u>	<u>67,365,505</u>	<u>4,631,145</u>	<u>6.9%</u>
<u>\$35,360,810</u>	<u>\$12,990,582</u>	<u>\$ 5,356,229</u>	<u>\$ 2,448,373</u>	<u>\$259,802,616</u>	<u>\$283,468,088</u>	<u>\$(23,665,472)</u>	<u>-8.3%</u>

Changes in Estimated Reserve Balances

Fund	Beginning Reserve	+ Revenues	= Funds Available	- Expenditures
1 General	12,540,767	62,177,787	74,718,554	64,024,143
111 Street	1,387,306	17,340,636	18,727,942	17,638,389
113 Paths & Trails Reserve	53,318	8,775	62,093	-
123 Parksite Acquisition	37,810	5,312	43,122	9,000
124 Technology Replacement & Reserve	1,088,042	138,530	1,226,572	457,206
125 Capital Maint	281,003	489,642	770,645	635,000
126 Library Gift	27,904	15,000	42,904	15,000
131 Olympic Pipeline Incident	30,018	15,189	45,207	-
132 Squalicum Park/Olympic	12,905	-	12,905	-
133 Olympic - Restoration	40,554	497	41,051	-
134 Olympic-Whatcom Falls Park Addl	255,590	3,389	258,979	-
135 Little Squalicum-Oeser Settlement	54,810	6,187	60,997	7,000
141 1st 1/4% Real Estate Excise Tax	1,414,278	1,014,414	2,428,692	1,707,000
142 2nd 1/4% Real Estate Excise Tax	540,885	1,433,861	1,974,746	1,663,827
151 Police Federal Equitable Share	339,190	16,030	355,220	78,920
152 Asset Forfeiture/Drug Enforce.	95,314	56,111	151,425	98,289
153 Criminal Justice	539,405	267,273	806,678	180,000
160 Public Safety Dispatch	1,426,372	4,173,155	5,599,527	4,508,734
172 Beyond Greenways	590,077	22,086	612,163	83,000
173 Greenways III	1,139,730	6,192,369	7,332,099	4,711,562
177 Parks Impact	680,637	550,348	1,230,985	870,000
178 Sportsplex	31,131	4,041	35,172	-
180 Tourism	119,440	882,837	1,002,277	777,837
190 Community Develop Block Grant	122,823	1,139,630	1,262,453	1,139,630
191 HOME Investment Partnership Grant	-	744,403	744,403	744,403
214 2001 Fire UTGO Bond	84,986	352,310	437,296	348,925
222 1999 LTGO Bond Redemption	-	549,575	549,575	549,575
223 Refunding GO Bonds 1996	-	347,528	347,528	347,528
224 Sportsplex Acquisition Debt	22,587	269,781	292,368	269,639
225 2004 PFD/Civic Field LTGO	-	1,278,863	1,278,863	1,278,863
231 Drake Note	-	17,964	17,964	17,964
235 PW Trust Loan-Str Overlay	-	168,201	168,201	168,201
245 LID Guaranty	278,358	8,383	286,741	-
410 Water	6,415,325	16,485,724	22,901,049	17,579,431
420 Wastewater	9,566,871	16,854,203	26,421,074	21,302,607
430 Storm/Surface Water Utility	834,364	4,936,851	5,771,215	5,331,964
440 Solid Waste	7,504,847	1,677,856	9,182,703	2,104,585
456 Cemetery	260,180	544,830	805,010	542,578
460 Golf Course	85,806	192,256	278,062	155,238
465 Parking Services	1,259,435	2,608,495	3,867,930	2,542,695

=	Ending Reserve	Dollar Change	Percent Change
	10,694,411	(1,846,356)	-14.7%
	1,089,553	(297,753)	-21.5%
	62,093	8,775	16.5%
	34,122	(3,688)	-9.8%
	769,366	(318,676)	-29.3%
	135,645	(145,358)	-51.7%
	27,904	-	0.0%
	45,207	15,189	50.6%
	12,905	-	0.0%
	41,051	497	1.2%
	258,979	3,389	1.3%
	53,997	(813)	-1.5%
	721,692	(692,586)	-49.0%
	310,919	(229,966)	-42.5%
	276,300	(62,890)	-18.5%
	53,136	(42,178)	-44.3%
	626,678	87,273	16.2%
	1,090,793	(335,579)	-23.5%
	529,163	(60,914)	-10.3%
	2,620,537	1,480,807	129.9%
	360,985	(319,652)	-47.0%
	35,172	4,041	13.0%
	224,440	105,000	87.9%
	122,823	-	0.0%
	-	-	--
	88,371	3,385	4.0%
	-	-	--
	-	-	--
	22,729	142	0.6%
	-	-	--
	-	-	--
	-	-	--
	286,741	8,383	3.0%
	5,321,618	(1,093,707)	-17.0%
	5,118,467	(4,448,404)	-46.5%
	439,251	(395,113)	-47.4%
	7,078,118	(426,729)	-5.7%
	262,432	2,252	0.9%
	122,824	37,018	43.1%
	1,325,235	65,800	5.2%

Explanations are provided for changes of more than 10% and \$250,000 in reserve balances for individual funds.

Explanations

001 General Fund – Included in the Beginning and Ending Reserve total is restricted cash totaling \$2.3M for environmental cleanup and jail expenditures. Due to the recession reduction in revenues is greater than the reduction in expenditures and requires using \$1,846,356 of reserves in 2010.

111 Street Fund – The decrease in Sales Tax revenue of \$2,400,000 in this fund combined with a decrease in grant revenue is more than the reduction in expenditures and requires using \$297,753 of reserves.

124 Technology Replacement Reserve Fund – Transfers into this fund are being reduced and the corresponding projects are being reduced or delayed. High priority projects and hardware purchases are being paid for from reserves, reducing them by \$318,676.

141 First Quarter Real Estate Excise Tax Fund – Revenues are down 50% since 2007 and capital projects have been scaled back. In 2010, the largest expenditures are for waterfront infrastructure and one multi-modal street improvement project reducing reserves by \$692,586.

160 Public Safety Dispatch Fund – Reserves of \$335,579 are being used to replace a portion of 9-1-1 consoles and communication equipment in the WhatComm Dispatch facility.

173 Greenways III Fund – Reserves will grow by \$1,480,807 based on estimated receipts of the voted levy, which runs from 2007-2016. Money will be spent on land acquisition, design of the over water walkway, and park construction.

Changes in Estimated Reserve Balances (continued)

<u>Fund</u>	<u>Beginning Reserve</u>	<u>+ Revenues</u>	<u>= Funds Available</u>	<u>- Expenditures</u>
470 Medic One	1,072,095	7,880,343	8,952,438	7,874,697
475 Development Services	627,203	1,914,591	2,541,794	1,883,156
510 Fleet Administration	4,836,562	4,011,374	8,847,936	2,780,358
520 Purchasing/Materials Mngmt	642,713	2,129,516	2,772,229	2,131,443
530 Facilities Administration	603,988	2,040,773	2,644,761	2,293,393
540 Telecommunications	489,977	227,798	717,775	411,076
550 Claims Litigation	4,234,519	1,103,429	5,337,948	1,072,017
561 Unemployment Compensation	671,683	180,620	852,303	621,871
562 Workers Comp Self-Insurance	709,755	670,534	1,380,289	757,905
565 Health Benefits	1,954,745	10,852,824	12,807,569	11,229,993
612 Firefighter Pension and Benefit	4,241,530	2,528,845	6,770,375	2,033,386
613 Police Pension and Benefit	5,237,832	982,375	6,220,207	1,141,036
701 Greenways Maint Endowment	3,392,065	451,136	3,843,201	131,418
702 Nat Res Protect & Restoration	1,353,931	159,097	1,513,028	-
965 Public Facilities District	631,637	1,403,917	2,035,554	1,156,029
970 Public Development Authority	7,796	405,023	412,819	399,455
Total	79,870,099	179,932,517	259,802,616	187,805,966

177 Parks Impact Fee Fund – A decrease in Parks Impact Fees associated with new construction will provide a lower level of funding for park capital projects. Reserves will decrease by \$319,562 for park expansion and new construction.

410 Water Fund – Reduced new construction lowers system development charge revenue used for capital projects. Principal and interest payments on bonds issued for watershed land acquisition and capital improvements increased by \$908,000. Overall expenditures are reduced, but a \$1,093,707 reduction in reserves is also needed.

420 Wastewater Fund – Reduced new construction lowers system development charge revenue used for capital projects. \$2.1M will be spent on repair and replacement of lines and \$4M on the

expansion of the waste water treatment plant to remain compliant with Department of Ecology. \$4,448,404 of reserves will be used on these projects.

430 Storm/Surface Water Utility Fund – Reduced new construction lowers system development charge revenue used for capital projects. Capital projects for creek day-lighting, storm main replacement, and fish passage improvements totaling \$850,000 will utilize \$395,113 of reserves.

510 Fleet Administration Fund – Fleet replacement income is increasing as the fund transitions to a 100% replacement fund. Several large equipment purchases in 2009 (fire trucks & heavy equipment) will increase annual fund income as replacement costs are received over the useful life of the assets. Reserves will increase by \$1,213,016.

=	Ending Reserve	Dollar Change	Percent Change
	1,077,741	5,646	0.5%
	658,638	31,435	5.0%
	6,067,578	1,231,016	25.5%
	640,786	(1,927)	-0.3%
	351,368	(252,620)	-41.8%
	306,699	(183,278)	-37.4%
	4,265,931	31,412	0.7%
	230,432	(441,251)	-65.7%
	622,384	(87,371)	-12.3%
	1,577,576	(377,169)	-19.3%
	4,736,989	495,459	11.7%
	5,079,171	(158,661)	-3.0%
	3,711,783	319,718	9.4%
	1,513,028	159,097	11.8%
	879,525	247,888	39.2%
	13,364	5,568	71.4%
	71,996,650	(7,873,449)	-9.9%

530 Facilities Administration Fund – There is a decrease in anticipated lease revenue from the Federal Building due to several tenants moving out during the remodel. Reserves will decrease by \$252,620.

561 Unemployment Compensation Fund – The City of Bellingham is self-insured for unemployment insurance. It is anticipated that layoffs will increase unemployment compensation in 2010 reducing reserves by \$441,251.

565 Health Benefits Fund – \$377,169 of reserves is being used to help cover the increase in the cost of medical insurance for City staff.

612 Firefighter Pension and Benefit Fund – Pension and Benefit reserves will increase by \$495,459. These payments will be used by the City to actuarially fund its LEOFF-1 pension and long-term care liability.

Citywide Budget Detail Reports

The next group of reports provides a more detailed level of information in various aggregations by individual fund, department, and type of revenue and expenditure.

Revenues and Sources – Expenditures and Uses – All Funds Report

Provides a classified summary of revenues, sources, expenditures and uses along with ending reserves for each fund and for the City as a whole. Information is presented for the budget year, current year adopted, current year revised, and prior year actual amounts.

The Revised budget is included to show a more accurate relationship between ending reserves in the prior year and beginning reserves in the current year. At the time the current year budget is adopted, beginning reserves are estimated. The Revised Budget includes:

- The reconciling ordinance which amends the Beginning Reserves accounts to match actual beginning reserves calculated from the accounting system after the fiscal year is closed.
- The reappropriation ordinance, which carries forward the funds necessary to pay for goods, services, and projects that have purchase order commitments at year end because the products and/or invoices have not been received.
- Year-to-date Budget ordinances and transfer orders amending the current year budget, approved by Council and entered into the financial system at the time the data was extracted for this document.

Differences between the prior year ending balance and the revised budget beginning balance are due to rounding and adjusting entries in the accounting system that are not included in the budget. Differences between the City's Financial Report and the Budget, and the process for amending the budget are both described in more detail in the Budget Overview tabbed section of the Adopted Budget Document.

Revenue Summary by Fund, Department and Revenue Type Report and Charts

Shows budget year revenues sorted by fund then department. Subtotals revenues by basic account type, totals revenues excluding reserves, and provides a grand total with reserves.

Expenditure Summary by Fund, Department and Expenditure Type Report and Charts

Shows budget year expenditures by fund and department. Subtotals expenditures by object type, totals expenditures excluding reserves, and provides a grand total with reserves.

Expenditures by SubObject – All Funds Report

Provides a detailed report of citywide expenditures by type for all funds in total, excluding reserves.

Revenues and Sources, Expenditures and Uses – All Funds

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
General Fund (001)						
Beginning Reserves	25,481,318	12,689,183	17,326,870	12,540,767	(148,416)	-1.2%
Revenues:						
Taxes	49,438,220	51,550,631	50,266,752	48,907,009	(2,643,622)	-5.1%
Licenses and Permits	919,075	886,008	886,008	894,595	8,587	1.0%
Intergovernmental Revenues	2,555,360	1,692,846	2,588,954	2,423,232	730,386	43.1%
Goods and Services Charges	6,118,782	6,362,580	6,360,680	6,754,370	391,790	6.2%
Fines	1,136,308	1,213,235	1,215,135	1,157,550	(55,685)	-4.6%
Miscellaneous	1,578,598	1,340,632	1,340,632	968,327	(372,305)	-27.8%
Non revenues R	2,250,000	0	0	0	0	--
Other Financing Sources	1,764,879	4,196,290	1,196,290	1,072,704	(3,123,586)	-74.4%
Subtotal of Revenues	65,761,222	67,242,222	63,854,451	62,177,787	(5,064,435)	-7.5%
Fund Total Sources	91,242,540	79,931,405	81,181,321	74,718,554	(5,212,851)	-6.5%
Expenditures:						
Salaries and Benefits	42,285,045	46,469,639	46,031,541	43,545,370	(2,924,269)	-6.3%
Supplies	3,592,147	3,107,413	3,014,217	2,203,347	(904,066)	-29.1%
Services	7,116,494	7,193,193	7,954,918	6,297,050	(896,143)	-12.5%
Intergovernmental Expenditures	6,005,688	6,266,404	6,381,404	5,508,281	(758,123)	-12.1%
Capital	5,994,409	2,998,000	435,569	0	(2,998,000)	-100.0%
Principal and Interest	72,422	303,478	243,478	250,000	(53,478)	-17.6%
Interfund	8,374,246	5,855,186	5,850,230	6,220,095	364,909	6.2%
Subtotal of Expenditures	73,440,451	72,193,313	69,911,357	64,024,143	(8,169,170)	-11.3%
Ending Reserves	17,802,089	7,738,092	11,269,965	10,694,411	2,956,319	38.2%
Fund Total Uses	91,242,540	79,931,405	81,181,322	74,718,554	(5,212,851)	-6.5%
Street Fund (111)						
Beginning Reserves	10,546,272	2,086,883	10,151,432	1,387,306	(699,577)	-33.5%
Revenues:						
Taxes	9,282,295	8,114,799	7,712,762	7,000,000	(1,114,799)	-13.7%
Licenses and Permits	43,915	53,000	53,000	42,000	(11,000)	-20.8%
Intergovernmental Revenues	3,876,635	8,869,797	25,157,758	2,479,694	(6,390,103)	-72.0%
Goods and Services Charges	6,948,245	7,127,954	7,249,954	7,496,397	368,443	5.2%
Miscellaneous	584,651	550,510	550,510	322,545	(227,965)	-41.4%
Other financing sources S	45,900	0	0	0	0	--
Subtotal of Revenues	20,781,641	24,716,060	40,723,984	17,340,636	(7,375,424)	-29.8%
Fund Total Sources	31,327,913	26,802,943	50,875,416	18,727,942	(8,075,001)	-30.1%
Expenditures:						
Salaries and Benefits	7,094,419	7,811,263	7,709,226	7,119,401	(691,862)	-8.9%
Supplies	793,231	888,478	951,094	764,502	(123,976)	-14.0%
Services	3,404,053	8,584,371	13,824,484	2,808,041	(5,776,330)	-67.3%
Intergovernmental Expenditures	478,347	631,490	653,783	351,300	(280,190)	-44.4%
Capital	5,959,937	4,500,000	23,278,864	3,238,000	(1,262,000)	-28.0%
Interfund	3,464,549	3,206,711	3,206,711	3,357,145	150,434	4.7%
Subtotal of Expenditures	21,194,536	25,622,313	49,624,162	17,638,389	(7,983,924)	-31.2%
Ending Reserves	10,133,377	1,180,630	1,251,257	1,089,553	(91,077)	-7.7%
Fund Total Uses	31,327,913	26,802,943	50,875,419	18,727,942	(8,075,001)	-30.1%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Arterial St Construction Fund (112)						
Beginning Reserves	487,730	128,036	296,934	0	(128,036)	-100.0%
Revenues:						
Intergovernmental revenues R	548,725	0	0	0	0	--
Miscellaneous	19,193	30,382	30,382	0	(30,382)	-100.0%
Subtotal of Revenues	567,918	30,382	30,382	0	(30,382)	-100.0%
Fund Total Sources	1,055,648	158,418	327,316	0	(158,418)	-100.0%
Expenditures:						
Intergovernmental expenditures E	179,540	0	0	0	0	--
Capital	579,174	0	154,232	0	0	--
Subtotal of Expenditures	758,714	0	154,232	0	0	--
Ending Reserves	296,934	158,418	173,084	0	(158,418)	-100.0%
Fund Total Uses	1,055,648	158,418	327,316	0	(158,418)	-100.0%
Paths & Trails Reserve Fund (113)						
Beginning Reserves	37,599	45,502	45,114	53,318	7,816	17.2%
Revenues:						
Miscellaneous	1,647	1,104	1,104	675	(429)	-38.9%
Other Financing Sources	5,868	6,500	6,500	8,100	1,600	24.6%
Subtotal of Revenues	7,515	7,604	7,604	8,775	1,171	15.4%
Fund Total Sources	45,114	53,106	52,718	62,093	8,987	16.9%
Ending Reserves	45,114	53,106	52,718	62,093	8,987	16.9%
Fund Total Uses	45,114	53,106	52,718	62,093	8,987	16.9%
Parksite Acquisition Fund (123)						
Beginning Reserves	230,316	57,027	240,403	37,810	(19,217)	-33.7%
Revenues:						
Miscellaneous	10,087	9,480	9,480	5,312	(4,168)	-44.0%
Subtotal of Revenues	10,087	9,480	9,480	5,312	(4,168)	-44.0%
Fund Total Sources	240,403	66,507	249,883	43,122	(23,385)	-35.2%
Expenditures:						
Capital	0	0	211,239	9,000	9,000	--
Subtotal of Expenditures	0	0	211,239	9,000	9,000	--
Ending Reserves	240,403	66,507	38,644	34,122	(32,385)	-48.7%
Fund Total Uses	240,403	66,507	249,883	43,122	(23,385)	-35.2%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Technology Replacement & Reserve Fund (124)						
Beginning Reserves	2,004,929	1,485,206	1,925,629	1,088,042	(397,164)	-26.7%
Revenues:						
Miscellaneous	94,582	92,282	92,282	48,530	(43,752)	-47.4%
Other Financing Sources	400,000	190,000	90,000	90,000	(100,000)	-52.6%
Subtotal of Revenues	494,582	282,282	182,282	138,530	(143,752)	-50.9%
Fund Total Sources	2,499,511	1,767,488	2,107,911	1,226,572	(540,916)	-30.6%
Expenditures:						
Supplies	247,704	76,000	76,000	41,600	(34,400)	-45.3%
Services	185,232	0	37,795	0	0	--
Capital	140,947	760,000	934,802	415,606	(344,394)	-45.3%
Interfund	0	95,000	35,000	0	(95,000)	-100.0%
Subtotal of Expenditures	573,883	931,000	1,083,597	457,206	(473,794)	-50.9%
Ending Reserves	1,925,628	836,488	1,024,314	769,366	(67,122)	-8.0%
Fund Total Uses	2,499,511	1,767,488	2,107,911	1,226,572	(540,916)	-30.6%
Capital Maint Fund (125)						
Beginning Reserves	4,022,539	1,215,516	4,056,369	281,003	(934,513)	-76.9%
Revenues:						
Miscellaneous	192,829	94,382	94,382	39,642	(54,740)	-58.0%
Other Financing Sources	354,946	415,000	415,000	450,000	35,000	8.4%
Subtotal of Revenues	547,775	509,382	509,382	489,642	(19,740)	-3.9%
Fund Total Sources	4,570,314	1,724,898	4,565,751	770,645	(954,253)	-55.3%
Expenditures:						
Supplies	870	0	0	0	0	--
Services	498,723	945,010	4,444,763	635,000	(310,010)	-32.8%
Interfund	14,352	0	13,000	0	0	--
Subtotal of Expenditures	513,945	945,010	4,457,763	635,000	(310,010)	-32.8%
Ending Reserves	4,056,369	779,888	107,988	135,645	(644,243)	-82.6%
Fund Total Uses	4,570,314	1,724,898	4,565,751	770,645	(954,253)	-55.3%
Library Gift Fund (126)						
Beginning Reserves	27,827	25,148	27,904	27,904	2,756	11.0%
Revenues:						
Miscellaneous	28,895	15,000	15,000	15,000	0	0.0%
Subtotal of Revenues	28,895	15,000	15,000	15,000	0	0.0%
Fund Total Sources	56,722	40,148	42,904	42,904	2,756	6.9%
Expenditures:						
Supplies	28,818	15,000	15,000	15,000	0	0.0%
Subtotal of Expenditures	28,818	15,000	15,000	15,000	0	0.0%
Ending Reserves	27,904	25,148	27,904	27,904	2,756	11.0%
Fund Total Uses	56,722	40,148	42,904	42,904	2,756	6.9%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
<u>Olympic Pipeline Incident Fund (131)</u>						
Beginning Reserves	657,162	223,594	796,605	30,018	(193,576)	-86.6%
Revenues:						
Miscellaneous	213,832	26,339	26,339	15,189	(11,150)	-42.3%
Subtotal of Revenues	213,832	26,339	26,339	15,189	(11,150)	-42.3%
Fund Total Sources	870,994	249,933	822,944	45,207	(204,726)	-81.9%
Expenditures:						
Supplies	71	0	34,083	0	0	--
Services	3,105	0	703,656	0	0	--
Intergovernmental Expenditures	54,445	0	58,225	0	0	--
Interfund	16,767	0	0	0	0	--
Subtotal of Expenditures	74,388	0	795,964	0	0	--
Ending Reserves	796,606	249,933	26,980	45,207	(204,726)	-81.9%
Fund Total Uses	870,994	249,933	822,944	45,207	(204,726)	-81.9%
<u>Squalicum Park/Olympic Fund (132)</u>						
Beginning Reserves	114,632	5,805	112,307	12,905	7,100	122.3%
Revenues:						
Miscellaneous	3,208	0	0	0	0	--
Subtotal of Revenues	3,208	0	0	0	0	--
Fund Total Sources	117,840	5,805	112,307	12,905	7,100	122.3%
Expenditures:						
Capital	5,534	0	103,294	0	0	--
Subtotal of Expenditures	5,534	0	103,294	0	0	--
Ending Reserves	112,306	5,805	9,013	12,905	7,100	122.3%
Fund Total Uses	117,840	5,805	112,307	12,905	7,100	122.3%
<u>Olympic - Restoration Fund (133)</u>						
Beginning Reserves	20,661	37,507	39,078	40,554	3,047	8.1%
Revenues:						
Miscellaneous	900,265	27,615	27,615	497	(27,118)	-98.2%
Subtotal of Revenues	900,265	27,615	27,615	497	(27,118)	-98.2%
Fund Total Sources	920,926	65,122	66,693	41,051	(24,071)	-37.0%
Expenditures:						
Supplies	49	0	0	0	0	--
Services	881,800	0	0	0	0	--
Subtotal of Expenditures	881,849	0	0	0	0	--
Ending Reserves	39,077	65,122	66,693	41,051	(24,071)	-37.0%
Fund Total Uses	920,926	65,122	66,693	41,051	(24,071)	-37.0%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
<u>Olympic-Whatcom Falls Park Addl Fund (134)</u>						
Beginning Reserves	236,364	247,114	246,716	255,590	8,476	3.4%
Revenues:						
Miscellaneous	10,352	12,848	12,848	3,389	(9,459)	-73.6%
Subtotal of Revenues	10,352	12,848	12,848	3,389	(9,459)	-73.6%
Fund Total Sources	246,716	259,962	259,564	258,979	(983)	-0.4%
Ending Reserves	246,716	259,962	259,564	258,979	(983)	-0.4%
Fund Total Uses	246,716	259,962	259,564	258,979	(983)	-0.4%
<u>Little Squalicum-Oeser Settlement Fund (135)</u>						
Beginning Reserves	327,984	41,730	296,715	54,810	13,080	31.3%
Revenues:						
Intergovernmental Revenues	0	0	45,920	0	0	--
Miscellaneous	13,517	11,172	11,172	6,187	(4,985)	-44.6%
Subtotal of Revenues	13,517	11,172	57,092	6,187	(4,985)	-44.6%
Fund Total Sources	341,501	52,902	353,807	60,997	8,095	15.3%
Expenditures:						
Services	44,786	0	298,728	7,000	7,000	--
Subtotal of Expenditures	44,786	0	298,728	7,000	7,000	--
Ending Reserves	296,715	52,902	55,079	53,997	1,095	2.1%
Fund Total Uses	341,501	52,902	353,807	60,997	8,095	15.3%
<u>1st 1/4% Real Estate Excise Tax Fund (141)</u>						
Beginning Reserves	4,110,834	1,555,856	3,359,666	1,414,278	(141,578)	-9.1%
Revenues:						
Taxes	1,270,386	1,400,000	1,400,000	930,000	(470,000)	-33.6%
Goods and Services Charges	20	300	300	0	(300)	-100.0%
Miscellaneous	274,981	159,736	229,440	84,414	(75,322)	-47.2%
Subtotal of Revenues	1,545,387	1,560,036	1,629,740	1,014,414	(545,622)	-35.0%
Fund Total Sources	5,656,221	3,115,892	4,989,406	2,428,692	(687,200)	-22.1%
Expenditures:						
Services	937,995	276,600	629,242	77,000	(199,600)	-72.2%
Capital	1,276,407	1,000,000	2,259,350	1,600,000	600,000	60.0%
Interfund	82,154	13,198	63,198	30,000	16,802	127.3%
Subtotal of Expenditures	2,296,556	1,289,798	2,951,790	1,707,000	417,202	32.3%
Ending Reserves	3,359,665	1,826,094	2,037,615	721,692	(1,104,402)	-60.5%
Fund Total Uses	5,656,221	3,115,892	4,989,405	2,428,692	(687,200)	-22.1%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from</i> <i>2009 Adopted Budget</i>	
					Amount	Percent
<u>2nd 1/4% Real Estate Excise Tax Fund (142)</u>						
Beginning Reserves	4,940,286	107,822	3,428,995	540,885	433,063	401.6%
Revenues:						
Taxes	1,270,386	1,400,000	1,400,000	930,000	(470,000)	-33.6%
Intergovernmental Revenues	150,692	1,610,000	3,676,202	425,000	(1,185,000)	-73.6%
Goods and Services Charges	165	300	300	0	(300)	-100.0%
Miscellaneous	199,752	198,313	198,313	78,861	(119,452)	-60.2%
Subtotal of Revenues	1,620,995	3,208,613	5,274,815	1,433,861	(1,774,752)	-55.3%
Fund Total Sources	6,561,281	3,316,435	8,703,810	1,974,746	(1,341,689)	-40.5%
Expenditures:						
Supplies	1,084	0	0	0	0	--
Services	608,105	50,000	2,538,998	25,000	(25,000)	-50.0%
Intergovernmental Expenditures	640,246	651,877	654,734	673,827	21,950	3.4%
Capital	1,674,339	2,310,000	5,015,554	925,000	(1,385,000)	-60.0%
Interfund	208,513	50,000	50,000	40,000	(10,000)	-20.0%
Subtotal of Expenditures	3,132,287	3,061,877	8,259,286	1,663,827	(1,398,050)	-45.7%
Ending Reserves	3,428,994	254,558	444,524	310,919	56,361	22.1%
Fund Total Uses	6,561,281	3,316,435	8,703,810	1,974,746	(1,341,689)	-40.5%
<u>Police Federal Equitable Share Fund (151)</u>						
Beginning Reserves	156,893	137,082	201,051	339,190	202,108	147.4%
Revenues:						
Intergovernmental Revenues	60,981	0	0	13,480	13,480	--
Miscellaneous	8,178	6,879	6,879	2,550	(4,329)	-62.9%
Subtotal of Revenues	69,159	6,879	6,879	16,030	9,151	133.0%
Fund Total Sources	226,052	143,961	207,930	355,220	211,259	146.7%
Expenditures:						
Supplies	0	0	0	53,920	53,920	--
Services	25,000	25,000	25,000	25,000	0	0.0%
Subtotal of Expenditures	25,000	25,000	25,000	78,920	53,920	215.7%
Ending Reserves	201,052	118,961	182,930	276,300	157,339	132.3%
Fund Total Uses	226,052	143,961	207,930	355,220	211,259	146.7%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Asset Forfeiture/Drug Enforce. Fund (152)						
Beginning Reserves	80,933	99,313	148,143	95,314	(3,999)	-4.0%
Revenues:						
Miscellaneous	158,066	62,382	62,382	56,111	(6,271)	-10.1%
Subtotal of Revenues	158,066	62,382	62,382	56,111	(6,271)	-10.1%
Fund Total Sources	238,999	161,695	210,525	151,425	(10,270)	-6.4%
Expenditures:						
Supplies	33,425	42,000	42,000	40,000	(2,000)	-4.8%
Services	15,475	11,105	36,105	6,250	(4,855)	-43.7%
Capital	13,087	18,000	18,000	20,000	2,000	11.1%
Interfund	28,870	29,103	29,103	32,039	2,936	10.1%
Subtotal of Expenditures	90,857	100,208	125,208	98,289	(1,919)	-1.9%
Ending Reserves	148,142	61,487	85,317	53,136	(8,351)	-13.6%
Fund Total Uses	238,999	161,695	210,525	151,425	(10,270)	-6.4%
Criminal Justice Fund (153)						
Beginning Reserves	447,535	482,764	485,614	539,405	56,641	11.7%
Revenues:						
Intergovernmental Revenues	259,964	270,709	270,709	257,229	(13,480)	-5.0%
Miscellaneous	23,531	17,894	17,894	10,044	(7,850)	-43.9%
Subtotal of Revenues	283,495	288,603	288,603	267,273	(21,330)	-7.4%
Fund Total Sources	731,030	771,367	774,217	806,678	35,311	4.6%
Expenditures:						
Salaries and Benefits	0	43,147	43,147	0	(43,147)	-100.0%
Supplies	2,996	82,845	57,845	0	(82,845)	-100.0%
Services	15,000	15,000	40,000	40,000	25,000	166.7%
Intergovernmental Expenditures	0	267,926	267,926	140,000	(127,926)	-47.7%
Capital	224,888	0	0	0	0	--
Interfund	2,531	0	0	0	0	--
Subtotal of Expenditures	245,415	408,918	408,918	180,000	(228,918)	-56.0%
Ending Reserves	485,615	362,449	365,299	626,678	264,229	72.9%
Fund Total Uses	731,030	771,367	774,217	806,678	35,311	4.6%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from</i> <i>2009 Adopted Budget</i>	
					Amount	Percent
Public Safety Dispatch Fund (160)						
Beginning Reserves	2,033,803	1,764,781	1,813,305	1,426,372	(338,409)	-19.2%
Revenues:						
Intergovernmental Revenues	2,199,042	2,308,078	2,308,078	2,376,965	68,887	3.0%
Goods and Services Charges	1,597,698	1,672,738	1,672,738	1,761,648	88,910	5.3%
Fines	25	0	0	0	0	--
Miscellaneous	78,466	78,854	78,854	34,542	(44,312)	-56.2%
Other financing offices S	30,417	0	0	0	0	--
Subtotal of Revenues	3,905,648	4,059,670	4,059,670	4,173,155	113,485	2.8%
Fund Total Sources	5,939,451	5,824,451	5,872,975	5,599,527	(224,924)	-3.9%
Expenditures:						
Salaries and Benefits	3,382,130	3,507,691	3,507,691	3,509,550	1,859	0.1%
Supplies	47,122	66,508	66,508	61,083	(5,425)	-8.2%
Services	306,621	205,445	283,062	187,535	(17,910)	-8.7%
Intergovernmental Expenditures	7,760	8,040	8,040	19,560	11,520	143.3%
Capital	78,560	126,000	136,355	481,870	355,870	282.4%
Interfund	295,702	242,958	242,958	249,136	6,178	2.5%
Subtotal of Expenditures	4,117,895	4,156,642	4,244,614	4,508,734	352,092	8.5%
Ending Reserves	1,821,556	1,667,809	1,628,361	1,090,793	(577,016)	-34.6%
Fund Total Uses	5,939,451	5,824,451	5,872,975	5,599,527	(224,924)	-3.9%
Beyond Greenways Fund (172)						
Beginning Reserves	3,750,199	507,787	2,650,131	590,077	82,290	16.2%
Revenues:						
Taxes	10,420	0	0	0	0	--
Intergovernmental Revenues	323,818	0	505,240	0	0	--
Goods and Services Charges	620	1,200	1,200	500	(700)	-58.3%
Miscellaneous	145,893	70,034	70,034	21,586	(48,448)	-69.2%
Subtotal of Revenues	480,751	71,234	576,474	22,086	(49,148)	-69.0%
Fund Total Sources	4,230,950	579,021	3,226,605	612,163	33,142	5.7%
Expenditures:						
Supplies	109	0	0	1,000	1,000	--
Services	0	0	45,876	2,000	2,000	--
Intergovernmental Expenditures	29,054	0	25,000	0	0	--
Capital	1,511,381	0	2,429,730	50,000	50,000	--
Interfund	40,276	50,000	146,435	30,000	(20,000)	-40.0%
Subtotal of Expenditures	1,580,820	50,000	2,647,041	83,000	33,000	66.0%
Ending Reserves	2,650,130	529,021	579,565	529,163	142	0.0%
Fund Total Uses	4,230,950	579,021	3,226,606	612,163	33,142	5.7%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Greenways III Fund (173)						
Beginning Reserves	3,264,043	229,279	4,597,386	1,139,730	910,451	397.1%
Revenues:						
Taxes	3,702,780	3,677,410	3,677,410	3,977,410	300,000	8.2%
Intergovernmental Revenues	0	2,133,183	2,133,183	2,098,000	(35,183)	-1.6%
Goods and Services Charges	0	1,200	1,200	500	(700)	-58.3%
Miscellaneous	149,214	127,526	127,526	116,459	(11,067)	-8.7%
Subtotal of Revenues	3,851,994	5,939,319	5,939,319	6,192,369	253,050	4.3%
Fund Total Sources	7,116,037	6,168,598	10,536,705	7,332,099	1,163,501	18.9%
Expenditures:						
Services	117,822	0	374,181	425,000	425,000	--
Capital	2,277,652	5,133,183	8,911,722	4,100,000	(1,033,183)	-20.1%
Interfund	123,177	133,748	212,548	186,562	52,814	39.5%
Subtotal of Expenditures	2,518,651	5,266,931	9,498,451	4,711,562	(555,369)	-10.5%
Ending Reserves	4,597,386	901,667	1,038,254	2,620,537	1,718,870	190.6%
Fund Total Uses	7,116,037	6,168,598	10,536,705	7,332,099	1,163,501	18.9%
Parks Impact Fund (177)						
Beginning Reserves	1,857,393	1,335,830	1,706,200	680,637	(655,193)	-49.0%
Revenues:						
Goods and Services Charges	173,497	500,000	500,000	500,000	0	0.0%
Miscellaneous	60,033	77,566	77,566	50,348	(27,218)	-35.1%
Subtotal of Revenues	233,530	577,566	577,566	550,348	(27,218)	-4.7%
Fund Total Sources	2,090,923	1,913,396	2,283,766	1,230,985	(682,411)	-35.7%
Expenditures:						
Capital	352,604	1,700,000	1,929,058	800,000	(900,000)	-52.9%
Interfund	32,120	70,000	145,000	70,000	0	0.0%
Subtotal of Expenditures	384,724	1,770,000	2,074,058	870,000	(900,000)	-50.8%
Ending Reserves	1,706,199	143,396	209,707	360,985	217,589	151.7%
Fund Total Uses	2,090,923	1,913,396	2,283,765	1,230,985	(682,411)	-35.7%
Sportsplex Fund (178)						
Beginning Reserves	18,485	30,661	25,956	31,131	470	1.5%
Revenues:						
Miscellaneous	7,472	5,909	5,909	4,041	(1,868)	-31.6%
Subtotal of Revenues	7,472	5,909	5,909	4,041	(1,868)	-31.6%
Fund Total Sources	25,957	36,570	31,865	35,172	(1,398)	-3.8%
Ending Reserves	25,957	36,570	31,865	35,172	(1,398)	-3.8%
Fund Total Uses	25,957	36,570	31,865	35,172	(1,398)	-3.8%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Tourism Fund (180)						
Beginning Reserves	383,171	300,000	433,247	119,440	(180,560)	-60.2%
Revenues:						
Taxes	1,078,826	1,000,000	1,000,000	875,000	(125,000)	-12.5%
Miscellaneous	19,095	13,432	13,432	7,837	(5,595)	-41.7%
Subtotal of Revenues	1,097,921	1,013,432	1,013,432	882,837	(130,595)	-12.9%
Fund Total Sources	1,481,092	1,313,432	1,446,679	1,002,277	(311,155)	-23.7%
Expenditures:						
Salaries and Benefits	17,621	18,672	18,672	20,233	1,561	8.4%
Supplies	15,089	25,000	109,950	0	(25,000)	-100.0%
Services	905,967	957,519	968,292	661,545	(295,974)	-30.9%
Intergovernmental Expenditures	106,090	109,273	109,273	90,000	(19,273)	-17.6%
Interfund	3,078	6,153	6,153	6,059	(94)	-1.5%
Subtotal of Expenditures	1,047,845	1,116,617	1,212,340	777,837	(338,780)	-30.3%
Ending Reserves	433,247	196,815	234,339	224,440	27,625	14.0%
Fund Total Uses	1,481,092	1,313,432	1,446,679	1,002,277	(311,155)	-23.7%
Community Develop Block Grant Fund (190)						
Beginning Reserves	451,483	302,214	59,558	122,823	(179,391)	-59.4%
Revenues:						
Intergovernmental Revenues	866,201	838,000	2,181,146	900,000	62,000	7.4%
Goods and Services Charges	172,051	190,864	186,667	195,737	4,873	2.6%
Miscellaneous	62,483	44,716	42,216	43,893	(823)	-1.8%
Other financing offices	48,624	0	0	0	0	--
Subtotal of Revenues	1,149,359	1,073,580	2,410,029	1,139,630	66,050	6.2%
Fund Total Sources	1,600,842	1,375,794	2,469,587	1,262,453	(113,341)	-8.2%
Expenditures:						
Salaries and Benefits	324,985	333,946	362,866	348,538	14,592	4.4%
Supplies	8,087	550	550	2,830	2,280	414.5%
Services	693,974	729,029	1,906,069	770,740	41,711	5.7%
Capital	508,549	0	140,846	0	0	--
Interfund	5,692	10,055	10,055	17,522	7,467	74.3%
Subtotal of Expenditures	1,541,287	1,073,580	2,420,386	1,139,630	66,050	6.2%
Ending Reserves	59,555	302,214	49,202	122,823	(179,391)	-59.4%
Fund Total Uses	1,600,842	1,375,794	2,469,588	1,262,453	(113,341)	-8.2%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
HOME Investment Partnership Grant Fund (191)						
Revenues:						
Intergovernmental Revenues	917,826	616,000	1,596,335	686,000	70,000	11.4%
Goods and Services Charges	(7,859)	1,817	1,817	9,592	7,775	427.9%
Miscellaneous	58,223	42,561	33,004	48,811	6,250	14.7%
Subtotal of Revenues	968,190	660,378	1,631,156	744,403	84,025	12.7%
Fund Total Sources	968,190	660,378	1,631,156	744,403	84,025	12.7%
Expenditures:						
Salaries and Benefits	50,271	54,018	60,848	55,851	1,833	3.4%
Supplies	0	0	0	1,512	1,512	--
Services	917,919	606,360	1,570,308	687,040	80,680	13.3%
Subtotal of Expenditures	968,190	660,378	1,631,156	744,403	84,025	12.7%
Fund Total Uses	968,190	660,378	1,631,156	744,403	84,025	12.7%
2001 Fire UTGO Bond Fund (214)						
Beginning Reserves	43,331	28,156	66,625	84,986	56,830	201.8%
Revenues:						
Taxes	366,105	350,000	350,000	350,000	0	0.0%
Miscellaneous	5,897	5,584	5,584	2,310	(3,274)	-58.6%
Subtotal of Revenues	372,002	355,584	355,584	352,310	(3,274)	-0.9%
Fund Total Sources	415,333	383,740	422,209	437,296	53,556	14.0%
Expenditures:						
Principal and Interest	348,709	346,735	346,735	348,925	2,190	0.6%
Subtotal of Expenditures	348,709	346,735	346,735	348,925	2,190	0.6%
Ending Reserves	66,624	37,005	75,474	88,371	51,366	138.8%
Fund Total Uses	415,333	383,740	422,209	437,296	53,556	14.0%
1999 LTGO Bond Redemption Fund (222)						
Revenues:						
Other Financing Sources	544,213	547,075	547,075	549,575	2,500	0.5%
Subtotal of Revenues	544,213	547,075	547,075	549,575	2,500	0.5%
Fund Total Sources	544,213	547,075	547,075	549,575	2,500	0.5%
Expenditures:						
Principal and Interest	544,213	547,075	547,075	549,575	2,500	0.5%
Subtotal of Expenditures	544,213	547,075	547,075	549,575	2,500	0.5%
Fund Total Uses	544,213	547,075	547,075	549,575	2,500	0.5%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from</i> <i>2009 Adopted Budget</i>	
					Amount	Percent
<u>Refunding GO Bonds 1996 Fund (223)</u>						
Revenues:						
Miscellaneous	47,658	0	0	0	0	--
Other Financing Sources	483,188	347,648	347,648	347,528	(120)	0.0%
Subtotal of Revenues	530,846	347,648	347,648	347,528	(120)	0.0%
Fund Total Sources	530,846	347,648	347,648	347,528	(120)	0.0%
Expenditures:						
Principal and Interest	530,847	347,648	347,648	347,528	(120)	0.0%
Subtotal of Expenditures	530,847	347,648	347,648	347,528	(120)	0.0%
Ending eserves R	(1)	0	0	0	0	--
Fund Total Uses	530,846	347,648	347,648	347,528	(120)	0.0%
<u>Sportsplex Acquisition Debt Fund (224)</u>						
Beginning Reserves	22,049	22,259	22,258	22,587	328	1.5%
Revenues:						
Miscellaneous	265,106	267,701	267,701	269,781	2,080	0.8%
Subtotal of Revenues	265,106	267,701	267,701	269,781	2,080	0.8%
Fund Total Sources	287,155	289,960	289,959	292,368	2,408	0.8%
Expenditures:						
Principal and Interest	264,898	267,525	267,525	269,639	2,114	0.8%
Subtotal of Expenditures	264,898	267,525	267,525	269,639	2,114	0.8%
Ending Reserves	22,257	22,435	22,434	22,729	294	1.3%
Fund Total Uses	287,155	289,960	289,959	292,368	2,408	0.8%
<u>2004 PFD/Civic Field LTGO Fund (225)</u>						
Revenues:						
Intergovernmental Revenues	570,199	590,736	590,736	605,036	14,300	2.4%
Other Financing Sources	638,103	651,877	651,877	673,827	21,950	3.4%
Subtotal of Revenues	1,208,302	1,242,613	1,242,613	1,278,863	36,250	2.9%
Fund Total Sources	1,208,302	1,242,613	1,242,613	1,278,863	36,250	2.9%
Expenditures:						
Principal and Interest	1,208,303	1,242,613	1,242,613	1,278,863	36,250	2.9%
Subtotal of Expenditures	1,208,303	1,242,613	1,242,613	1,278,863	36,250	2.9%
Ending eserves R	(1)	0	0	0	0	--
Fund Total Uses	1,208,302	1,242,613	1,242,613	1,278,863	36,250	2.9%

Ending reserves of (1) are a result of rounding differences between the budget system and the accounting system.

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
2009 Library LTGO Fund (226)						
Revenues:						
Other Financing Sources	0	231,970	231,970	0	(231,970)	-100.0%
Subtotal of Revenues	0	231,970	231,970	0	(231,970)	-100.0%
Fund Total Sources	0	231,970	231,970	0	(231,970)	-100.0%
Expenditures:						
Principal and Interest	0	231,970	231,970	0	(231,970)	-100.0%
Subtotal of Expenditures	0	231,970	231,970	0	(231,970)	-100.0%
Fund Total Uses	0	231,970	231,970	0	(231,970)	-100.0%
Drake Note Fund (231)						
Revenues:						
Other Financing Sources	17,963	17,964	17,964	17,964	0	0.0%
Subtotal of Revenues	17,963	17,964	17,964	17,964	0	0.0%
Fund Total Sources	17,963	17,964	17,964	17,964	0	0.0%
Expenditures:						
Principal and Interest	17,963	17,964	17,964	17,964	0	0.0%
Subtotal of Expenditures	17,963	17,964	17,964	17,964	0	0.0%
Fund Total Uses	17,963	17,964	17,964	17,964	0	0.0%
PW State Loan-Woburn St Fund (233)						
Revenues:						
Other financing offices S	53,453	0	0	0	0	--
Subtotal of Revenues	53,453	0	0	0	0	--
Fund Total Sources	53,453	0	0	0	0	--
Expenditures:						
Principal and Interest a	53,453	0	0	0	0	--
Subtotal of Expenditures	53,453	0	0	0	0	--
Fund Total Uses	53,453	0	0	0	0	--
CERB Loans Fund (234)						
Revenues:						
Goods and Services Charges	202,059	104,775	104,775	0	(104,775)	-100.0%
Miscellaneous	15,559	8,068	8,068	0	(8,068)	-100.0%
Subtotal of Revenues	217,618	112,843	112,843	0	(112,843)	-100.0%
Fund Total Sources	217,618	112,843	112,843	0	(112,843)	-100.0%
Expenditures:						
Principal and Interest	217,618	112,843	112,843	0	(112,843)	-100.0%
Subtotal of Expenditures	217,618	112,843	112,843	0	(112,843)	-100.0%
Fund Total Uses	217,618	112,843	112,843	0	(112,843)	-100.0%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
<u>PW Trust Loan-Str Overlay Fund (235)</u>						
Revenues:						
Other Financing Sources	169,780	168,991	168,991	168,201	(790)	-0.5%
Subtotal of Revenues	169,780	168,991	168,991	168,201	(790)	-0.5%
Fund Total Sources	169,780	168,991	168,991	168,201	(790)	-0.5%
Expenditures:						
Principal and Interest	169,780	168,991	168,991	168,201	(790)	-0.5%
Subtotal of Expenditures	169,780	168,991	168,991	168,201	(790)	-0.5%
Fund Total Uses	169,780	168,991	168,991	168,201	(790)	-0.5%
<u>LID Guaranty Fund (245)</u>						
Beginning Reserves	257,419	290,793	268,694	278,358	(12,435)	-4.3%
Revenues:						
Miscellaneous	11,274	9,375	9,375	8,383	(992)	-10.6%
Subtotal of Revenues	11,274	9,375	9,375	8,383	(992)	-10.6%
Fund Total Sources	268,693	300,168	278,069	286,741	(13,427)	-4.5%
Ending Reserves	268,693	300,168	278,069	286,741	(13,427)	-4.5%
Fund Total Uses	268,693	300,168	278,069	286,741	(13,427)	-4.5%
<u>#1099 Barkley Blvd Fund (264)</u>						
Revenues:						
Miscellaneous	181,512	0	0	0	0	--
Subtotal of Revenues	181,512	0	0	0	0	--
Fund Total Sources	181,512	0	0	0	0	--
Expenditures:						
Principal and Interest a	200,138	0	0	0	0	--
Subtotal of Expenditures	200,138	0	0	0	0	--
Ending reserves R	(18,626)	0	0	0	0	--
Fund Total Uses	181,512	0	0	0	0	--
<u>#1106 Bakerview Rd Fund (270)</u>						
Revenues:						
Miscellaneous	140,894	0	0	0	0	--
Subtotal of Revenues	140,894	0	0	0	0	--
Fund Total Sources	140,894	0	0	0	0	--
Expenditures:						
Principal and Interest a	141,720	0	0	0	0	--
Subtotal of Expenditures	141,720	0	0	0	0	--
Ending reserves R	(826)	0	0	0	0	--
Fund Total Uses	140,894	0	0	0	0	--

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
#1107/1108 Telegraph/Barkley Fund (271)						
Revenues:						
Miscellaneous	74,630	0	0	0	0	--
Subtotal of Revenues	74,630	0	0	0	0	--
Fund Total Sources	74,630	0	0	0	0	--
Expenditures:						
Principal and Interest a	72,774	0	0	0	0	--
Subtotal of Expenditures	72,774	0	0	0	0	--
Ending reserves R	1,856	0	0	0	0	--
Fund Total Uses	74,630	0	0	0	0	--
Civic Field Improvement Fund (341)						
Beginning Reserves	822,741	8,357	137,810	0	(8,357)	-100.0%
Revenues:						
Goods and services charges C	120	0	0	0	0	--
Miscellaneous	24,187	0	0	0	0	--
Subtotal of Revenues	24,307	0	0	0	0	--
Fund Total Sources	847,048	8,357	137,810	0	(8,357)	-100.0%
Expenditures:						
Services	11,753	0	0	0	0	--
Intergovernmental expenditures E	45,694	0	0	0	0	--
Capital	644,606	0	121,481	0	0	--
Interfund	7,186	0	0	0	0	--
Subtotal of Expenditures	709,239	0	121,481	0	0	--
Ending Reserves	137,809	8,357	16,328	0	(8,357)	-100.0%
Fund Total Uses	847,048	8,357	137,809	0	(8,357)	-100.0%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Water Fund (410)						
Beginning Reserves	14,992,015	13,101,217	17,609,285	6,415,325	(6,685,892)	-51.0%
Revenues:						
Intergovernmental revenues R	7,251	0	0	0	0	--
Goods and Services Charges	14,691,656	15,917,971	15,917,971	15,894,034	(23,937)	-0.2%
Fines	40,381	43,775	43,775	47,075	3,300	7.5%
Miscellaneous	902,926	637,391	637,391	334,615	(302,776)	-47.5%
Non Revenues	6,040,000	0	2,720,000	0	0	--
Other Financing Sources	0	0	210,000	210,000	210,000	--
Subtotal of Revenues	21,682,214	16,599,137	19,529,137	16,485,724	(113,413)	-0.7%
Fund Total Sources	36,674,229	29,700,354	37,138,422	22,901,049	(6,799,305)	-22.9%
Expenditures:						
Salaries and Benefits	2,460,386	2,676,995	2,676,995	2,982,869	305,874	11.4%
Supplies	743,832	789,513	899,926	872,904	83,391	10.6%
Services	1,851,755	2,293,188	8,565,041	2,145,866	(147,322)	-6.4%
Intergovernmental Expenditures	2,710,644	3,075,182	3,304,870	3,162,448	87,266	2.8%
Capital	5,313,182	9,000,000	12,338,825	1,900,000	(7,100,000)	-78.9%
Principal and Interest	1,711,314	1,811,636	1,811,636	2,467,058	655,422	36.2%
Interfund	4,222,994	4,226,070	4,096,070	4,048,286	(177,784)	-4.2%
Subtotal of Expenditures	19,014,107	23,872,584	33,693,363	17,579,431	(6,293,153)	-26.4%
Ending Reserves	17,660,122	5,827,770	3,445,061	5,321,618	(506,152)	-8.7%
Fund Total Uses	36,674,229	29,700,354	37,138,424	22,901,049	(6,799,305)	-22.9%
Wastewater Fund (420)						
Beginning Reserves	17,761,257	9,193,136	18,806,260	9,566,871	373,735	4.1%
Revenues:						
Intergovernmental Revenues	3,052	3,000	3,000	3,000	0	0.0%
Goods and Services Charges	16,937,918	16,505,403	16,505,403	16,320,625	(184,778)	-1.1%
Fines	44,321	49,440	49,440	49,440	0	0.0%
Miscellaneous	900,149	815,028	815,028	481,138	(333,890)	-41.0%
Proprietary/Trust gains Losses	(25,295)	0	0	0	0	--
Subtotal of Revenues	17,910,735	17,372,871	17,372,871	16,854,203	(518,668)	-3.0%
Fund Total Sources	35,671,992	26,566,007	36,179,131	26,421,074	(144,933)	-0.5%
Expenditures:						
Salaries and Benefits	2,925,618	3,125,399	3,125,399	3,167,973	42,574	1.4%
Supplies	818,115	660,142	660,142	799,023	138,881	21.0%
Services	2,652,729	4,426,855	5,521,031	3,151,995	(1,274,860)	-28.8%
Intergovernmental Expenditures	2,323,811	2,282,109	2,357,238	2,259,299	(22,810)	-1.0%
Capital	2,694,310	6,020,000	11,035,407	6,425,000	405,000	6.7%
Principal and Interest	2,220,820	2,212,802	2,212,802	2,231,645	18,843	0.9%
Interfund	3,076,919	3,235,640	3,235,640	3,267,672	32,032	1.0%
Subtotal of Expenditures	16,712,322	21,962,947	28,147,659	21,302,607	(660,340)	-3.0%
Ending Reserves	18,959,670	4,603,060	8,031,472	5,118,467	515,407	11.2%
Fund Total Uses	35,671,992	26,566,007	36,179,131	26,421,074	(144,933)	-0.5%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Storm/Surface Water Utility Fund (430)						
Beginning Reserves	3,598,554	1,286,534	3,643,086	834,364	(452,170)	-35.1%
Revenues:						
Licenses and Permits	99,509	110,000	110,000	80,000	(30,000)	-27.3%
Intergovernmental Revenues	196,440	34,000	286,686	123,871	89,871	264.3%
Goods and Services Charges	4,775,468	4,597,000	4,597,000	4,645,500	48,500	1.1%
Fines	13,788	11,718	11,718	16,000	4,282	36.5%
Miscellaneous	171,373	124,959	124,959	71,480	(53,479)	-42.8%
Proprietary/Trust gains/losses	(1,222)	0	0	0	0	--
Subtotal of Revenues	5,257,800	4,877,677	5,130,363	4,936,851	59,174	1.2%
Fund Total Sources	8,856,354	6,164,211	8,773,449	5,771,215	(392,996)	-6.4%
Expenditures:						
Salaries and Benefits	1,151,995	1,246,959	1,246,959	1,288,106	41,147	3.3%
Supplies	143,128	130,010	244,034	181,263	51,253	39.4%
Services	306,062	509,694	1,150,766	407,051	(102,643)	-20.1%
Intergovernmental Expenditures	573,311	566,100	566,100	573,800	7,700	1.4%
Capital	1,080,123	1,477,000	2,789,883	850,000	(627,000)	-42.5%
Interfund	1,902,740	1,858,431	1,994,524	2,031,744	173,313	9.3%
Subtotal of Expenditures	5,157,359	5,788,194	7,992,266	5,331,964	(456,230)	-7.9%
Ending Reserves	3,698,995	376,017	781,185	439,251	63,234	16.8%
Fund Total Uses	8,856,354	6,164,211	8,773,451	5,771,215	(392,996)	-6.4%
Solid Waste Fund (440)						
Beginning Reserves	2,534,269	6,647,012	7,302,549	7,504,847	857,835	12.9%
Revenues:						
Taxes	1,271,585	1,280,000	1,280,000	1,280,000	0	0.0%
Intergovernmental Revenues	109,377	120,000	120,000	120,000	0	0.0%
Goods and Services Charges	102,268	107,626	107,626	107,626	0	0.0%
Miscellaneous	280,455	275,270	275,270	170,230	(105,040)	-38.2%
Other financing sources	6,343,731	0	0	0	0	--
Subtotal of Revenues	8,107,416	1,782,896	1,782,896	1,677,856	(105,040)	-5.9%
Fund Total Sources	10,641,685	8,429,908	9,085,445	9,182,703	752,795	8.9%
Expenditures:						
Salaries and Benefits	137,559	161,198	161,198	168,904	7,706	4.8%
Supplies	12,072	93,506	93,506	79,266	(14,240)	-15.2%
Services	235,724	914,940	1,178,518	975,130	60,190	6.6%
Intergovernmental Expenditures	1,006	21,140	21,140	21,186	46	0.2%
Principal and Interest	3,152,832	695,777	695,777	695,812	35	0.0%
Interfund	149,709	225,932	225,932	164,287	(61,645)	-27.3%
Subtotal of Expenditures	3,688,902	2,112,493	2,376,071	2,104,585	(7,908)	-0.4%
Ending Reserves	6,952,783	6,317,415	6,709,374	7,078,118	760,703	12.0%
Fund Total Uses	10,641,685	8,429,908	9,085,445	9,182,703	752,795	8.9%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Cemetery Fund (456)						
Beginning Reserves	404,284	389,304	372,134	260,180	(129,124)	-33.2%
Revenues:						
Goods and Services Charges	362,220	372,332	372,332	310,273	(62,059)	-16.7%
Miscellaneous	28,224	24,001	24,001	13,077	(10,924)	-45.5%
Other Financing Sources	221,480	221,480	221,480	221,480	0	0.0%
Subtotal of Revenues	611,924	617,813	617,813	544,830	(72,983)	-11.8%
Fund Total Sources	1,016,208	1,007,117	989,947	805,010	(202,107)	-20.1%
Expenditures:						
Salaries and Benefits	344,460	335,972	335,972	284,049	(51,923)	-15.5%
Supplies	102,018	87,908	83,317	78,619	(9,289)	-10.6%
Services	45,292	46,205	43,313	45,024	(1,181)	-2.6%
Intergovernmental Expenditures	3,284	14,229	3,411	3,411	(10,818)	-76.0%
Interfund	130,256	134,803	134,563	131,475	(3,328)	-2.5%
Subtotal of Expenditures	625,310	619,117	600,576	542,578	(76,539)	-12.4%
Ending Reserves	390,898	388,000	389,371	262,432	(125,568)	-32.4%
Fund Total Uses	1,016,208	1,007,117	989,947	805,010	(202,107)	-20.1%
Golf Course Fund (460)						
Beginning Reserves	58,450	63,783	52,877	85,806	22,023	34.5%
Revenues:						
Goods and Services Charges	197	0	0	0	0	--
Miscellaneous	188,964	182,137	182,137	192,256	10,119	5.6%
Subtotal of Revenues	189,161	182,137	182,137	192,256	10,119	5.6%
Fund Total Sources	247,611	245,920	235,014	278,062	32,142	13.1%
Expenditures:						
Salaries and Benefits	0	31,684	31,684	11,971	(19,713)	-62.2%
Supplies	2,386	7,021	7,021	2,400	(4,621)	-65.8%
Services	55,413	24,902	24,902	24,234	(668)	-2.7%
Intergovernmental Expenditures	48	0	0	0	0	--
Principal and Interest	85,519	85,520	85,520	83,601	(1,919)	-2.2%
Interfund	51,367	28,883	28,883	33,032	4,149	14.4%
Subtotal of Expenditures	194,733	178,010	178,010	155,238	(22,772)	-12.8%
Ending Reserves	52,878	67,910	57,004	122,824	54,914	80.9%
Fund Total Uses	247,611	245,920	235,014	278,062	32,142	13.1%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Parking Services Fund (465)						
Beginning Reserves	1,902,902	2,164,218	999,969	1,259,435	(904,783)	-41.8%
Revenues:						
Fines	708,484	850,200	850,200	850,200	0	0.0%
Miscellaneous	1,675,707	1,721,638	1,721,638	1,758,295	36,657	2.1%
Subtotal of Revenues	2,384,191	2,571,838	2,571,838	2,608,495	36,657	1.4%
Fund Total Sources	4,287,093	4,736,056	3,571,807	3,867,930	(868,126)	-18.3%
Expenditures:						
Salaries and Benefits	376,711	436,461	436,461	447,170	10,709	2.5%
Supplies	91,690	122,015	153,276	284,540	162,525	133.2%
Services	324,563	278,613	770,855	619,778	341,165	122.5%
Intergovernmental Expenditures	634,390	671,861	671,861	719,056	47,195	7.0%
Capital	1,586,305	0	0	0	0	--
Principal and Interest	131,224	128,140	128,140	134,024	5,884	4.6%
Interfund	269,239	354,902	354,902	338,127	(16,775)	-4.7%
Subtotal of Expenditures	3,414,122	1,991,992	2,515,495	2,542,695	550,703	27.6%
Ending Reserves	872,971	2,744,064	1,056,312	1,325,235	(1,418,829)	-51.7%
Fund Total Uses	4,287,093	4,736,056	3,571,807	3,867,930	(868,126)	-18.3%
Medic One Fund (470)						
Beginning Reserves	579,521	554,927	770,281	1,072,095	517,168	93.2%
Revenues:						
Intergovernmental Revenues	2,330,305	3,365,174	3,365,174	3,323,218	(41,956)	-1.2%
Goods and Services Charges	3,553,315	3,420,812	3,420,812	3,486,668	65,856	1.9%
Fines	(24)	0	0	0	0	--
Miscellaneous	83,488	63,581	63,581	34,086	(29,495)	-46.4%
Other Financing Sources	1,015,951	1,026,110	1,026,110	1,036,371	10,261	1.0%
Subtotal of Revenues	6,983,035	7,875,677	7,875,677	7,880,343	4,666	0.1%
Fund Total Sources	7,562,556	8,430,604	8,645,958	8,952,438	521,834	6.2%
Expenditures:						
Salaries and Benefits	4,531,728	5,177,499	5,177,499	5,307,699	130,200	2.5%
Supplies	498,024	573,401	589,641	556,951	(16,450)	-2.9%
Services	272,376	448,157	448,157	392,507	(55,650)	-12.4%
Intergovernmental Expenditures	20,863	41,894	41,894	37,394	(4,500)	-10.7%
Capital	107,664	176,232	369,286	120,000	(56,232)	-31.9%
Interfund	1,361,619	1,458,355	1,458,355	1,460,146	1,791	0.1%
Subtotal of Expenditures	6,792,274	7,875,538	8,084,832	7,874,697	(841)	0.0%
Ending Reserves	770,282	555,066	561,127	1,077,741	522,675	94.2%
Fund Total Uses	7,562,556	8,430,604	8,645,959	8,952,438	521,834	6.2%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Development Services Fund (475)						
Beginning Reserves	1,215,916	753,337	639,391	627,203	(126,134)	-16.7%
Revenues:						
Licenses and Permits	1,367,954	1,608,482	1,113,151	1,065,000	(543,482)	-33.8%
Goods and Services Charges	875,819	898,250	618,004	836,000	(62,250)	-6.9%
Fines	355	300	206	0	(300)	-100.0%
Miscellaneous	160,239	43,768	29,982	13,591	(30,177)	-68.9%
Other Financing Sources	0	50,000	50,000	0	(50,000)	-100.0%
Subtotal of Revenues	2,404,367	2,600,800	1,811,343	1,914,591	(686,209)	-26.4%
Fund Total Sources	3,620,283	3,354,137	2,450,734	2,541,794	(812,343)	-24.2%
Expenditures:						
Salaries and Benefits	2,289,944	2,156,667	1,448,512	1,439,502	(717,165)	-33.3%
Supplies	80,305	53,400	56,110	21,950	(31,450)	-58.9%
Services	181,321	109,250	136,363	120,563	11,313	10.4%
Intergovernmental Expenditures	10,000	0	20,000	10,000	10,000	--
Capital	119,584	59,500	73,563	0	(59,500)	-100.0%
Interfund	292,200	295,863	295,863	291,141	(4,722)	-1.6%
Subtotal of Expenditures	2,973,354	2,674,680	2,030,411	1,883,156	(791,524)	-29.6%
Ending Reserves	646,929	679,457	420,319	658,638	(20,819)	-3.1%
Fund Total Uses	3,620,283	3,354,137	2,450,730	2,541,794	(812,343)	-24.2%
Fleet Administration Fund (510)						
Beginning Reserves	5,675,532	4,689,295	5,897,881	4,836,562	147,267	3.1%
Revenues:						
Goods and Services Charges	159,517	172,792	1,544,638	1,950,725	1,777,933	1028.9%
Miscellaneous	5,687,281	3,124,084	1,752,238	1,910,649	(1,213,435)	-38.8%
Proprietary/Trust gains/losses	(10,778)	0	0	0	0	--
Other Financing Sources	208,004	200,000	200,000	150,000	(50,000)	-25.0%
Subtotal of Revenues	6,065,580	3,496,876	3,496,876	4,011,374	514,498	14.7%
Fund Total Sources	11,741,112	8,186,171	9,394,757	8,847,936	661,765	8.1%
Expenditures:						
Salaries and Benefits	643,172	685,637	685,637	694,148	8,511	1.2%
Supplies	322,373	332,863	332,863	328,848	(4,015)	-1.2%
Services	243,232	236,438	236,589	234,390	(2,048)	-0.9%
Capital	3,857,842	1,779,000	2,694,267	668,000	(1,111,000)	-62.5%
Interfund	776,307	985,773	985,773	854,972	(130,801)	-13.3%
Subtotal of Expenditures	5,842,926	4,019,711	4,935,129	2,780,358	(1,239,353)	-30.8%
Ending Reserves	5,898,186	4,166,460	4,459,629	6,067,578	1,901,118	45.6%
Fund Total Uses	11,741,112	8,186,171	9,394,758	8,847,936	661,765	8.1%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Purchasing/Materials Mngmt Fund (520)						
Beginning Reserves	428,628	195,129	480,654	642,713	447,584	229.4%
Revenues:						
Intergovernmental Revenues	3,482	4,370	4,370	3,219	(1,151)	-26.3%
Goods and Services Charges	2,070,001	2,235,189	2,235,189	2,107,952	(127,237)	-5.7%
Miscellaneous	65,310	28,271	28,271	18,345	(9,926)	-35.1%
Subtotal of Revenues	2,138,793	2,267,830	2,267,830	2,129,516	(138,314)	-6.1%
Fund Total Sources	2,567,421	2,462,959	2,748,484	2,772,229	309,270	12.6%
Expenditures:						
Salaries and Benefits	630,046	664,982	664,982	666,619	1,637	0.2%
Supplies	1,005,393	1,003,400	1,003,400	1,001,760	(1,640)	-0.2%
Services	74,313	14,623	23,174	10,923	(3,700)	-25.3%
Intergovernmental Expenditures	4,194	4,350	4,350	4,100	(250)	-5.7%
Capital	0	5,000	5,000	0	(5,000)	-100.0%
Interfund	383,714	430,244	430,244	448,041	17,797	4.1%
Subtotal of Expenditures	2,097,660	2,122,599	2,131,150	2,131,443	8,844	0.4%
Ending Reserves	469,761	340,360	617,335	640,786	300,426	88.3%
Fund Total Uses	2,567,421	2,462,959	2,748,485	2,772,229	309,270	12.6%
Facilities Administration Fund (530)						
Beginning Reserves	1,198,122	624,132	1,310,659	603,988	(20,144)	-3.2%
Revenues:						
Fines	146	10	10	0	(10)	-100.0%
Miscellaneous	2,228,014	2,127,251	2,127,251	2,040,773	(86,478)	-4.1%
Subtotal of Revenues	2,228,160	2,127,261	2,127,261	2,040,773	(86,488)	-4.1%
Fund Total Sources	3,426,282	2,751,393	3,437,920	2,644,761	(106,632)	-3.9%
Expenditures:						
Salaries and Benefits	944,169	1,013,575	1,013,575	1,020,790	7,215	0.7%
Supplies	81,946	88,038	88,038	90,602	2,564	2.9%
Services	864,365	1,026,950	1,623,963	894,012	(132,938)	-12.9%
Intergovernmental expendituresE	42	0	0	0	0	--
Interfund	227,861	273,271	273,271	287,989	14,718	5.4%
Subtotal of Expenditures	2,118,383	2,401,834	2,998,847	2,293,393	(108,441)	-4.5%
Ending Reserves	1,307,899	349,559	439,074	351,368	1,809	0.5%
Fund Total Uses	3,426,282	2,751,393	3,437,921	2,644,761	(106,632)	-3.9%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from</i> <i>2009 Adopted Budget</i>	
					Amount	Percent
Telecommunications Fund (540)						
Beginning Reserves	955,032	432,331	511,032	489,977	57,646	13.3%
Revenues:						
Intergovernmental Revenues	1,313	5,630	5,630	1,000	(4,630)	-82.2%
Goods and Services Charges	384,671	375,680	375,680	215,437	(160,243)	-42.7%
Miscellaneous	34,944	23,495	23,495	11,361	(12,134)	-51.6%
Subtotal of Revenues	420,928	404,805	404,805	227,798	(177,007)	-43.7%
Fund Total Sources	1,375,960	837,136	915,837	717,775	(119,361)	-14.3%
Expenditures:						
Salaries and Benefits	114,658	99,795	99,795	89,717	(10,078)	-10.1%
Supplies	30,577	10,236	10,236	5,600	(4,636)	-45.3%
Services	270,452	248,490	248,490	288,020	39,530	15.9%
Intergovernmental Expenditures	98	14,346	14,346	0	(14,346)	-100.0%
Capital	430,488	0	0	0	0	--
Interfund	18,655	25,349	25,349	27,739	2,390	9.4%
Subtotal of Expenditures	864,928	398,216	398,216	411,076	12,860	3.2%
Ending Reserves	511,032	438,920	517,621	306,699	(132,221)	-30.1%
Fund Total Uses	1,375,960	837,136	915,837	717,775	(119,361)	-14.3%
Claims Litigation Fund (550)						
Beginning Reserves	4,944,015	4,961,973	4,558,617	4,234,519	(727,454)	-14.7%
Revenues:						
Intergovernmental revenues R	968	0	0	0	0	--
Miscellaneous	1,003,961	1,089,957	1,089,957	1,103,429	13,472	1.2%
Non Revenues	6,377	146,025	146,025	0	(146,025)	-100.0%
Subtotal of Revenues	1,011,306	1,235,982	1,235,982	1,103,429	(132,553)	-10.7%
Fund Total Sources	5,955,321	6,197,955	5,794,599	5,337,948	(860,007)	-13.9%
Expenditures:						
Salaries and Benefits	132,812	135,102	135,102	156,561	21,459	15.9%
Supplies	8,061	4,641	4,641	4,600	(41)	-0.9%
Services	1,142,288	849,622	849,622	800,689	(48,933)	-5.8%
Interfund	113,543	97,235	97,235	110,167	12,932	13.3%
Subtotal of Expenditures	1,396,704	1,086,600	1,086,600	1,072,017	(14,583)	-1.3%
Ending Reserves	4,558,617	5,111,355	4,707,999	4,265,931	(845,424)	-16.5%
Fund Total Uses	5,955,321	6,197,955	5,794,599	5,337,948	(860,007)	-13.9%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	Change from 2009 Adopted Budget	
					Amount	Percent
Unemployment Compensation Fund (561)						
Beginning Reserves	275,296	192,121	223,840	671,683	479,562	249.6%
Revenues:						
Miscellaneous	11,167	68,584	68,584	180,620	112,036	163.4%
Subtotal of Revenues	11,167	68,584	68,584	180,620	112,036	163.4%
Fund Total Sources	286,463	260,705	292,424	852,303	591,598	226.9%
Expenditures:						
Salaries and Benefits	60,940	120,000	136,612	600,000	480,000	400.0%
Services	0	20,000	20,000	20,000	0	0.0%
Interfund	1,684	1,773	1,773	1,871	98	5.5%
Subtotal of Expenditures	62,624	141,773	158,385	621,871	480,098	338.6%
Ending Reserves	223,839	118,932	134,039	230,432	111,500	93.8%
Fund Total Uses	286,463	260,705	292,424	852,303	591,598	226.9%
Workers Comp Self-Insurance Fund (562)						
Beginning Reserves	913,892	780,238	865,003	709,755	(70,483)	-9.0%
Revenues:						
Miscellaneous	626,880	582,536	582,536	670,534	87,998	15.1%
Subtotal of Revenues	626,880	582,536	582,536	670,534	87,998	15.1%
Fund Total Sources	1,540,772	1,362,774	1,447,539	1,380,289	17,515	1.3%
Expenditures:						
Salaries and Benefits	93,143	139,852	139,852	78,485	(61,367)	-43.9%
Supplies	886	3,200	3,200	2,925	(275)	-8.6%
Services	540,419	532,750	532,750	565,650	32,900	6.2%
Intergovernmental Expenditures	53,156	70,000	70,000	90,000	20,000	28.6%
Interfund	22,029	20,605	20,605	20,845	240	1.2%
Subtotal of Expenditures	709,633	766,407	766,407	757,905	(8,502)	-1.1%
Ending Reserves	831,139	596,367	681,132	622,384	26,017	4.4%
Fund Total Uses	1,540,772	1,362,774	1,447,539	1,380,289	17,515	1.3%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from</i> <i>2009 Adopted Budget</i>	
					Amount	Percent
Health Benefits Fund (565)						
Beginning Reserves	1,272,460	998,016	1,502,465	1,954,745	956,729	95.9%
Revenues:						
Miscellaneous	10,168,737	10,910,559	10,910,559	10,852,824	(57,735)	-0.5%
Subtotal of Revenues	10,168,737	10,910,559	10,910,559	10,852,824	(57,735)	-0.5%
Fund Total Sources	11,441,197	11,908,575	12,413,024	12,807,569	898,994	7.5%
Expenditures:						
Salaries and Benefits	242,114	248,247	248,247	354,530	106,283	42.8%
Supplies	20,982	23,755	23,755	24,650	895	3.8%
Services	9,562,873	10,727,750	10,719,750	10,702,550	(25,200)	-0.2%
Intergovernmental Expenditures	600	600	600	600	0	0.0%
Interfund	126,767	135,946	135,946	147,663	11,717	8.6%
Subtotal of Expenditures	9,953,336	11,136,298	11,128,298	11,229,993	93,695	0.8%
Ending Reserves	1,487,861	772,277	1,284,726	1,577,576	805,299	104.3%
Fund Total Uses	11,441,197	11,908,575	12,413,024	12,807,569	898,994	7.5%
Firefighter Pension and Benefit Fund (612)						
Beginning Reserves	5,164,028	3,646,056	3,756,196	4,241,530	595,474	16.3%
Revenues:						
Taxes	1,602,284	1,581,050	1,581,050	1,818,000	236,950	15.0%
Intergovernmental Revenues	109,314	109,314	109,314	105,000	(4,314)	-3.9%
Miscellaneous	791,911	458,011	458,011	348,845	(109,166)	-23.8%
Non Revenues	89,092	223,539	223,539	257,000	33,461	15.0%
Subtotal of Revenues	2,592,601	2,371,914	2,371,914	2,528,845	156,931	6.6%
Fund Total Sources	7,756,629	6,017,970	6,128,110	6,770,375	752,405	12.5%
Expenditures:						
Salaries and Benefits	1,547,990	1,640,000	1,640,000	1,740,000	100,000	6.1%
Supplies	40,036	65,100	65,100	65,100	0	0.0%
Services	161,893	157,250	157,250	227,750	70,500	44.8%
Principal and Interest a	2,250,000	0	0	0	0	--
Interfund	514	928	928	536	(392)	-42.2%
Subtotal of Expenditures	4,000,433	1,863,278	1,863,278	2,033,386	170,108	9.1%
Ending Reserves	3,756,196	4,154,692	4,264,832	4,736,989	582,297	14.0%
Fund Total Uses	7,756,629	6,017,970	6,128,110	6,770,375	752,405	12.5%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Police Pension and Benefit Fund (613)						
Beginning Reserves	4,590,179	4,927,261	5,097,382	5,237,832	310,571	6.3%
Revenues:						
Miscellaneous	1,371,358	1,113,701	1,113,701	982,375	(131,326)	-11.8%
Subtotal of Revenues	1,371,358	1,113,701	1,113,701	982,375	(131,326)	-11.8%
Fund Total Sources	5,961,537	6,040,962	6,211,083	6,220,207	179,245	3.0%
Expenditures:						
Salaries and Benefits	757,165	855,000	855,000	890,000	35,000	4.1%
Supplies	38,182	40,100	40,100	40,100	0	0.0%
Services	68,402	164,900	164,900	210,400	45,500	27.6%
Interfund	406	754	754	536	(218)	-28.9%
Subtotal of Expenditures	864,155	1,060,754	1,060,754	1,141,036	80,282	7.6%
Ending Reserves	5,097,382	4,980,208	5,150,329	5,079,171	98,963	2.0%
Fund Total Uses	5,961,537	6,040,962	6,211,083	6,220,207	179,245	3.0%
Greenways Maint Endowment Fund (701)						
Beginning Reserves	2,537,003	3,010,973	2,983,749	3,392,065	381,092	12.7%
Revenues:						
Taxes	367,367	363,600	363,600	363,600	0	0.0%
Miscellaneous	94,379	102,034	102,034	87,536	(14,498)	-14.2%
Subtotal of Revenues	461,746	465,634	465,634	451,136	(14,498)	-3.1%
Fund Total Sources	2,998,749	3,476,607	3,449,383	3,843,201	366,594	10.5%
Expenditures:						
Intergovernmental Expenditures	15,000	0	0	131,418	131,418	--
Subtotal of Expenditures	15,000	0	0	131,418	131,418	--
Ending Reserves	2,983,749	3,476,607	3,449,383	3,711,783	235,176	6.8%
Fund Total Uses	2,998,749	3,476,607	3,449,383	3,843,201	366,594	10.5%

**Revenues and Sources, Expenditures and Uses – All Funds
(continued)**

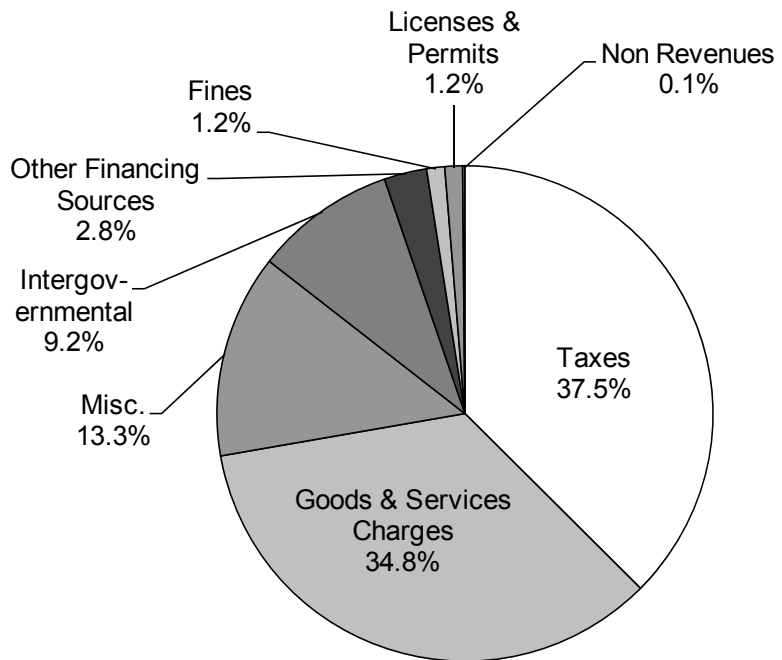
	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
<u>Nat Res Protect & Restoration Fund (702)</u>						
Beginning Reserves	2,100,400	1,277,890	1,573,604	1,353,931	76,041	6.0%
Revenues:						
Miscellaneous	197,386	213,807	213,807	159,097	(54,710)	-25.6%
Non revenues R	2,450,000	0	0	0	0	--
Subtotal of Revenues	2,647,386	213,807	213,807	159,097	(54,710)	-25.6%
Fund Total Sources	4,747,786	1,491,697	1,787,411	1,513,028	21,331	1.4%
Expenditures:						
Supplies	2,828	0	52,172	0	0	--
Services	343,060	183,000	349,951	0	(183,000)	-100.0%
Intergovernmental expendituresE	224	0	0	0	0	--
Capital	6,418	0	1,113	0	0	--
Principal and Interest a	2,800,000	0	0	0	0	--
Interfund	21,652	0	0	0	0	--
Subtotal of Expenditures	3,174,182	183,000	403,236	0	(183,000)	-100.0%
Ending Reserves	1,573,604	1,308,697	1,384,175	1,513,028	204,331	15.6%
Fund Total Uses	4,747,786	1,491,697	1,787,411	1,513,028	21,331	1.4%
<u>Public Facilities District Fund (965)</u>						
Beginning Reserves	11,775,340	1,892,696	4,152,327	631,637	(1,261,059)	-66.6%
Revenues:						
Taxes	1,136,083	1,185,769	1,185,769	1,000,000	(185,769)	-15.7%
Intergovernmental Revenues	1,142,698	0	471,797	221,734	221,734	--
Miscellaneous	1,063,260	49,449	336,461	182,183	132,734	268.4%
Non revenues R	2,800,000	0	0	0	0	--
Subtotal of Revenues	6,142,041	1,235,218	1,994,027	1,403,917	168,699	13.7%
Fund Total Sources	17,917,381	3,127,914	6,146,354	2,035,554	(1,092,360)	-34.9%
Expenditures:						
Salaries and Benefits	68,034	73,404	73,404	4,818	(68,586)	-93.4%
Supplies	9,869	840	840	150	(690)	-82.1%
Services	534,534	28,894	112,281	13,321	(15,573)	-53.9%
Intergovernmental Expenditures	99,703	735,874	735,874	25,000	(710,874)	-96.6%
Capital	12,094,929	0	4,227,748	0	0	--
Principal and Interest	995,050	537,597	537,597	1,112,740	575,143	107.0%
Subtotal of Expenditures	13,802,119	1,376,609	5,687,744	1,156,029	(220,580)	-16.0%
Ending Reserves	4,115,262	1,751,305	458,609	879,525	(871,780)	-49.8%
Fund Total Uses	17,917,381	3,127,914	6,146,353	2,035,554	(1,092,360)	-34.9%

Revenues and Sources, Expenditures and Uses – All Funds
(continued)

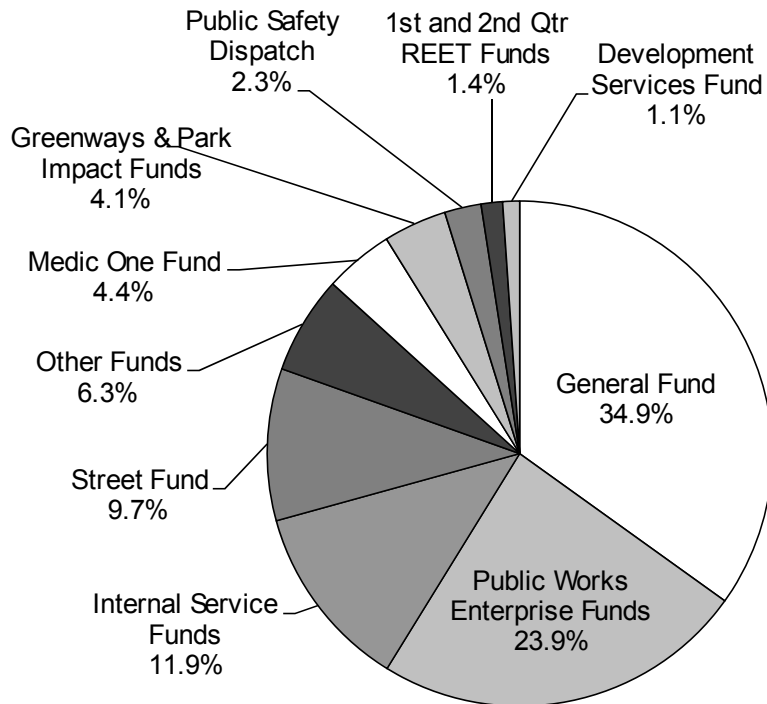
	2008 Actual	2009 Adopted Budget	2009 Revised Budget	2010 Budget	<i>Change from 2009 Adopted Budget</i>	
					Amount	Percent
Public Development Authority Fund (970)						
Beginning Reserves	0	0	7,609	7,796	7,796	--
Revenues:						
Intergovernmental Revenues	15,000	500,000	350,000	400,000	(100,000)	-20.0%
Miscellaneous	61	0	0	5,023	5,023	--
Subtotal of Revenues	15,061	500,000	350,000	405,023	(94,977)	-19.0%
Fund Total Sources	15,061	500,000	357,609	412,819	(87,181)	-17.4%
Expenditures:						
Salaries and Benefits	41	231,775	134,430	47,045	(184,730)	-79.7%
Supplies	0	16,110	16,110	13,594	(2,516)	-15.6%
Services	5,018	242,115	189,460	328,816	86,701	35.8%
Intergovernmental Expenditures	2,393	10,000	10,000	10,000	0	0.0%
Subtotal of Expenditures	7,452	500,000	350,000	399,455	(100,545)	-20.1%
Ending Reserves	7,609	0	7,609	13,364	13,364	--
Fund Total Uses	15,061	500,000	357,609	412,819	(87,181)	-17.4%
All Funds						
Beginning Reserves	151,713,026	87,272,784	138,083,565	79,870,099	(7,402,685)	-8.5%
Revenues:						
Taxes	70,796,737	71,903,259	70,217,343	67,431,019	(4,472,240)	-6.2%
Licenses and Permits	2,430,453	2,657,490	2,162,159	2,081,595	(575,895)	-21.7%
Intergovernmental Revenues	16,248,643	23,070,837	45,770,232	16,565,678	(6,505,159)	-28.2%
Goods and Services Charges	59,118,448	60,566,783	61,774,286	62,593,584	2,026,801	3.3%
Fines	1,943,784	2,168,678	2,170,484	2,120,265	(48,413)	-2.2%
Miscellaneous	33,399,934	27,187,788	26,146,815	23,887,626	(3,300,162)	-12.1%
Proprietary/Trust gains/losses	(37,295)	0	0	0	0	--
Non Revenues	13,635,469	369,564	3,089,564	257,000	(112,564)	-30.5%
Other Financing Sources	12,346,500	8,270,905	5,380,905	4,995,750	(3,275,155)	-39.6%
Subtotal of Revenues	209,957,263	196,195,304	216,711,788	179,932,517	(16,262,787)	-8.3%
All Funds Total Sources	361,670,289	283,468,088	354,795,353	259,802,616	(23,665,472)	-8.3%
Expenditures:						
Salaries and Benefits	72,607,156	79,494,579	78,201,306	76,039,899	(3,454,680)	-4.3%
Supplies	8,823,505	8,408,993	8,794,675	7,639,639	(769,354)	-9.1%
Services	36,425,908	43,083,218	68,748,603	34,832,870	(8,250,348)	-19.1%
Intergovernmental Expenditures	13,999,631	15,442,695	15,980,069	13,830,680	(1,612,015)	-10.4%
Capital	48,532,919	37,061,915	79,615,188	21,602,476	(15,459,439)	-41.7%
Principal and Interest	17,189,597	9,058,314	8,998,314	9,955,575	897,261	9.9%
Interfund	25,849,388	23,552,869	23,807,001	23,904,827	351,958	1.5%
Subtotal of Expenditures	223,428,104	216,102,583	284,145,156	187,805,966	(28,296,617)	-13.1%
Ending Reserves	138,242,185	67,365,505	70,650,203	71,996,650	4,631,145	6.9%
All Funds Total Uses	361,670,289	283,468,088	354,795,359	259,802,616	(23,665,472)	-8.3%

Revenue Summary – 2010 Preliminary

**Revenues by Type
All Funds
(Excluding
Reserves)**



**Revenues by Fund
(Excluding
Reserves)**



Revenue Type and Beginning Reserve Definitions

Beginning Reserves: The difference between those assets that can reasonably be expected to be available for use within the year, or shortly thereafter, and those liabilities that can reasonably be expected to be extinguished during the year.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments, or charges for services rendered only to those who pay for and use those services. Examples include Property, Sales, Utility and Business Taxes.

Licenses and Permits: These include charges for issuance of licenses and permits, for example, Business Licenses. This category does not include inspection charges.

Intergovernmental Revenue: This revenue includes grants, entitlements, shared revenues, and payments for goods and services provided by one government to another. One example is Community Development Block Grants provided to the City from the Federal Government.

Goods and Services Charges: Charges for services rendered or goods sold by the city except to other governments or another City department or group. Examples include water service, sewer service, and Medic One service.

Fines and Forfeitures: Fines are monetary judgments commonly imposed by the court; forfeitures are penalties by which one loses rights and interest in property because of commission of an offense or nonperformance of an obligation or duty. Examples include penalties collected for parking and traffic tickets.

Miscellaneous Revenues: Includes operating revenues not classified elsewhere, such as interest, rents, leases, concessions, and contributions from private sources. Examples include interest earnings and rental income.

Non-Revenues: These revenues are for items such as interfund loan proceeds and proceeds of long-term debt for proprietary funds.

Other Financing Sources: These are changes in current financial resources that are reported separately from revenues to avoid distorting revenue trends. Examples include sale of GO Bonds, proceeds from the disposition of capital assets, and transfers.

Revenue Summary by Fund, Department and Type

	Taxes	Licenses & Permits	Intergovernmental	Goods & Services Charges	Fines
Fund: 001 General					
OFFICE OF THE MAYOR	-	-	-	470,740	-
CITY COUNCIL	-	-	-	239,042	-
HEARING EXAMINER	-	-	-	30,000	-
MUSEUM	-	-	22,539	-	-
LIBRARY	-	-	136,325	21,256	124,000
FINANCE	-	-	-	1,544,650	-
HUMAN RESOURCES	-	-	1,000	630,587	-
ITSD	-	210,000	25,920	518,691	-
LEGAL	-	-	6,950	268,561	33,600
JUDICIAL & SUPPORT SERV	-	-	137,500	447,945	979,950
PARKS & RECREATION	32,381	-	20,000	1,722,304	-
PLANNING & COM DEVEL	-	1,475	780,100	16,665	-
FIRE	-	3,700	45,842	165,000	-
POLICE	277,000	41,420	333,056	676,354	20,000
NON-DEPARTMENTAL	48,597,628	638,000	914,000	2,575	-
Total General	48,907,009	894,595	2,423,232	6,754,370	1,157,550
Fund: 111 Street					
PUBLIC WORKS	7,000,000	42,000	2,479,694	7,496,397	-
Fund: 113 Paths & Trails Reserve					
PUBLIC WORKS	-	-	-	-	-
Fund: 123 Parksite Acquisition					
PARKS & RECREATION	-	-	-	-	-
Fund: 124 Technology Replacement & Reserve					
ITSD	-	-	-	-	-
Fund: 125 Capital Maint					
PARKS & RECREATION	-	-	-	-	-
PUBLIC WORKS	-	-	-	-	-
NON-DEPARTMENTAL	-	-	-	-	-
Total Capital Maint	-	-	-	-	-
Fund: 126 Library Gift					
LIBRARY	-	-	-	-	-
Fund: 131 Olympic Pipeline Incident					
PUBLIC WORKS	-	-	-	-	-
Fund: 132 Squalicum Park/Olympic					
PARKS & RECREATION	-	-	-	-	-
Fund: 133 Olympic - Restoration					
PUBLIC WORKS	-	-	-	-	-
Fund: 134 Olympic-Whatcom Falls Park Addl					
PARKS & RECREATION	-	-	-	-	-

2010 Budget

Misc.	Non Revenues	Other Financing Sources	Revenue Total (No Reserves)	Estimated Beginning Reserves	Used From (Returned To) Reserves	Total Revenues & Reserves
-	-	-	470,740	-	562,085	1,032,825
-	-	-	239,042	-	202,384	441,426
-	-	-	30,000	-	156,670	186,670
21,303	-	-	43,842	-	1,431,025	1,474,867
73,400	-	-	354,981	-	3,117,793	3,472,774
-	-	-	1,544,650	-	267,928	1,812,578
-	-	-	631,587	-	623,409	1,254,996
250	-	-	754,861	120,100	1,754,676	2,629,637
-	-	-	309,111	1,370,000	961,028	2,640,139
31,874	-	383,707	1,980,976	-	1,036,180	3,017,156
319,618	-	-	2,094,303	80,000	5,234,564	7,408,867
1,569	-	-	799,809	-	2,625,996	3,425,805
21,332	-	-	235,874	1,807	13,278,524	13,516,205
9,620	-	327,579	1,685,029	6,491	17,798,563	19,490,083
489,361	-	361,418	51,002,982	10,962,369	(49,050,825)	12,914,526
968,327	-	1,072,704	62,177,787	12,540,767	-	74,718,554
322,545	-	-	17,340,636	1,387,306	-	18,727,942
675	-	8,100	8,775	53,318	-	62,093
5,312	-	-	5,312	37,810	-	43,122
48,530	-	90,000	138,530	1,088,042	-	1,226,572
-	-	-	-	-	35,000	35,000
-	-	-	-	-	600,000	600,000
39,642	-	450,000	489,642	281,003	(635,000)	135,645
39,642	-	450,000	489,642	281,003	-	770,645
15,000	-	-	15,000	27,904	-	42,904
15,189	-	-	15,189	30,018	-	45,207
-	-	-	-	12,905	-	12,905
497	-	-	497	40,554	-	41,051
3,389	-	-	3,389	255,590	-	258,979

**Revenue Summary by Fund, Department and Type
(continued)**

	Taxes	Licenses & Permits	Intergovernmental	Goods & Services Charges	Fines
Fund: 135 Little Squalicum-Oeser Settlement					
PARKS & RECREATION	-	-	-	-	-
Fund: 141 1st 1/4% Real Estate Excise Tax					
PARKS & RECREATION	-	-	-	-	-
PUBLIC WORKS	-	-	-	-	-
NON-DEPARTMENTAL	930,000	-	-	-	-
Total 1st 1/4% REET	930,000	-	-	-	-
Fund: 142 2nd 1/4% Real Estate Excise Tax					
PARKS & RECREATION	-	-	-	-	-
PUBLIC WORKS	-	-	425,000	-	-
NON-DEPARTMENTAL	930,000	-	-	-	-
Total 2nd 1/4% REET	930,000	-	425,000	-	-
Fund: 151 Police Federal Equitable Share					
POLICE	-	-	13,480	-	-
Fund: 152 Asset Forfeiture/Drug Enforce.					
POLICE	-	-	-	-	-
Fund: 153 Criminal Justice					
POLICE	-	-	257,229	-	-
Fund: 160 Public Safety Dispatch					
FIRE	-	-	-	-	-
POLICE	-	-	2,376,965	1,761,648	-
Total Public Safety Dispatch	-	-	2,376,965	1,761,648	-
Fund: 172 Beyond Greenways					
PARKS & RECREATION	-	-	-	500	-
Fund: 173 Greenways III					
PARKS & RECREATION	3,977,410	-	2,098,000	500	-
Fund: 177 Parks Impact					
PARKS & RECREATION	-	-	-	500,000	-
Fund: 178 Sportsplex					
PARKS & RECREATION	-	-	-	-	-
Fund: 180 Tourism					
PLANNING & COM DEVEL	875,000	-	-	-	-
Fund: 190 Community Develop Block Grant					
PLANNING & COM DEVEL	-	-	900,000	195,737	-
Fund: 191 HOME Investment Partnership Grant					
PLANNING & COM DEVEL	-	-	686,000	9,592	-

2010 Budget

<i>Misc.</i>	<i>Non Revenues</i>	<i>Other Financing Sources</i>	<i>Revenue Total (No Reserves)</i>	<i>Estimated Beginning Reserves</i>	<i>Used From (Returned To) Reserves</i>	<i>Total Revenues & Reserves</i>
6,187	-	-	6,187	54,810	-	60,997
-	-	-	-	-	152,000	152,000
-	-	-	-	-	1,555,000	1,555,000
84,414	-	-	1,014,414	1,414,278	(1,707,000)	721,692
84,414	-	-	1,014,414	1,414,278	-	2,428,692
-	-	-	-	-	115,000	115,000
-	-	-	425,000	-	450,000	875,000
78,861	-	-	1,008,861	540,885	(565,000)	984,746
78,861	-	-	1,433,861	540,885	-	1,974,746
2,550	-	-	16,030	339,190	-	355,220
56,111	-	-	56,111	95,314	-	151,425
10,044	-	-	267,273	539,405	-	806,678
-	-	-	-	-	1,135,519	1,135,519
34,542	-	-	4,173,155	1,426,372	(1,135,519)	4,464,008
34,542	-	-	4,173,155	1,426,372	-	5,599,527
21,586	-	-	22,086	590,077	-	612,163
116,459	-	-	6,192,369	1,139,730	-	7,332,099
50,348	-	-	550,348	680,637	-	1,230,985
4,041	-	-	4,041	31,131	-	35,172
7,837	-	-	882,837	119,440	-	1,002,277
43,893	-	-	1,139,630	122,823	-	1,262,453
48,811	-	-	744,403	-	-	744,403

**Revenue Summary by Fund, Department and Type
(continued)**

	<u>Taxes</u>	<u>Licenses & Permits</u>	<u>Intergov- ernmental</u>	<u>Goods & Services Charges</u>	<u>Fines</u>
Fund: 214 2001 Fire UTGO Bond FINANCE	350,000	-	-	-	-
Fund: 222 1999 LTGO Bond Redemption FINANCE	-	-	-	-	-
Fund: 223 Refunding GO Bonds 1996 FINANCE	-	-	-	-	-
Fund: 224 Sportsplex Acquisition Debt FINANCE	-	-	-	-	-
Fund: 225 2004 PFD/Civic Field LTGO FINANCE	-	-	605,036	-	-
Fund: 231 Drake Note FINANCE	-	-	-	-	-
Fund: 235 PW Trust Loan-Str Overlay FINANCE	-	-	-	-	-
Fund: 245 LID Guaranty FINANCE	-	-	-	-	-
Fund: 410 Water PUBLIC WORKS	-	-	-	15,894,034	47,075
Fund: 420 Wastewater PUBLIC WORKS	-	-	3,000	16,320,625	49,440
Fund: 430 Storm/Surface Water Utility PUBLIC WORKS	-	80,000	123,871	4,645,500	16,000
Fund: 440 Solid Waste PUBLIC WORKS	1,280,000	-	120,000	107,626	-
Fund: 456 Cemetery PARKS & RECREATION	-	-	-	310,273	-
Fund: 460 Golf Course PARKS & RECREATION	-	-	-	-	-
Fund: 465 Parking Services PUBLIC WORKS	-	-	-	-	850,200
Fund: 470 Medic One FIRE	-	-	3,323,218	3,486,668	-
Fund: 475 Development Services PLANNING & COM DEVEL	-	1,065,000	-	836,000	-

2010 Budget

<i>Misc.</i>	<i>Non Revenues</i>	<i>Other Financing Sources</i>	<i>Revenue Total (No Reserves)</i>	<i>Estimated Beginning Reserves</i>	<i>Used From (Returned To) Reserves</i>	<i>Total Revenues & Reserves</i>
2,310	-	-	352,310	84,986	-	437,296
-	-	549,575	549,575	-	-	549,575
-	-	347,528	347,528	-	-	347,528
269,781	-	-	269,781	22,587	-	292,368
-	-	673,827	1,278,863	-	-	1,278,863
-	-	17,964	17,964	-	-	17,964
-	-	168,201	168,201	-	-	168,201
8,383	-	-	8,383	278,358	-	286,741
334,615	-	210,000	16,485,724	6,415,325	-	22,901,049
481,138	-	-	16,854,203	9,566,871	-	26,421,074
71,480	-	-	4,936,851	834,364	-	5,771,215
170,230	-	-	1,677,856	7,504,847	-	9,182,703
13,077	-	221,480	544,830	260,180	-	805,010
192,256	-	-	192,256	85,806	-	278,062
1,758,295	-	-	2,608,495	1,259,435	-	3,867,930
34,086	-	1,036,371	7,880,343	1,072,095	-	8,952,438
13,591	-	-	1,914,591	627,203	-	2,541,794

**Revenue Summary by Fund, Department and Type
(continued)**

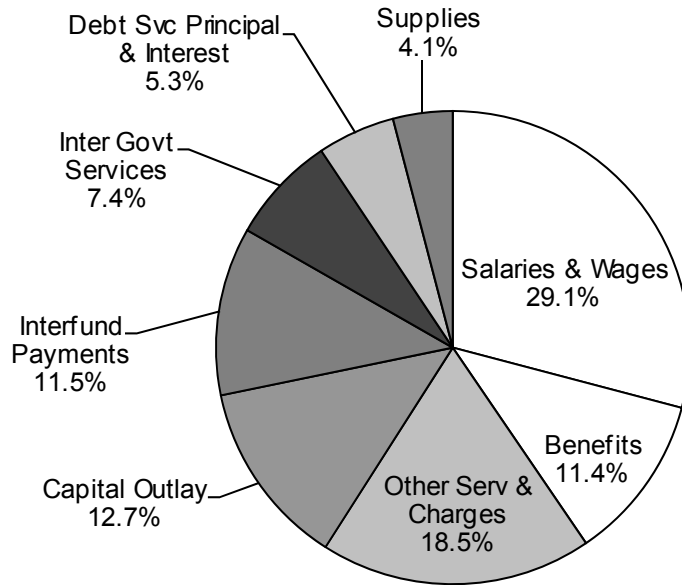
	<u>Taxes</u>	<u>Licenses & Permits</u>	<u>Intergov- ernmental</u>	<u>Goods & Services Charges</u>	<u>Fines</u>
Fund: 510 Fleet Administration PUBLIC WORKS	-	-	-	1,950,725	-
Fund: 520 Purchasing/Materials Mngmt PUBLIC WORKS	-	-	3,219	2,107,952	-
Fund: 530 Facilities Administration PUBLIC WORKS	-	-	-	-	-
Fund: 540 Telecommunications ITSD	-	-	1,000	215,437	-
Fund: 550 Claims Litigation LEGAL	-	-	-	-	-
Fund: 561 Unemployment Compensation HUMAN RESOURCES	-	-	-	-	-
Fund: 562 Workers Comp Self-Insurance HUMAN RESOURCES	-	-	-	-	-
Fund: 565 Health Benefits HUMAN RESOURCES	-	-	-	-	-
Fund: 612 Firefighter Pension and Benefit HUMAN RESOURCES	1,818,000	-	105,000	-	-
Fund: 613 Police Pension and Benefit HUMAN RESOURCES	-	-	-	-	-
Fund: 701 Greenways Maint Endowment PARKS & RECREATION	363,600	-	-	-	-
Fund: 702 Nat Res Protect & Restoration PUBLIC WORKS	-	-	-	-	-
Fund: 965 Public Facilities District PUBLIC FACILITIES DIST	1,000,000	-	221,734	-	-
Fund: 970 Public Development Authority PUBLIC DEVELOPMENT AUTH	-	-	400,000	-	-
Total All Funds	<u>67,431,019</u>	<u>2,081,595</u>	<u>16,565,678</u>	<u>62,593,584</u>	<u>2,120,265</u>

2010 Budget

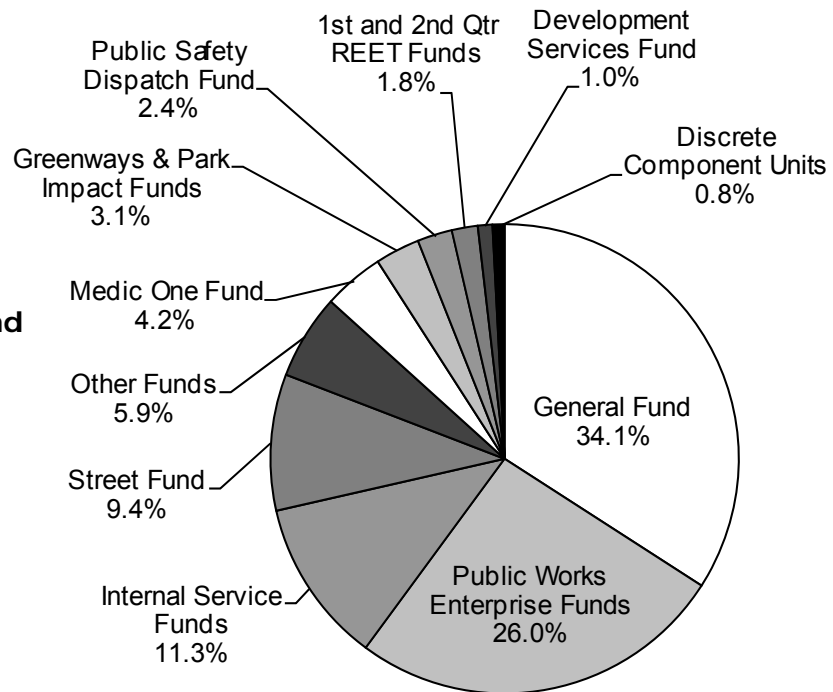
<i>Misc.</i>	<i>Non Revenues</i>	<i>Other Financing Sources</i>	<i>Revenue Total (No Reserves)</i>	<i>Estimated Beginning Reserves</i>	<i>Used From (Returned To) Reserves</i>	<i>Total Revenues & Reserves</i>
1,910,649	-	150,000	4,011,374	4,836,562	-	8,847,936
18,345	-	-	2,129,516	642,713	-	2,772,229
2,040,773	-	-	2,040,773	603,988	-	2,644,761
11,361	-	-	227,798	489,977	-	717,775
1,103,429	-	-	1,103,429	4,234,519	-	5,337,948
180,620	-	-	180,620	671,683	-	852,303
670,534	-	-	670,534	709,755	-	1,380,289
10,852,824	-	-	10,852,824	1,954,745	-	12,807,569
348,845	257,000	-	2,528,845	4,241,530	-	6,770,375
982,375	-	-	982,375	5,237,832	-	6,220,207
87,536	-	-	451,136	3,392,065	-	3,843,201
159,097	-	-	159,097	1,353,931	-	1,513,028
182,183	-	-	1,403,917	631,637	-	2,035,554
5,023	-	-	405,023	7,796	-	412,819
23,887,626	257,000	4,995,750	179,932,517	79,870,099	-	259,802,616

Expenditure Summary

**Expenditures by Type
All Funds
(Excluding
Reserves)**



**Expenditures by Fund
(Excluding
Reserves)**



Expenditure Type and Ending Reserve Definitions

Ending Reserves: The difference between those assets that can reasonably be expected to be available for use within the year, or shortly thereafter, and those liabilities that can reasonably be expected to be extinguished during the year.

Salaries and Wages: Expenditure category that includes amounts paid for services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime and temporary labor.

Benefits: Those benefits paid by the City as part of the conditions of employment. Examples include health insurance, social security, and retirement system contributions.

Supplies: A basic classification of expenditures for articles and commodities purchased for consumption or resale. Examples include office and operating supplies, fuel, inventory or resale items, small tools and equipment.

Other Services and Charges: A basic classification for services other than personnel. Examples include professional services, communication, travel, advertising, utilities, and insurance.

Intergovernmental Services: Purchases of specialized services typically performed by local governments. An example of this is jail services purchased from Whatcom County. Transfers within the City from one fund to another are also included in this object.

Capital Outlay: Expenditures for acquisition of or additions to assets such as land, buildings, machinery and equipment. The cost threshold for such expenditures to be classified as capital is designated by the City's accounting department and currently ranges from \$5,000 to \$50,000 depending on the asset category.

Debt Service: Payment of interest and principal to holders of the City's indebtedness; Loan advances for intergovernmental and interfund loans.

Interfund Payment for Services (Interfund Charges): Reflects the purchase of services or supplies provided by another City group or department.

Expenditure Summary by Fund, Department and Type

	Salaries & Wages	Benefits	Supplies	Other Serv & Charges	Inter Govt Services
Fund: 001 General					
OFFICE OF THE MAYOR	521,023	164,994	22,100	287,896	-
CITY COUNCIL	262,791	112,030	19,975	23,300	-
HEARING EXAMINER	134,946	41,237	1,960	6,708	-
MUSEUM	870,219	330,658	71,366	157,881	84
LIBRARY	1,801,094	653,248	409,050	77,062	7,700
FINANCE	1,102,611	410,273	46,295	78,211	112,074
HUMAN RESOURCES	652,274	239,458	44,125	271,170	5,250
ITSD	1,351,016	440,136	79,050	613,338	1,961
LEGAL	797,481	257,353	19,610	210,332	-
JUDICIAL & SUPPORT SERV	1,041,743	395,821	56,492	991,256	377,000
PARKS & RECREATION	3,656,657	1,387,281	470,340	1,028,737	32,087
PLANNING & COM DEVEL	1,474,142	496,703	34,656	1,247,055	42,000
FIRE	8,634,058	2,607,072	278,942	476,190	3,800
POLICE	10,696,920	3,012,131	649,386	767,614	1,466,407
NON-DEPARTMENTAL	-	-	-	60,300	3,459,918
Total General	32,996,975	10,548,395	2,203,347	6,297,050	5,508,281
Fund: 111 Street					
PUBLIC WORKS	5,249,270	1,870,131	764,502	2,808,041	351,300
Fund: 113 Paths & Trails Reserve					
PUBLIC WORKS	-	-	-	-	-
Fund: 123 Parksite Acquisition					
PARKS & RECREATION	-	-	-	-	-
Fund: 124 Technology Replacement & Reserve					
ITSD	-	-	41,600	-	-
Fund: 125 Capital Maint					
PARKS & RECREATION	-	-	-	35,000	-
PUBLIC WORKS	-	-	-	600,000	-
NON-DEPARTMENTAL	-	-	-	-	-
Total Capital Maint	-	-	-	635,000	-
Fund: 126 Library Gift					
LIBRARY	-	-	15,000	-	-
Fund: 131 Olympic Pipeline Incident					
PUBLIC WORKS	-	-	-	-	-
Fund: 132 Squalicum Park/Olympic					
PARKS & RECREATION	-	-	-	-	-
Fund: 133 Olympic - Restoration					
PUBLIC WORKS	-	-	-	-	-
Fund: 134 Olympic-Whatcom Falls Park Addl					
PARKS & RECREATION	-	-	-	-	-

2010 Budget

Capital Outlay	Debt Svc Principal	Debt Svc Interest	Interfund Payments	Expenditure Total (No Reserves)	Budgeted Ending Reserve	Total Expenditure & Reserves
-	-	-	36,812	1,032,825	-	1,032,825
-	-	-	23,330	441,426	-	441,426
-	-	-	1,819	186,670	-	186,670
-	-	-	44,659	1,474,867	-	1,474,867
-	-	-	524,620	3,472,774	-	3,472,774
-	-	-	63,114	1,812,578	-	1,812,578
-	-	-	42,719	1,254,996	-	1,254,996
-	-	-	97,331	2,582,832	46,805	2,629,637
-	-	-	190,363	1,475,139	1,165,000	2,640,139
-	-	-	154,844	3,017,156	-	3,017,156
-	-	-	753,765	7,328,867	80,000	7,408,867
-	-	-	131,249	3,425,805	-	3,425,805
-	177,000	73,000	1,264,336	13,514,398	1,807	13,516,205
-	-	-	2,891,134	19,483,592	6,491	19,490,083
-	-	-	-	3,520,218	9,394,308	12,914,526
-	177,000	73,000	6,220,095	64,024,143	10,694,411	74,718,554
3,238,000	-	-	3,357,145	17,638,389	1,089,553	18,727,942
-	-	-	-	-	62,093	62,093
9,000	-	-	-	9,000	34,122	43,122
415,606	-	-	-	457,206	769,366	1,226,572
-	-	-	-	35,000	-	35,000
-	-	-	-	600,000	-	600,000
-	-	-	-	-	135,645	135,645
-	-	-	-	635,000	135,645	770,645
-	-	-	-	15,000	27,904	42,904
-	-	-	-	-	45,207	45,207
-	-	-	-	-	12,905	12,905
-	-	-	-	-	41,051	41,051
-	-	-	-	-	258,979	258,979

**Expenditure Summary by Fund, Department and Type
(continued)**

	<u>Salaries & Wages</u>	<u>Benefits</u>	<u>Supplies</u>	<u>Other Serv & Charges</u>	<u>Inter Govt Services</u>
Fund: 135 Little Squalicum-Oeser Settlement					
PARKS & RECREATION	-	-	-	7,000	-
Fund: 141 1st 1/4% Real Estate Excise Tax					
PARKS & RECREATION	-	-	-	72,000	-
PUBLIC WORKS	-	-	-	5,000	-
NON-DEPARTMENTAL	-	-	-	-	-
Total 1st 1/4% Real Estate Excise	-	-	-	77,000	-
Fund: 142 2nd 1/4% Real Estate Excise Tax					
PARKS & RECREATION	-	-	-	25,000	-
PUBLIC WORKS	-	-	-	-	-
NON-DEPARTMENTAL	-	-	-	-	673,827
Total 2nd 1/4% Real Estate Excise	-	-	-	25,000	673,827
Fund: 151 Police Federal Equitable Share					
POLICE	-	-	53,920	25,000	-
Fund: 152 Asset Forfeiture/Drug Enforce.					
POLICE	-	-	40,000	6,250	-
Fund: 153 Criminal Justice					
POLICE	-	-	-	40,000	140,000
Fund: 160 Public Safety Dispatch					
FIRE	787,017	306,560	11,758	25,613	-
POLICE	1,757,971	658,002	49,325	161,922	19,560
Total Public Safety Dispatch	2,544,988	964,562	61,083	187,535	19,560
Fund: 172 Beyond Greenways					
PARKS & RECREATION	-	-	1,000	2,000	-
Fund: 173 Greenways III					
PARKS & RECREATION	-	-	-	425,000	-
Fund: 177 Parks Impact					
PARKS & RECREATION	-	-	-	-	-
Fund: 178 Sportsplex					
PARKS & RECREATION	-	-	-	-	-
Fund: 180 Tourism					
PLANNING & COM DEVEL	14,327	5,906	-	661,545	90,000
Fund: 190 Community Develop Block Grant					
PLANNING & COM DEVEL	247,453	101,085	2,830	770,740	-
Fund: 191 HOME Investment Partnership Grant					
PLANNING & COM DEVEL	41,713	14,138	1,512	687,040	-

2010 Budget

Capital Outlay	Debt Svc Principal	Debt Svc Interest	Interfund Payments	Expenditure Total (No Reserves)	Budgeted Ending Reserve	Total Expenditure & Reserves
-	-	-	-	7,000	53,997	60,997
50,000	-	-	30,000	152,000	-	152,000
1,550,000	-	-	-	1,555,000	-	1,555,000
-	-	-	-	-	721,692	721,692
1,600,000	-	-	30,000	1,707,000	721,692	2,428,692
50,000	-	-	40,000	115,000	-	115,000
875,000	-	-	-	875,000	-	875,000
-	-	-	-	673,827	310,919	984,746
925,000	-	-	40,000	1,663,827	310,919	1,974,746
-	-	-	-	78,920	276,300	355,220
20,000	-	-	32,039	98,289	53,136	151,425
-	-	-	-	180,000	626,678	806,678
-	-	-	4,571	1,135,519	-	1,135,519
481,870	-	-	244,565	3,373,215	1,090,793	4,464,008
481,870	-	-	249,136	4,508,734	1,090,793	5,599,527
50,000	-	-	30,000	83,000	529,163	612,163
4,100,000	-	-	186,562	4,711,562	2,620,537	7,332,099
800,000	-	-	70,000	870,000	360,985	1,230,985
-	-	-	-	-	35,172	35,172
-	-	-	6,059	777,837	224,440	1,002,277
-	-	-	17,522	1,139,630	122,823	1,262,453
-	-	-	-	744,403	-	744,403

**Expenditure Summary by Fund, Department and Type
(continued)**

	<u>Salaries & Wages</u>	<u>Benefits</u>	<u>Supplies</u>	<u>Other Serv & Charges</u>	<u>Inter Govt Services</u>
Fund: 214 2001 Fire UTGO Bond FINANCE	-	-	-	-	-
Fund: 222 1999 LTGO Bond Redemption FINANCE	-	-	-	-	-
Fund: 223 Refunding GO Bonds 1996 FINANCE	-	-	-	-	-
Fund: 224 Sportsplex Acquisition Debt FINANCE	-	-	-	-	-
Fund: 225 2004 PFD/Civic Field LTGO FINANCE	-	-	-	-	-
Fund: 231 Drake Note FINANCE	-	-	-	-	-
Fund: 235 PW Trust Loan-Str Overlay FINANCE	-	-	-	-	-
Fund: 245 LID Guaranty FINANCE	-	-	-	-	-
Fund: 410 Water PUBLIC WORKS	2,165,872	816,997	872,904	2,145,866	3,162,448
Fund: 420 Wastewater PUBLIC WORKS	2,308,642	859,331	799,023	3,151,995	2,259,299
Fund: 430 Storm/Surface Water Utility PUBLIC WORKS	934,429	353,677	181,263	407,051	573,800
Fund: 440 Solid Waste PUBLIC WORKS	122,802	46,102	79,266	975,130	21,186
Fund: 456 Cemetery PARKS & RECREATION	198,018	86,031	78,619	45,024	3,411
Fund: 460 Golf Course PARKS & RECREATION	8,752	3,219	2,400	24,234	-
Fund: 465 Parking Services PUBLIC WORKS	305,597	141,573	284,540	619,778	719,056
Fund: 470 Medic One FIRE	4,200,546	1,107,153	556,951	392,507	37,394
Fund: 475 Development Services PLANNING & COM DEVEL	1,055,868	383,634	21,950	120,563	10,000

2010 Budget

Capital Outlay	Debt Svc Principal	Debt Svc Interest	Interfund Payments	Expenditure Total (No Reserves)	Budgeted Ending Reserve	Total Expenditure & Reserves
-	320,000	28,925	-	348,925	88,371	437,296
-	525,000	24,575	-	549,575	-	549,575
-	295,000	52,528	-	347,528	-	347,528
-	115,000	154,639	-	269,639	22,729	292,368
-	680,000	598,863	-	1,278,863	-	1,278,863
-	7,488	10,476	-	17,964	-	17,964
-	157,935	10,266	-	168,201	-	168,201
-	-	-	-	-	286,741	286,741
1,900,000	1,683,072	783,986	4,048,286	17,579,431	5,321,618	22,901,049
6,425,000	2,083,447	148,198	3,267,672	21,302,607	5,118,467	26,421,074
850,000	-	-	2,031,744	5,331,964	439,251	5,771,215
-	315,000	380,812	164,287	2,104,585	7,078,118	9,182,703
-	-	-	131,475	542,578	262,432	805,010
-	80,424	3,177	33,032	155,238	122,824	278,062
-	120,000	14,024	338,127	2,542,695	1,325,235	3,867,930
120,000	-	-	1,460,146	7,874,697	1,077,741	8,952,438
-	-	-	291,141	1,883,156	658,638	2,541,794

**Expenditure Summary by Fund, Department and Type
(continued)**

	<u>Salaries & Wages</u>	<u>Benefits</u>	<u>Supplies</u>	<u>Other Serv & Charges</u>	<u>Inter Govt Services</u>
Fund: 510 Fleet Administration					
PUBLIC WORKS	508,025	186,123	328,848	234,390	-
Fund: 520 Purchasing/Materials Mngmt					
PUBLIC WORKS	484,589	182,030	1,001,760	10,923	4,100
Fund: 530 Facilities Administration					
PUBLIC WORKS	686,157	334,633	90,602	894,012	-
Fund: 540 Telecommunications					
ITSD	64,592	25,125	5,600	288,020	-
Fund: 550 Claims Litigation					
LEGAL	116,237	40,324	4,600	800,689	-
Fund: 561 Unemployment Compensation					
HUMAN RESOURCES	-	600,000	-	20,000	-
Fund: 562 Workers Comp Self-Insurance					
HUMAN RESOURCES	57,276	21,209	2,925	565,650	90,000
Fund: 565 Health Benefits					
HUMAN RESOURCES	296,637	57,893	24,650	10,702,550	600
Fund: 612 Firefighter Pension and Benefit					
HUMAN RESOURCES	-	1,740,000	65,100	227,750	-
Fund: 613 Police Pension and Benefit					
HUMAN RESOURCES	-	890,000	40,100	210,400	-
Fund: 701 Greenways Maint Endowment					
PARKS & RECREATION	-	-	-	-	131,418
Fund: 702 Nat Res Protect & Restoration					
PUBLIC WORKS	-	-	-	-	-
Fund: 965 Public Facilities District					
PUBLIC FACILITIES DIST	3,578	1,240	150	13,321	25,000
Fund: 970 Public Development Authority					
PUBLIC DEVELOPMENT AUTH	34,918	12,127	13,594	328,816	10,000
Total All Funds	<u>54,647,261</u>	<u>21,392,638</u>	<u>7,639,639</u>	<u>34,832,870</u>	<u>13,830,680</u>

2010 Budget

Capital Outlay	Debt Svc Principal	Debt Svc Interest	Interfund Payments	Expenditure Total (No Reserves)	Budgeted Ending Reserve	Total Expenditure & Reserves
668,000	-	-	854,972	2,780,358	6,067,578	8,847,936
-	-	-	448,041	2,131,443	640,786	2,772,229
-	-	-	287,989	2,293,393	351,368	2,644,761
-	-	-	27,739	411,076	306,699	717,775
-	-	-	110,167	1,072,017	4,265,931	5,337,948
-	-	-	1,871	621,871	230,432	852,303
-	-	-	20,845	757,905	622,384	1,380,289
-	-	-	147,663	11,229,993	1,577,576	12,807,569
-	-	-	536	2,033,386	4,736,989	6,770,375
-	-	-	536	1,141,036	5,079,171	6,220,207
-	-	-	-	131,418	3,711,783	3,843,201
-	-	-	-	-	1,513,028	1,513,028
-	210,000	902,740	-	1,156,029	879,525	2,035,554
-	-	-	-	399,455	13,364	412,819
21,602,476	6,769,366	3,186,209	23,904,827	187,805,966	71,996,650	259,802,616

Expenditures by SubObject - All Funds

	2008 Actual	2009 Adopted Budget	2010 Budget	Change from 2009 Adopted Amount	Percent
SALARIES & WAGES (10)					
SALARIES & WAGES	51,085,085	54,884,472	52,838,900	(2,045,572)	-3.7%
OVERTIME & HAZARD DUTY	1,971,948	2,457,007	1,808,361	(648,646)	-26.4%
Subtotal	53,057,033	57,341,479	54,647,261	(2,694,218)	-4.7%
PERSONNEL BENEFITS (20)					
PERSONNEL BENEFITS	17,244,968	19,658,100	18,762,638	(895,462)	-4.6%
PENSION & DISABILITY PAY	2,305,155	2,495,000	2,630,000	135,000	5.4%
Subtotal	19,550,123	22,153,100	21,392,638	(760,462)	-3.4%
SUPPLIES (30)					
OFFICE & OPER. SUPPLIES	4,538,593	4,894,695	4,487,419	(407,276)	-8.3%
FUEL CONSUMED	744,852	811,307	670,472	(140,835)	-17.4%
ITEMS PURCHASED FOR RESALE	1,063,749	1,054,353	1,054,942	589	0.1%
SMALL TOOLS & MINOR EQUIP	2,476,311	1,648,638	1,426,806	(221,832)	-13.5%
Subtotal	8,823,505	8,408,993	7,639,639	(769,354)	-9.1%
OTHER SERVICES & CHARGES (40)					
PROFESSIONAL SERVICES	20,041,881	26,282,825	19,206,032	(7,076,793)	-26.9%
COMMUNICATION	505,773	546,585	547,512	927	0.2%
TRAVEL	323,291	406,343	278,361	(127,982)	-31.5%
ADVERTISING	279,970	336,224	186,615	(149,609)	-44.5%
OPERATING RENTALS & LEASES	703,785	631,558	582,395	(49,163)	-7.8%
INSURANCE	660,571	617,863	615,264	(2,599)	-0.4%
UTILITY SERVICE	4,140,317	4,645,470	4,683,533	38,063	0.8%
REPAIRS & MAINTENANCE	6,435,234	7,107,583	6,025,752	(1,081,831)	-15.2%
MISCELLANEOUS	3,335,086	2,508,767	2,707,406	198,639	7.9%
Subtotal	36,425,908	43,083,218	34,832,870	(8,250,348)	-19.1%
INTERGOVERNMENTAL SERVICES (50)					
INTERGOVERNMENTAL PROF SERV	3,912,309	4,934,899	3,723,513	(1,211,386)	-24.5%
INTERGOVERNMENTAL PAYMENTS	0	0	0	0	0.0%
EXTERNAL TAXES & OPER ASSESS	1,278,526	1,335,392	1,187,923	(147,469)	-11.0%
INTERFUND TAXES & OPER ASSESS	4,022,074	4,101,500	4,073,495	(28,005)	-0.7%
INTERFUND SUBSIDIES	4,786,722	5,070,904	4,845,749	(225,155)	-4.4%
Subtotal	13,999,631	15,442,695	13,830,680	(1,612,015)	-10.4%
CAPITAL OUTLAY (60)					
LAND	14,533,298	5,750,000	5,309,000	(441,000)	-7.7%
BUILDINGS AND STRUCTURES	12,763,156	2,940,000	0	(2,940,000)	-100.0%
OTHER IMPROVEMENTS	7,578,832	9,343,183	4,359,000	(4,984,183)	-53.3%
MACHINERY AND EQUIPMENT	6,137,134	5,078,732	1,930,476	(3,148,256)	-62.0%
CONSTRUCTION OF FIXED ASSETS	7,520,499	13,950,000	10,004,000	(3,946,000)	-28.3%
Subtotal	48,532,919	37,061,915	21,602,476	(15,459,439)	-41.7%

Expenditures by SubObject - All Funds (continued)

	2008	2009	2010	Change from	
	Actual	Adopted Budget		Budget	2009 Adopted Amount
DEBT SERVICE PRINCIPAL (70)					
G. O. BONDS	2,285,000	2,336,760	2,370,000	33,240	1.4%
REVENUE BONDS	2,675,000	2,775,000	3,605,000	830,000	29.9%
SPECIAL ASSESSMENT BONDS	355,000	0	0	0	0.0%
OTHER NOTES	410,144	357,691	326,942	(30,749)	-8.6%
INTERGOVERNMENTAL LOANS	3,167,059	104,775	210,000	105,225	100.4%
PRINCIPAL	4,789,092	260,148	257,424	(2,724)	-1.0%
Subtotal	13,681,295	5,834,374	6,769,366	934,992	16.0%
DEBT SERVICE INTEREST (80)					
INTEREST ON INTERFUND DEBT	76,445	68,850	76,177	7,327	10.6%
INTEREST/LONG-TERM EXT. DEBT	3,385,620	3,091,415	3,107,482	16,067	0.5%
DEBT ISSUE COSTS	42,331	60,000	0	(60,000)	-100.0%
DEBT REGISTRATION COSTS	3,906	3,675	2,550	(1,125)	-30.6%
Subtotal	3,508,302	3,223,940	3,186,209	(37,731)	-1.2%
INTERFUND PAYT FOR SERVICE (90)					
INTERFUND PROFESSIONAL SERVICE	16,093,130	15,355,102	15,784,418	429,316	2.8%
INTERFUND COMMUNICATIONS	408,160	395,113	230,895	(164,218)	-41.6%
INTERFUND SUPPLIES	1,213,702	1,674,012	1,324,606	(349,406)	-20.9%
INTERFUND CAPITAL OUTLAYS	145,453	223,000	98,500	(124,500)	-55.8%
INTERFUND OPERATING RENTALS	5,639,349	3,470,032	3,716,856	246,824	7.1%
INTERFUND INSURANCE SERVICES	790,733	890,766	998,621	107,855	12.1%
INTERFUND REPAIRS & MAINT	1,558,861	1,544,638	1,750,725	206,087	13.3%
OTHER INTERFUND SERVICES	0	206	206	0	0.0%
Subtotal	25,849,388	23,552,869	23,904,827	351,958	1.5%
TOTAL EXPENDITURES	223,428,104	216,102,583	187,805,966	(28,296,617)	-13.1%

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DEPARTMENTAL BUDGETS

Departmental budget summaries show a balanced budget for each department. In order to present a balanced departmental budget, balancing revenue and/or reserves are needed. The difference between “Revenues” and “Total Expense” in the departmental tables is shown in the Other Sources by Fund section of the Revenues and Other Sources by Type table.

Revenues by type and by group shown in the “Revenues” sections of the departmental budget summary tables are those specific to the department. See page 59 for definition of Revenue Types.

Other Sources by Fund

Other Sources by Fund or “Balancing Revenue” represents the net of:

1. The department’s use of revenues that are shared between departments;
2. The department’s use of (or addition to) reserve balance.

In funds that are not shared between departments, the amount shown in Other Sources by Fund in the budget and actual columns is equal to the change in the reserve balance: A negative number indicates the increase in reserve balance in these funds and a positive number indicates a decrease.

The General, Capital Maintenance, and REET Funds are shared across various City departments. The Public Safety Dispatch Fund is shared between Police and Fire. The departmental allocation within each fund is shown in the Revenue Summary by Fund, Department and Type Report on pages 60-67. On this report, amounts needed to balance department budgets are shown as positive numbers in the “Used From (Returned to) Reserves” column of the report, which nets to zero for each fund. Revenues received by departments over the amount needed for their budgets are returned to the fund and show as negative numbers in the same column. For shared funds, the change in reserve balance is not evident in the departmental tables. See the Changes in Estimated Reserve Balances report on pages 26-29.

Expenditure Types

Expenditure types are defined on page 69. Expenditure totals balance between all sections of the budget, but expenditures by type are categorized differently in departmental budgets and the Capital Budget than they are in the Citywide Budget Reports section. Expenditures in citywide reports are categorized solely by expenditure type. In the departmental tables and Capital Budget, some expenditures are classified by function. This is discussed in the Capital Budget section and a reconciliation between the capital expenditure type and Capital Outlay is provided in the Adopted Budget Document.

As a result of categorizing some types of expenditures using function rather than expenditure type, Intergovernmental Services expenditures that are interfund transfers have been removed from the operating expenditures section of the departmental tables and are shown separately in the Departmental Budget Summary tables. Expenditures of any type that are related to debt and to capital projects have been removed from the operating expenditures section and are shown in the Debt Service and Capital Outlay categories in the departmental sections.

FIRE DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Licenses and Permits	13,262	-	3,700	3,700	--
Intergovernmental	3,050,625	3,430,174	3,369,060	(61,114)	-1.8%
Charges for Services	3,651,863	3,535,812	3,651,668	115,856	3.3%
Fines and Forfeits	1	-	-	-	--
Miscellaneous	119,559	82,048	55,418	(26,630)	-32.5%
Non-Revenues	2,250,000	-	-	-	--
Other Financing Sources	1,020,179	1,026,110	1,036,371	10,261	1.0%
Subtotal of Revenues	10,105,489	8,074,144	8,116,217	42,073	0.5%
Other Sources by Fund					
General	13,620,170	14,189,092	13,278,524	(910,568)	-6.4%
Capital Maint	64,038	40,010	-	(40,010)	-100.0%
1st 1/4% Real Estate Excise Tax	85,000	-	-	-	--
Public Safety Dispatch	1,134,181	1,299,146	1,135,519	(163,627)	-12.6%
Medic One	(190,761)	(139)	(5,646)	(5,507)	-3961.9%
Subtotal Other Sources	14,712,628	15,528,109	14,408,397	(1,119,712)	-7.2%
TOTAL ALL SOURCES	24,818,117	23,602,253	22,524,614	(1,077,639)	-4.6%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Fire Administration	26,386	23,332	21,332	(2,000)	-8.6%
Fire Operations	2,715,795	115,135	115,000	(135)	-0.1%
Fire Life Safety Operations	14,688	-	53,700	53,700	--
Fire Dept Training Operations	1,982	-	-	-	--
Emergency Medical Services	6,983,035	7,875,677	7,880,343	4,666	0.1%
Emergency Management	362,803	60,000	45,842	(14,158)	-23.6%
Fire/EMS Dispatch Operations	800	-	-	-	--
Subtotal of Revenues by Group	10,105,489	8,074,144	8,116,217	42,073	0.5%

Significant Revenue Changes

- *Intergovernmental Revenues* decrease of \$61,114 reflects lower EMS sales tax revenues.
- Increase in *Charges for Services* of \$115,856 is for a new Operational Permit fee and an increase for ambulance reimbursement from insurers.
- Decreases in **Other Sources by Fund - General, Capital Maintenance, and Public Safety Dispatch Funds** represent decreased use by this department of revenues and reserves in these funds that are shared between departments.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	16,944,179	18,435,218	17,642,406	(792,812)	-4.3%
Supplies	1,673,224	986,452	847,651	(138,801)	-14.1%
Other Services and Charges	953,521	1,020,509	894,310	(126,199)	-12.4%
Intergovernmental Services	24,804	45,694	41,194	(4,500)	-9.8%
Interfund Charges	4,947,631	2,568,670	2,729,053	160,383	6.2%
Subtotal of Operations	24,543,359	23,056,543	22,154,614	(901,929)	-3.9%
Debt Service	72,422	243,478	250,000	6,522	2.7%
Capital Outlay	202,336	302,232	120,000	(182,232)	-60.3%
TOTAL EXPENSE	24,818,117	23,602,253	22,524,614	(1,077,639)	-4.6%

TOTAL PAID STAFF	167.0	165.3	161.0	(4.3)	-2.6%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Fire Administration	1,568,581	1,178,049	1,142,033	(36,016)	-3.1%
Fire Operations	13,819,206	11,979,831	11,280,231	(699,600)	-5.8%
Fire Life Safety Operations	285,391	390,151	435,736	45,585	11.7%
Fire Dept Training Operations	487,142	479,251	376,932	(102,319)	-21.3%
Emergency Medical Services	6,792,274	7,875,538	7,874,697	(841)	0.0%
Emergency Management	730,542	400,287	279,466	(120,821)	-30.2%
Fire/EMS Dispatch Operations	1,134,981	1,299,146	1,135,519	(163,627)	-12.6%
TOTAL EXPENSE	24,818,117	23,602,253	22,524,614	(1,077,639)	-4.6%

Significant Expenditure Changes

- Decrease of \$792,812 in *Salaries and Benefits* is from an agreement with IAFF Local 106 & 106S, and Fire Dispatch AFSCME 114 F for a 0% wage increase in 2010 along with other staffing and scheduling changes. Non-represented employees also received a 0% wage increase in 2010.
- Overall reduction in *Supplies* of \$138,801, with uniforms, minor equipment, and fuel being the largest reductions.
- Overall reduction in *Other Services and Charges* of \$126,199, with training instructors and tuitions being the largest reductions.
- Increase in *Interfund Charges* of \$160,383 comprised mainly of Claims & Litigation, fleet replacement, and Joint Dispatch charges.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Public Safety Dispatch, which is shared between the Police and Fire Departments, is on page 38. The Medic One Fund is specific to the Fire Department and is on page 49.

Departmental Objectives for 2010

Vibrant and Sustainable Economy

1. Protect public safety and reduce business interruptions by initiating a program of regularly scheduled fire and hazardous materials inspections for businesses and industries, with associated fees.

Safe and Prepared Community

1. Improve emergency response information by replacing obsolete mobile field data communications equipment, in partnership with Information Technology Services
2. Maintain timely and efficient emergency response as other fire agencies start delivering paramedic service.
3. Reliably respond to emergency incidents by replacing key dispatch radio infrastructure equipment, in partnership with Public Works.
4. Work with local, state and federal partners in mitigating potential consequences of a significant emergency situation related to the 2010 Winter Olympic Games in Vancouver BC.
5. Functionally integrate emergency management related plans and capabilities with Whatcom County.

Access to Quality of Life Amenities

1. Maintain publicly owned assets by securing grant funding to repair Fire Station 5 roof and heating systems.

POLICE DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Taxes	270,099	277,000	277,000	-	0.0%
Licenses and Permits	39,309	41,533	41,420	(113)	-0.3%
Intergovernmental	2,939,263	2,918,558	2,980,730	62,172	2.1%
Charges for Services	2,300,551	2,345,333	2,438,002	92,669	4.0%
Fines and Forfeits	25	-	20,000	20,000	--
Miscellaneous	280,017	178,203	112,867	(65,336)	-36.7%
Other Financing Sources	311,321	294,962	327,579	32,617	11.1%
Subtotal of Revenues	6,140,585	6,055,589	6,197,598	142,009	2.3%
Other Sources by Fund					
General	17,316,391	18,830,902	17,798,563	(1,032,339)	-5.5%
Police Federal Equitable Share	(44,159)	18,121	62,890	44,769	247.1%
Asset Forfeiture/Drug Enforce.	(67,209)	37,826	42,178	4,352	11.5%
Criminal Justice	(38,080)	120,315	(87,273)	(207,588)	-172.5%
Public Safety Dispatch	(946,795)	(1,202,174)	(799,940)	402,234	33.5%
Subtotal Other Sources	16,220,148	17,804,990	17,016,418	(788,572)	-4.4%
TOTAL ALL SOURCES	22,360,733	23,860,579	23,214,016	(646,563)	-2.7%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Police Revenues and Reserves	2,815,417	2,731,499	2,737,624	6,125	0.2%
Police Administration	570,890	541,457	425,788	(115,669)	-21.4%
Patrol/Traffic Operations	388,169	417,185	435,059	17,874	4.3%
Police Special Operations	49,152	49,152	49,152	-	0.0%
Police Investigation Operation	462,864	463,932	617,644	153,712	33.1%
Police Records Operations	26,063	37,650	28,828	(8,822)	-23.4%
Police Proactive Operations	230,875	142,159	142,038	(121)	-0.1%
Police Dispatch Operations	1,597,155	1,672,555	1,761,465	88,910	5.3%
Subtotal of Revenues	6,140,585	6,055,589	6,197,598	142,009	2.3%

Significant Revenue Changes

- *Intergovernmental Revenues* increase of \$62,172 is due to grants for Drug and Gang Enforcement.
- The increase in *Charges for Service* of \$92,669 is for user fees in Joint Dispatch.
- \$355,579 of the increase in **Other Sources by Fund** - *Public Safety Dispatch* represents use of fund reserves to fund Police and Fire Dispatch operations.
- The decrease shown in **Other Sources by Fund** - *General Fund* represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.
- 2010 Budget amounts in **Other Sources by Fund** for the funds not already discussed above represent the impact to each funds' reserves. Increases in fund reserves will show as a negative number in the budget and actual columns, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	14,909,506	16,691,929	16,125,024	(566,905)	-3.4%
<i>Supplies</i>	873,682	1,082,385	792,631	(289,754)	-26.8%
<i>Other Services and Charges</i>	1,210,224	1,182,769	1,000,786	(181,983)	-15.4%
<i>Intergovernmental Services</i>	1,778,347	1,574,937	1,485,967	(88,970)	-5.6%
<i>Interfund Charges</i>	3,265,840	2,969,633	3,167,738	198,105	6.7%
Subtotal of Operations	22,037,599	23,501,653	22,572,146	(929,507)	-4.0%
<i>Capital Outlay</i>	323,134	91,000	501,870	410,870	451.5%
<i>Interfund Transfers</i>	-	267,926	140,000	(127,926)	-47.7%
TOTAL EXPENSE	22,360,733	23,860,579	23,214,016	(646,563)	-2.7%

TOTAL PAID STAFF	165.4	173.4	164.1	(9.3)	-5.4%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Police Administration</i>	5,284,433	4,958,357	4,564,064	(394,293)	-8.0%
<i>Patrol/Traffic Operations</i>	8,226,568	9,536,694	9,312,484	(224,210)	-2.4%
<i>Police Special Operations</i>	289,254	314,842	269,631	(45,211)	-14.4%
<i>Police Investigation Operation</i>	2,756,962	3,158,105	3,065,503	(92,602)	-2.9%
<i>Police Off of Prof Responsibil</i>	499,701	646,342	540,890	(105,452)	-16.3%
<i>Police Records Operations</i>	1,201,874	1,316,257	1,149,534	(166,723)	-12.7%
<i>Police Proactive Operations</i>	1,143,888	1,072,486	938,695	(133,791)	-12.5%
<i>Police Dispatch Operations</i>	2,958,053	2,857,496	3,373,215	515,719	18.0%
TOTAL EXPENSE	22,360,733	23,860,579	23,214,016	(646,563)	-2.7%

Significant Expenditure Changes

- Decrease of \$566,905 in *Salaries and Benefits* from a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- Overall reduction in *Supplies* of \$289,754, with uniforms, minor equipment, and fuel being the largest reductions.
- Overall reduction in *Other Services and Charges* of \$181,983, from a remodel project that was budgeted and completed in 2009.
- An increase in *Interfund Charges* of \$198,105 comprised mainly of Claims & Litigation, fleet replacement, and Joint Dispatch charges.
- Increase in *Capital Outlay* of \$410,870 is for replacing communication equipment in Joint Dispatch.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Public Safety Dispatch, which is shared between the Police and Fire Departments, is on page 38. Funds specific to the Police Department are on pages 36-37.

Departmental Objectives for 2010

Sense of Place

1. Continue to enhance our neighborhood policing efforts in cooperation with the 24 designated neighborhood associations.
2. Increase capacity of the youth programs within the Department to foster effective communication between youth and law enforcement.
3. Increase employee participation in community organizations and youth programs to increase Department interaction with the community.
4. Research viability of establishing a Citizen Neighborhood Patrol.

Quality, Responsive Services

1. Increase efficiency and convenience to the public by allowing people to report crimes via the internet.
2. Increase employee training opportunities by establishing a relationship with Northwest Training Institute and supplying instructors.
3. Continue research of re-districting patrol areas in conjunction with City annexation plan.

Safe and Prepared Community

1. Implement operational plan to provide for safe access and travel to and from the 2010 Winter Olympic Games in Vancouver BC.
2. Perform needs assessment for a North Precinct.
3. Partner with local agencies to create a working group of specialists to address "cold case" investigations.
4. Establish Major Incident Investigation Team with local law enforcement and Whatcom County Prosecutor's Office.

JUDICIAL AND SUPPORT SERVICES DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Intergovernmental</i>	298	62,500	137,500	75,000	120.0%
<i>Charges for Services</i>	428,685	439,768	447,945	8,177	1.9%
<i>Fines and Forfeits</i>	983,498	1,031,500	979,950	(51,550)	-5.0%
<i>Miscellaneous</i>	32,382	34,913	31,874	(3,039)	-8.7%
<i>Other Financing Sources</i>	346,814	367,129	383,707	16,578	4.5%
Subtotal of Revenues	1,791,677	1,935,810	1,980,976	45,166	2.3%
Other Sources by Fund					
<i>General</i>	964,959	1,225,022	1,036,180	(188,842)	-15.4%
Subtotal Other Sources	964,959	1,225,022	1,036,180	(188,842)	-15.4%
TOTAL ALL SOURCES	2,756,636	3,160,832	3,017,156	(143,676)	-4.5%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Municipal Court Services</i>	1,621,691	1,791,503	1,805,031	13,528	0.8%
<i>J and SS Mail/Records/Copy/Micro</i>	169,986	144,307	175,945	31,638	21.9%
Subtotal of Revenues	1,791,677	1,935,810	1,980,976	45,166	2.3%

Significant Revenue Changes

- *Intergovernmental Revenues* increase of \$75,000 is grant revenue to pay for public defenders.
- Decrease in *Fines and Forfeits* of \$51,550 reflects a decrease in collections from parking, traffic, and criminal penalties to historical levels.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use in this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	1,458,424	1,571,944	1,437,564	(134,380)	-8.5%
<i>Supplies</i>	33,355	54,882	56,492	1,610	2.9%
<i>Other Services and Charges</i>	825,433	992,003	991,256	(747)	-0.1%
<i>Intergovernmental Services</i>	283,075	377,000	377,000	-	0.0%
<i>Interfund Charges</i>	156,349	165,003	154,844	(10,159)	-6.2%
Subtotal of Operations	2,756,636	3,160,832	3,017,156	(143,676)	-4.5%
TOTAL EXPENSE	2,756,636	3,160,832	3,017,156	(143,676)	-4.5%

TOTAL PAID STAFF	20.7	20.0	18.0	(2.0)	-10.0%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Municipal Court Services</i>	2,253,761	2,589,830	2,426,807	(163,023)	-6.3%
<i>J and SS Mail/Records/Copy/Micro</i>	502,875	571,002	590,349	19,347	3.4%
TOTAL EXPENSE	2,756,636	3,160,832	3,017,156	(143,676)	-4.5%

Significant Expenditure Changes

- Decrease of \$134,380 in *Salaries and Benefits* from a reduction in the number of FTEs and a 0% wage increase in 2010 for non-represented employees.

Departmental Objectives for 2010

Equity and Social Justice

1. Complete a analysis required to add an additional nationally recognized court performance measure to the departmental measure table in the 2011 budget.
2. Complete a guideline and information packet for individuals appointed a public defender that meets guidelines recommended by the Washington Office of Public Defense.

Quality and Responsive City Services

1. Complete transfer of 10 cubic feet of City of Bellingham archival records to the Washington State Archives regional branch in Bellingham.
2. Present two public disclosure training sessions to City employees, in partnership with Legal Department.
3. Partner with the Legal and Information Technology Services to develop e-mail use and retention guidelines for all City employees.
4. In partnership with Information Technology Services and Finance, complete a web-based online option for payment of parking tickets.

PARKS AND RECREATION DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Taxes	4,113,169	4,073,391	4,373,391	300,000	7.4%
Intergovernmental	370,904	2,173,183	2,118,000	(55,183)	-2.5%
Charges for Services	2,144,426	2,605,376	2,533,577	(71,799)	-2.8%
Fines and Forfeits	150	-	-	-	--
Miscellaneous	1,095,812	983,983	819,809	(164,174)	-16.7%
Other Financing Sources	226,426	236,480	221,480	(15,000)	-6.3%
Subtotal of Revenues	7,950,887	10,072,413	10,066,257	(6,156)	-0.1%
Other Sources by Fund					
General	5,506,267	5,768,947	5,234,564	(534,383)	-9.3%
Parksite Acquisition	(10,087)	(9,480)	3,688	13,168	138.9%
Capital Maint	57,387	35,000	35,000	-	0.0%
Squalicum Park/Olympic	2,326	-	-	-	--
Olympic-Whatcom Falls Park Addl	(10,352)	(12,848)	(3,389)	9,459	73.6%
Little Squalicum-Oeser Settlement	31,269	(11,172)	813	11,985	107.3%
1st 1/4% Real Estate Excise Tax	540,165	529,498	152,000	(377,498)	-71.3%
2nd 1/4% Real Estate Excise Tax	1,768,837	249,700	115,000	(134,700)	-53.9%
Beyond Greenways	1,100,069	(21,234)	60,914	82,148	386.9%
Greenways III	(1,333,343)	(672,388)	(1,480,807)	(808,419)	-120.2%
Parks Impact	151,194	1,192,434	319,652	(872,782)	-73.2%
Sportsplex	(7,472)	(5,909)	(4,041)	1,868	31.6%
Civic Field Improvement	684,932	-	-	-	--
Cemetery	13,386	1,304	(2,252)	(3,556)	-272.7%
Golf Course	5,572	(4,127)	(37,018)	(32,891)	-797.0%
Greenways Maint Endowment	(446,746)	(465,634)	(319,718)	145,916	31.3%
Subtotal Other Sources	8,053,404	6,574,091	4,074,406	(2,499,685)	-38.0%
TOTAL ALL SOURCES	16,004,291	16,646,504	14,140,663	(2,505,841)	-15.1%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Parks Revenues and Reserves	489,206	537,071	455,177	(81,894)	-15.2%
Parks and Recreation Admin	(584)	-	-	-	--
Parks Operations Management	154,633	132,339	118,539	(13,800)	-10.4%
Parks Grounds	108,430	116,187	95,447	(20,740)	--
Parks Buildings	225,772	200,000	200,000	-	0.0%
Parks Cemetery	611,924	617,813	544,830	(72,983)	-11.8%
Parks Golf Course	189,161	182,137	192,256	10,119	5.6%
Recreation Management	73,949	76,800	76,800	-	0.0%
Recreation Aquatics	547,021	590,161	593,161	3,000	0.5%
Sports and Enrichment	550,986	578,938	611,608	32,670	5.6%
Parks Design & Development	332,488	378,748	378,748	-	0.0%
Parks Capital Improvement	4,667,901	6,662,219	6,799,691	137,472	2.1%
Subtotal of Revenues	7,950,887	10,072,413	10,066,257	(6,156)	-0.1%

Departmental Budget Summary (continued)

Significant Revenue Changes

- A \$300,000 increase in *Taxes* for Greenways III Levy.
- A decrease of *Miscellaneous* revenue of \$164,174 is due mainly to lower yields on investments.
- Decreases in **Other Sources by Fund** - (*General, Capital Maintenance, and REET Funds*) represent decreased use by this department of revenues and reserves in funds that are shared between departments.
- 2010 Budget amounts in **Other Sources by Fund** for the funds not already discussed above represent the impact to each funds' reserves. Increases in fund reserves will show as a negative number in the budget and actual columns, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	5,403,403	5,832,335	5,339,958	(492,377)	-8.4%
Supplies	634,763	662,684	552,359	(110,325)	-16.6%
Other Services and Charges	1,749,831	1,508,958	1,663,995	155,037	10.3%
Intergovernmental Services	99,147	38,566	35,498	(3,068)	-8.0%
Interfund Charges	855,992	919,874	1,014,834	94,960	10.3%
Subtotal of Operations	8,743,136	8,962,417	8,606,644	(355,773)	-4.0%
Debt Service	85,519	85,520	83,601	(1,919)	-2.2%
Capital Outlay	7,114,942	7,598,567	5,319,000	(2,279,567)	-30.0%
Interfund Transfers	60,694	-	131,418	131,418	--
TOTAL EXPENSE	16,004,291	16,646,504	14,140,663	(2,505,841)	-15.1%

TOTAL PAID STAFF	99.3	102.7	90.0	(12.7)	-12.4%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Parks and Recreation Admin	524,791	618,188	604,434	(13,754)	-2.2%
Parks Operations Management	445,543	433,565	407,453	(26,112)	-6.0%
Parks Grounds	1,516,908	1,591,670	1,637,800	46,130	2.9%
Parks Buildings	2,358,482	1,882,139	1,728,673	(153,466)	-8.2%
Parks Cemetery	637,551	619,117	542,578	(76,539)	-12.4%
Parks Golf Course	194,733	178,010	155,238	(22,772)	-12.8%
Recreation Management	281,329	295,765	246,409	(49,356)	-16.7%
Recreation Aquatics	1,215,747	1,250,743	1,103,520	(147,223)	-11.8%
Sports and Enrichment	1,401,727	1,502,597	1,217,028	(285,569)	-19.0%
Parks Design & Development	592,633	599,581	515,550	(84,031)	-14.0%
Parks Capital Improvement	6,834,847	7,675,129	5,981,980	(1,693,149)	-22.1%
TOTAL EXPENSE	16,004,291	16,646,504	14,140,663	(2,505,841)	-15.1%

Significant Expenditure Changes

- Decrease of \$492,377 in *Salaries and Benefits* is from a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- Overall reduction in *Supplies* of \$110,325, with clothing, minor equipment, and recreational supplies being the largest reductions.
- Increase in *Other Services and Charges* of \$155,037 is for professional services associated with the South State Street manufactured gas plant cleanup.
- Decrease in *Capital Outlay* of \$2,279,567 due to less park construction.

Revenues and Expenditures presented by Fund are found on the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Funds in the Park Department budget are listed in the Other Sources by Fund section of the Revenues table on the preceding pages. The Revenues, Sources, Expenditures and Uses Report is organized by fund number, with this department's fund numbers ranging from 130s for claim/settlement funds, 170s for Greenways and Impact Fee funds, and 700s for endowment funds; funds appear in the same order in both places.

Departmental Objectives for 2010

Clean, Safe Drinking Water

1. Increase water conservation by upgrading irrigation systems to incorporate water saving devices where appropriate.

Healthy Environment

1. Protect and improve the health of Bellingham Bay by participating in environmental clean-up at the South State Street Manufactured Gas Plant at Boulevard Park.
2. Assist in protecting and restoring ecological functions and habitat by facilitating volunteer opportunities to re-vegetate and restore landscaping at Squalicum Creek Park and Hoag's Pond.

Sense of Place

1. Promote a sense of place in the downtown, as well as support people-to-people connections, by developing a plan for relocating and improving the playground at Maritime Heritage Park.

Mobility and Connectivity Options

1. Provide safe, well-connected mobility options and increase infrastructure for bicycles and pedestrians by finalizing the design and permitting for the proposed overwater walkway connecting Boulevard Park to the Waterfront District Redevelopment Area.

Access to Quality of Life Amenities

1. Evaluate, prioritize and reorganize sports and enrichment programs to provide optimum services for all ages.
2. Restructure work groups to optimize maintenance activities to ensure that facilities are safe and functional.
3. Repair drainage problems at Fairhaven Village Green.

Quality, Responsive City Services

1. Implement a non-resident user fee at Arne Hanna Aquatic Center to help support efficient, effective municipal services.
2. Evaluate the effects of reduced operating hours at Arne Hanna Aquatic Center to ensure high level of service is maintained regardless of operational changes.

LIBRARY DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Intergovernmental</i>	163,914	133,008	136,325	3,317	2.5%
<i>Charges for Services</i>	18,922	23,156	21,256	(1,900)	-8.2%
<i>Fines and Forfeits</i>	118,393	120,000	124,000	4,000	3.3%
<i>Miscellaneous</i>	98,306	88,400	88,400	-	0.0%
<i>Other Financing Sources</i>	-	3,000,000	-	(3,000,000)	-100.0%
Subtotal of Revenues	399,535	3,364,564	369,981	(2,994,583)	-89.0%
Other Sources by Fund					
<i>General</i>	3,561,774	3,696,605	3,117,793	(578,812)	-15.7%
<i>Library Gift</i>	(77)	-	-	-	--
<i>1st 1/4% Real Estate Excise Tax</i>	128,662	-	-	-	--
Subtotal Other Sources	3,690,359	3,696,605	3,117,793	(578,812)	-15.7%
TOTAL ALL SOURCES	4,089,894	7,061,169	3,487,774	(3,573,395)	-50.6%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Library Administration</i>	2,500	-	-	-	--
<i>Library Services</i>	397,035	364,564	369,981	5,417	1.5%
<i>Library Facilities</i>	-	3,000,000	-	(3,000,000)	-100.0%
Subtotal of Revenues	399,535	3,364,564	369,981	(2,994,583)	-89.0%

Significant Revenue Changes

- A \$3,000,000 decrease in *Other Financing Sources* is for a 2009 budgeted bond issue to pay for Fairhaven and Central Library remodels. These projects were reduced to phase I priority items and paid from the Capital Maintenance Fund Reserves.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	2,643,466	2,755,382	2,454,342	(301,040)	-10.9%
<i>Supplies</i>	717,072	693,851	424,050	(269,801)	-38.9%
<i>Other Services and Charges</i>	81,968	73,483	77,062	3,579	4.9%
<i>Intergovernmental Services</i>	6,843	7,700	7,700	-	0.0%
<i>Interfund Charges</i>	511,883	530,753	524,620	(6,133)	-1.2%
Subtotal of Operations	3,961,232	4,061,169	3,487,774	(573,395)	-14.1%
<i>Debt Service</i>	-	60,000	-	(60,000)	-100.0%
<i>Capital Outlay</i>	128,662	2,940,000	-	(2,940,000)	-100.0%
TOTAL EXPENSE	4,089,894	7,061,169	3,487,774	(3,573,395)	-50.6%

TOTAL PAID STAFF	49.4	47.4	41.6	(5.8)	-12.2%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Library Administration</i>	494,235	496,524	469,668	(26,856)	-5.4%
<i>Library Services</i>	2,891,796	2,982,495	2,450,889	(531,606)	-17.8%
<i>Fairhaven Branch Library</i>	127,192	128,294	82,849	(45,445)	-35.4%
<i>Library Facilities</i>	568,876	3,453,856	454,099	(2,999,757)	-86.9%
<i>Barkley Branch Library</i>	7,795	-	30,269	30,269	--
TOTAL EXPENSE	4,089,894	7,061,169	3,487,774	(3,573,395)	-50.6%

Significant Expenditure Changes

- Decrease of \$301,040 in *Salaries and Benefits* is from a reduction in FTEs and for AFSCME 114 L and non-represented employees receiving a 0% wage increase in 2010.
- Fewer purchases of new circulation material will Reduce *Supplies* by \$269,801.
- Decrease in *Debt Service* of \$60,000 and *Capital Outlay* of \$2,940,000 is due to a budgeted 2009 bond issue that was not implemented.

Departmental Objectives for 2010

Vibrant Sustainable Economy

1. Foster a vibrant downtown by analyzing locations for a new Central Library near the civic center and Central Business District, including in the Waterfront District that meet the needs of the population and supports planning for next steps.

Sense of Place

1. Preserve historic and cultural resources by continuing repairs and maintenance of the historic Fairhaven Branch Library, including identifying funding for a seismic retrofit.
2. Support people-to-people connections by providing enhanced community meeting spaces at library facilities, including installing projectors, screens and other interactive technology at the Central Library and Fairhaven Branch.
3. Expand library volunteer program by working with bargaining units to allow volunteer opportunities.

Mobility & Connectivity Options

1. Provide opportunities for the public to combine daily errands and reduce car trips by continuing to offer library services in partnership with local businesses.

Access to Quality of Life Amenities

1. Establish emergency library collection development priorities to address significant reduction to material's budget.
2. Foster arts, culture and lifelong learning by focusing programming efforts on early childhood literacy in 2010.
3. Provide education and enrichment opportunities for all ages and abilities by co-sponsoring programs with local organizations.
4. Ensure continued access to quality of life amenities to homebound individuals, especially seniors, by providing library outreach services, with a special focus on assisted living, nursing homes, and health care centers.

Quality, Responsive City Services

1. Increase public ability to use self-check-out stations by introducing unlocking devices for CD and DVD security cases, saving staff time and increasing security of materials.
2. Provide visible methods for sharing public suggestions regarding library services and collections.
3. Develop staffing level targets based on state and national standards, such as per capita served and volume of business.

Equity & Social Justice

1. Provide access to problem-solving resources and offer support-services for lower-income residents through continued partnerships with various service providers, such as Legal Aid (Street Law program), RSVP Tax Volunteers (tax preparation assistance), and Whatcom Literacy Council (literacy tutoring).

MUSEUM DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Intergovernmental</i>	3,922	22,539	22,539	-	--
<i>Charges for Services</i>	24,430	15,415	-	(15,415)	-100.0%
<i>Miscellaneous</i>	32,241	24,476	21,303	(3,173)	-13.0%
Subtotal of Revenues	60,593	62,430	43,842	(18,588)	-29.8%
Other Sources by Fund					
<i>General</i>	1,421,461	1,697,207	1,431,025	(266,182)	-15.7%
<i>Capital Maint</i>	42,269	-	-	-	--
<i>1st 1/4% Real Estate Excise Tax</i>	286,054	-	-	-	--
Subtotal Other Sources	1,749,784	1,697,207	1,431,025	(266,182)	-15.7%
TOTAL ALL SOURCES	1,810,377	1,759,637	1,474,867	(284,770)	-16.2%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Museum Services</i>	60,593	62,430	43,842	(18,588)	-29.8%
Subtotal of Revenues	60,593	62,430	43,842	(18,588)	-29.8%

Significant Revenue Changes

- Per the new Museum Operating agreement -Sales of merchandise including photos will be administered by the Museum Foundation – this will decrease *Charges for Services* by \$15,415.
- The decrease shown in **Other Sources by Fund** - *General Fund* represents decreased use in this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	1,190,077	1,349,663	1,200,877	(148,786)	-11.0%
<i>Supplies</i>	97,547	141,434	71,366	(70,068)	-49.5%
<i>Other Services and Charges</i>	487,586	214,751	157,881	(56,870)	-26.5%
<i>Intergovernmental Services</i>	120	284	84	(200)	-70.4%
<i>Interfund Charges</i>	35,047	53,505	44,659	(8,846)	-16.5%
Subtotal of Operations	1,810,377	1,759,637	1,474,867	(284,770)	-16.2%
TOTAL EXPENSE	1,810,377	1,759,637	1,474,867	(284,770)	-16.2%

TOTAL PAID STAFF	17.9	20.1	18.1	(2.0)	-10.0%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Museum Services</i>	1,810,377	1,759,637	1,474,867	(284,770)	-16.2%
TOTAL EXPENSE	1,810,377	1,759,637	1,474,867	(284,770)	-16.2%

Significant Expenditure Changes

- Decrease of \$148,786 in *Salaries and Benefits* from a reduction in the number of FTEs and 0% wage increase in 2010 for non-represented employees.
- Overall reduction in *Supplies* of \$70,068.
- Decrease in professional services of \$25,000 is the main reduction of *Other Services and Charges*.

Departmental Objectives for 2010

Healthy Environment:

1. Reduce contributions to climate change by adopting practices using natural light and louvered ventilation that make best use of variations in local weather conditions.
2. Reduce consumption of natural and consumable resources by 5% through use of native plants, roof garden, and rainwater catch basins that are used at the Lightcatcher Building.
3. Offer at least ten programs and exhibits at the Lightcatcher Building that educate visitors and the community about sustainable living.

Vibrant Sustainable Economy:

1. Offer at least nine new exhibitions in the new art galleries at the Lightcatcher Building, including one large show from the Smithsonian affiliation.
2. Provide at least 20 classes and programs for children and families in the Family Interactive Gallery (FIG).
3. Attract at least 30,000 customers through marketing and outreach of individual and family memberships/admissions.

Sense of Place

1. Open a successful Museum Store in the Lightcatcher Building and private café to encourage community involvement in the new Museum.
2. Continue with preservation of the 1892 Old City Hall, including interior repairs that follow historic preservation guidelines.
3. Continue plans for new exhibits at the 1892 Old City Hall, and seek a National Endowment for Humanities Planning Grant in 2010 to assist with that development.
4. Offer affordable facility rentals for community events or private parties at select portions of all three Museum buildings. Make collections and photo archives, which are dedicated to preserving history and protecting artifacts, ephemera, prints, and negatives, more available to the public for use, study and print purchase.

Access to Quality of Life Amenities:

1. Foster arts, culture and lifelong learning through lectures, a viable docent training program educational programming and classes, particularly targeting K-12 students and multi-generational audiences.
2. Offer at least two travel opportunities to view special collections in the region.
3. Work with school districts and parent/teacher/student associations to ensure that low-cost tours and programs are available to school children, including making subsidies available for low income schools.
4. Provide a minimum of six free access days to the new Lightcatcher Building to ensure accessibility for low- and moderate-income families, reaching at least 3,000 individuals during the year.

Quality, Responsive City Services

1. Recruit 25 docents to start new training in January of 2010.
2. Complete forming Board of Governors for broader influence sphere for the Museum.

PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008 Actual	2009 Adopted	2010 Budget	Change from 2009 Amount Percent	
Revenues					
Taxes	1,078,826	1,000,000	875,000	(125,000)	-12.5%
Licenses and Permits	1,369,429	1,609,957	1,066,475	(543,482)	-33.8%
Intergovernmental	2,021,018	1,502,000	2,366,100	864,100	57.5%
Charges for Services	1,057,259	1,116,886	1,057,994	(58,892)	-5.3%
Fines and Forfeits	355	300	-	(300)	--
Miscellaneous	305,280	146,328	115,701	(30,627)	-20.9%
Other Financing Sources	48,624	50,000	-	(50,000)	-100.0%
Subtotal of Revenues	5,880,791	5,425,471	5,481,270	55,799	1.0%
Other Sources by Fund					
General	3,051,571	3,041,895	2,625,996	(415,899)	-13.7%
Capital Maint	3,684	-	-	-	--
1st 1/4% Real Estate Excise Tax	150,656	-	-	-	--
Tourism	(50,076)	103,185	(105,000)	(208,185)	-201.8%
Community Develop Block Grant	391,928	-	-	-	--
Development Services	568,987	73,880	(31,435)	(105,315)	-142.5%
Subtotal Other Sources	4,116,750	3,218,960	2,489,561	(729,399)	-22.7%
TOTAL ALL SOURCES	9,997,541	8,644,431	7,970,831	(673,600)	-7.8%

Revenues by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009 Amount Percent	
Revenues					
Planning Revenue and Reserves	1,078,826	1,000,000	875,000	(125,000)	-12.5%
Planning Services	18,864	27,730	798,240	770,510	2778.6%
Building Services	2,404,367	2,600,800	1,914,591	(686,209)	-26.4%
Community Development	2,306,540	1,733,958	1,884,033	150,075	8.7%
Tourism Activities and Facilities	19,095	13,432	7,837	(5,595)	-41.7%
City Center Development	53,099	49,551	1,569	(47,982)	-96.8%
Subtotal of Revenues	5,880,791	5,425,471	5,481,270	55,799	1.0%

Significant Revenue Changes

- Decline in tourism reduces Hotel / Motel Transient Taxes by \$125,000.
- Decline in building permit applications reduces Licenses and Permits by \$543,482.
- Intergovernmental Revenues increase of \$864,100 is mainly for a \$780,000 EECBG Recovery Grant that will pay for a Community Energy Challenge and Energy Conservation/Rehabilitation Program.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.
- 2010 Budget amounts in **Other Sources by Fund** for the Tourism and Development Services Funds represent the impact to these funds' reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	4,258,316	4,519,209	3,834,969	(684,240)	-15.1%
<i>Supplies</i>	169,006	127,020	60,948	(66,072)	-52.0%
<i>Other Services and Charges</i>	4,002,139	3,272,516	3,486,943	214,427	6.6%
<i>Intergovernmental Services</i>	199,709	120,000	52,000	(68,000)	-56.7%
<i>Interfund Charges</i>	415,140	436,913	445,971	9,058	2.1%
Subtotal of Operations	9,044,310	8,475,658	7,880,831	(594,827)	-7.0%
<i>Capital Outlay</i>	798,517	59,500	-	(59,500)	-100.0%
<i>Interfund Transfers</i>	154,714	109,273	90,000	(19,273)	-17.6%
TOTAL EXPENSE	9,997,541	8,644,431	7,970,831	(673,600)	-7.8%

TOTAL PAID STAFF	50.5	53.1	43.6	(9.5)	-17.9%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Planning Services</i>	1,760,949	1,979,037	2,513,758	534,721	27.0%
<i>Building Services</i>	2,973,354	2,674,680	1,883,156	(791,524)	-29.6%
<i>Community Development</i>	3,764,131	2,459,449	2,511,626	52,177	2.1%
<i>Tourism Activities and Facilities</i>	1,047,845	1,116,617	777,837	(338,780)	-30.3%
<i>City Center Development</i>	451,262	414,648	284,454	(130,194)	-31.4%
TOTAL EXPENSE	9,997,541	8,644,431	7,970,831	(673,600)	-7.8%

Significant Expenditure Changes

- Decrease of \$684,240 in *Salaries and Benefits* is from a reduction in FTEs in Building Services and Planning and a 0% wage increase in 2010 for non-represented employees
- Increase in *Other Services and Charges* of \$214,427 is for expenses related to the EECBG Grant for revolving loan and professional services.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Funds specific to the Planning Department are on pages 40-41 and 50.

Departmental Objectives for 2010

Clean, Safe Drinking Water

1. Limit negative impacts of development on water quality in Lake Whatcom by proactively enforcing land use and environmental regulations, including the new Silver Beach Ordinance, in the Lake Whatcom Watershed.

Healthy Environment

1. Protect and improve the health of lakes, streams and Bellingham Bay by completing and implementing the updated Shoreline Master Program.
2. Reduce contributions to climate change by amending building codes to promote construction of green buildings.
3. Conserve natural and consumable resources by developing a community-wide program to provide financing and incentives for residential and commercial energy efficiency improvements.

Vibrant Sustainable Economy

1. Promote a thriving local economy by processing development permits in a timely, fair and professional manner.
2. Promote a thriving local economy by funding local economic development agencies and other key partners.
3. Create conditions that encourage public and private investment by developing plans, including Urban Village master plans, and implementing regulations that will support appropriate infill and increase transit use.
4. Identify and propose a new area or areas for limited industrial development, within the City or in the City's Urban Growth Area, in the 2011 Comprehensive Plan update.
5. Foster vibrant downtown and other commercial centers by funding partner organizations and maintaining streetscape improvements.

Sense of Place

1. Encourage development within existing infrastructure by evaluating annexations based on the Urban Service Area Phasing Plan and promoting infill in areas with access to services and existing infrastructure.
2. Encourage development within existing infrastructure by completing the Fountain District Urban Village Subarea Plan.
3. Support sense of place in neighborhoods by conducting design review of development proposals using established design standards and guidelines.

Safe and Prepared Community

1. Develop and adopt codes and procedures for standardized, organization-wide code enforcement.

Mobility and Connectivity Options

1. Limit sprawl by updating Bellingham's Comprehensive Plan, including the Urban Growth Areas and associated interlocal agreement with Whatcom County.

Departmental Objectives for 2010 (continued)

Access to Quality of Life Amenities

1. Maintain and enhance publicly owned assets by creating a maintenance plan for all City-owned, public outdoor art.

Equity & Social Justice

1. Support safe, affordable housing by making loans for new permanently affordable housing, rehabilitating homes occupied by low and moderate-income households, and providing down payment assistance to first-time homebuyers.
2. Support services for lower-income residents by identifying specific focus areas and selecting partners to be funded that can deliver results in those areas targeted.

HEARING EXAMINER DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Charges for Services</i>	32,442	74,144	30,000	(44,144)	-59.5%
Subtotal of Revenues	32,442	74,144	30,000	(44,144)	-59.5%
Other Sources by Fund					
<i>General</i>	146,814	123,289	156,670	33,381	27.1%
Subtotal Other Sources	146,814	123,289	156,670	33,381	27.1%
TOTAL ALL SOURCES	179,256	197,433	186,670	(10,763)	-5.5%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Hearing Examiner</i>	32,442	74,144	30,000	(44,144)	-59.5%
Subtotal of Revenues	32,442	74,144	30,000	(44,144)	-59.5%

Significant Revenue Changes

- Decrease in *Charges for Service* of reduces planning fee revenue to historical levels.
- The increase shown in **Other Sources by Fund - General Fund** represents increased use by this department of funding from citywide revenues and reserves in the General Fund.

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	169,411	183,310	176,183	(7,127)	-3.9%
<i>Supplies</i>	2,300	3,960	1,960	(2,000)	-50.5%
<i>Other Services and Charges</i>	5,251	7,258	6,708	(550)	-7.6%
<i>Interfund Charges</i>	2,294	2,905	1,819	(1,086)	-37.4%
Subtotal of Operations	179,256	197,433	186,670	(10,763)	-5.5%
TOTAL EXPENSE	179,256	197,433	186,670	(10,763)	-5.5%

TOTAL PAID STAFF	1.4	1.5	1.5	0.0	0.0%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Hearing Examiner</i>	179,256	197,433	186,670	(10,763)	-5.5%
TOTAL EXPENSE	179,256	197,433	186,670	(10,763)	-5.5%

Departmental Objectives for 2010

Quality, Responsive City Services

1. Assist Human Resources in the adoption of procedures and forms to implement new Civil Service Rules.

HUMAN RESOURCES DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Taxes	1,602,284	1,581,050	1,818,000	236,950	15.0%
Intergovernmental	110,644	112,314	106,000	(6,314)	-5.6%
Charges for Services	459,800	618,777	630,587	11,810	1.9%
Miscellaneous	12,970,053	13,133,391	13,035,198	(98,193)	-0.7%
Non-Revenues	89,092	223,539	257,000	33,461	15.0%
Subtotal of Revenues	15,231,873	15,669,071	15,846,785	177,714	1.1%
Other Sources by Fund					
General	821,874	890,160	623,409	(266,751)	-30.0%
Unemployment Compensation	51,457	73,189	441,251	368,062	502.9%
Workers Comp Self-Insurance	82,753	183,871	87,371	(96,500)	-52.5%
Health Benefits	(215,401)	225,739	377,169	151,430	67.1%
Firefighter Pension and Benefit	1,407,832	(508,636)	(495,459)	13,177	2.6%
Police Pension and Benefit	(507,203)	(52,947)	158,661	211,608	399.7%
Subtotal Other Sources	1,641,312	811,376	1,192,402	381,026	47.0%
TOTAL ALL SOURCES	16,873,185	16,480,447	17,039,187	558,740	3.4%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Human Resources Services	377,582	509,688	513,963	4,275	0.8%
Human Resources Training	5,530	3,000	1,000	(2,000)	-66.7%
HR Payroll Services	78,018	109,089	116,624	7,535	6.9%
Unemployment Benefits Services	11,167	68,584	180,620	112,036	163.4%
Workers Comp Benefits Services	626,880	582,536	670,534	87,998	15.1%
Health Benefits Services	10,168,737	10,910,559	10,852,824	(57,735)	-0.5%
Pension Benefits Services	3,963,959	3,485,615	3,511,220	25,605	0.7%
Subtotal of Revenues	15,231,873	15,669,071	15,846,785	177,714	1.1%

Significant Revenue Changes

- A \$236,950 increase in *Taxes* is for the Fire Pension Levy.
- Decrease of *Miscellaneous* revenue of \$98,193 is due mainly to lower yields on investments and using reserves to lower the increase in medical premiums.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.
- 2010 Budget amounts in **Other Sources by Fund** for the other funds represent the impact to these funds' reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	3,690,901	3,958,668	4,554,747	596,079	15.1%
Supplies	129,565	185,455	176,900	(8,555)	-4.6%
Other Services and Charges	10,555,212	12,058,770	11,997,520	(61,250)	-0.5%
Intergovernmental Services	53,786	70,850	95,850	25,000	35.3%
Interfund Charges	193,721	206,704	214,170	7,466	3.6%
Subtotal of Operations	14,623,185	16,480,447	17,039,187	558,740	3.4%
Debt Service	2,250,000	-	-	-	--
TOTAL EXPENSE	16,873,185	16,480,447	17,039,187	558,740	3.4%

TOTAL PAID STAFF	14.6	14.0	13.8	(0.2)	-1.4%
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Breakdown of Salaries and Benefits	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
City-wide Cost	2,510,508	2,752,100	3,378,500	626,400	22.8%
Human Resources Department	1,180,393	1,206,568	1,176,247	(30,321)	-2.5%
Salaries and Benefits Total	3,690,901	3,958,668	4,554,747	596,079	15.1%

*Citywide cost is primarily LEOFF retiree benefits, but a portion is for Unemployment and Medical opt-out payments.

Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Human Resources Admin	365,941	368,188	353,973	(14,215)	-3.9%
Human Resources Services	591,476	773,155	554,980	(218,175)	-28.2%
Human Resources Training	104,060	101,286	41,298	(59,988)	-59.2%
HR Payroll Services	204,732	248,572	276,636	28,064	11.3%
HR Benefit Services	16,795	20,736	28,109	7,373	35.6%
Unemployment Benefits Services	62,624	141,773	621,871	480,098	338.6%
Workers Comp Benefits Services	709,633	766,407	757,905	(8,502)	-1.1%
Health Benefits Services	9,953,336	11,136,298	11,229,993	93,695	0.8%
Pension Benefits Services	4,864,588	2,924,032	3,174,422	250,390	8.6%
TOTAL EXPENSE	16,873,185	16,480,447	17,039,187	558,740	3.4%

Significant Expenditure Changes

- Increase of \$596,079 in *Salaries and Benefits* is due to increases in unemployment reimbursements and LEOFF retiree benefits
- Decrease in *Other Services and Charges* of \$61,250, with reductions in management consulting, advertising, and recruiting expenses being the largest.

Revenues and Expenditures presented by Fund are found on the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Funds specific to the Human Resources Department appear on pages 53-55.

Departmental Objectives for 2010

Quality, Responsive City Services

1. Collaborate with labor unions to achieve new or amended bargaining agreements that are affordable within the context of the City's financial position and assist in the retention and support of quality employees.
2. Partner with departments to strategically restructure and redistribute functions and programs to deliver efficient, effective and accountable municipal services while responding to necessary workforce reductions.
3. Identify and provide training opportunities to employees with restructured jobs.
4. Enhance wellness and safety programs to increase employee productivity and well being and reduce benefit expenses
5. In partnership with Information Technology Services, extend use of Payroll/HRIS system for improved efficiency and access to information for employees and managers

Safe and Prepared Community

1. Participate in continued planning for workforce communications, staffing and maintenance of pay and benefits during emergencies.

Equity & Social Justice

1. Continue to design and apply recruitment practices that reach out to under-represented groups.
2. Provide Citywide training on diversity and workforce teamwork and cooperation.

FINANCE DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Taxes	366,105	350,000	350,000	-	0.0%
Intergovernmental	575,058	601,036	605,036	4,000	0.7%
Charges for Services	1,566,380	1,532,295	1,544,650	12,355	0.8%
Miscellaneous	742,530	290,728	280,474	(10,254)	-3.5%
Other Financing Sources	1,907,143	1,965,525	1,757,095	(208,430)	-10.6%
Subtotal of Revenues	5,157,216	4,739,584	4,537,255	(202,329)	-4.3%
Other Sources by Fund					
General	6,842,777	595,411	267,928	(327,483)	-55.0%
2001 Fire UTGO Bond	(23,293)	(8,849)	(3,385)	5,464	61.7%
Refunding GO Bonds 1996	1	-	-	-	--
Sportsplex Acquisition Debt	(208)	(176)	(142)	34	19.3%
2004 PFD/Civic Field LTGO	1	-	-	-	--
LID Guaranty	(11,274)	(9,375)	(8,383)	992	10.6%
#1099 Barkley Blvd	18,626	-	-	-	--
#1106 Bakerview Rd	826	-	-	-	--
#1107/1108 Telegraph/Barkley	(1,856)	-	-	-	--
Subtotal Other Sources	6,825,600	577,011	256,018	(320,993)	-55.6%
TOTAL ALL SOURCES	11,982,816	5,316,595	4,793,273	(523,322)	-9.8%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Finance Administration	140,179	147,848	161,224	13,376	9.0%
Finance Services	1,229,444	1,289,972	1,383,426	93,454	7.2%
Debt Services	3,787,593	3,301,764	2,992,605	(309,159)	-9.4%
Subtotal of Revenues	5,157,216	4,739,584	4,537,255	(202,329)	-4.3%

Significant Revenue Changes

- Decrease of *Other Financing Source* revenue of \$208,430 was for the budgeted 2009 Library Bond that was not issued.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	1,563,333	1,631,396	1,512,884	(118,512)	-7.3%
<i>Supplies</i>	39,084	58,022	46,295	(11,727)	-20.2%
<i>Other Services and Charges</i>	682,038	150,753	78,211	(72,542)	-48.1%
<i>Intergovernmental Services</i>	108,602	124,874	112,074	(12,800)	-10.3%
<i>Interfund Charges</i>	65,392	68,186	63,114	(5,072)	-7.4%
Subtotal of Operations	2,458,449	2,033,231	1,812,578	(220,653)	-10.9%
<i>Debt Service</i>	3,770,416	3,283,364	2,980,695	(302,669)	-9.2%
<i>Capital Outlay</i>	5,753,951	-	-	-	--
TOTAL EXPENSE	11,982,816	5,316,595	4,793,273	(523,322)	-9.8%

TOTAL PAID STAFF	20.5	20.3	18.5	(1.8)	-8.9%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Finance Administration</i>	6,636,618	307,123	297,441	(9,682)	-3.2%
<i>Finance Services</i>	1,575,782	1,726,108	1,515,137	(210,971)	-12.2%
<i>Debt Service Administration</i>	3,770,416	3,283,364	2,980,695	(302,669)	-9.2%
TOTAL EXPENSE	11,982,816	5,316,595	4,793,273	(523,322)	-9.8%

Significant Expenditure Changes

- Decrease of \$118,512 in *Salaries and Benefits* is due to a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- General overall decrease in *Other Services and Charges* of \$72,542 with the largest reduction in professional services.
- Decrease of *Debt Service* \$302,669 was for the budgeted 2009 Library Bond that was not issued.

Departmental Objectives for 2010

Vibrant Sustainable Economy

1. Develop long-term comprehensive financial plan, including capital funding and debt capacity modeling, to provide a policy framework for improving citywide financial decision making.
2. In partnership with several departments, update financial strategy for development of the Waterfront District.
3. In partnership with Information Technology Services, provide more convenient, efficient access to B&O tax filing by implementing an online payment option for businesses.

Access to Quality of Life Amenities

1. In partnership with several departments, develop a long-range preventive maintenance program for all existing City-owned real assets.

Quality, Responsive City Services

1. Use budget and accounting information and treasury management tools to build a comprehensive citywide capital plan with recommended financing strategies.
2. Fully implement an enhanced contract and professional services audit and payables system, providing a basis for implementing a robust, cost accounting structure.
3. In partnership with Information Technology Services and Judicial and Support Services, complete a web-based online option for payment of parking tickets.

INFORMATION TECHNOLOGY SERVICES DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>Licenses and Permits</i>	208,787	205,000	210,000	5,000	2.4%
<i>Intergovernmental</i>	21,515	29,668	26,920	(2,748)	-9.3%
<i>Charges for Services</i>	895,461	758,853	734,128	(24,725)	-3.3%
<i>Miscellaneous</i>	129,680	115,833	60,141	(55,692)	-48.1%
<i>Other Financing Sources</i>	400,000	190,000	90,000	(100,000)	-52.6%
Subtotal of Revenues	1,655,443	1,299,354	1,121,189	(178,165)	-13.7%
Other Sources by Fund					
<i>General</i>	1,515,100	1,976,653	1,827,971	(148,682)	-7.5%
<i>Technology Replacement & Reserve</i>	79,301	648,718	318,676	(330,042)	-50.9%
<i>Telecommunications</i>	444,000	(6,589)	183,278	189,867	2881.6%
Subtotal Other Sources	2,038,401	2,618,782	2,329,925	(288,857)	-11.0%
TOTAL ALL SOURCES	3,693,844	3,918,136	3,451,114	(467,022)	-11.9%

Revenues by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>ITSD Services</i>	1,024,603	688,349	681,341	(7,008)	-1.0%
<i>Government Access TV</i>	209,912	206,200	212,050	5,850	2.8%
<i>Telecommunication</i>	420,928	404,805	227,798	(177,007)	-43.7%
Subtotal of Revenues	1,655,443	1,299,354	1,121,189	(178,165)	-13.7%

Significant Revenue Changes

- Decrease in *Miscellaneous* revenue of \$55,692 is due to lower yields on investments.
- Decrease in *Other Financing Source* revenue of \$100,000 is due to decreased transfer into the Technology Replacement and Reserve Fund from Public Works funds.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.
- 2010 Budget amounts in **Other Sources by Fund** for the Telecommunication and Technology Replacement and Reserve Funds represent the impact to these funds' reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.
- The increase in use of reserves from the Telecommunications Fund (and corresponding decrease in Telecom Group revenues) is primarily due to a decision to draw down fund reserves instead of charging departments for overhead for the year.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. Funds specific to the ITSD are Technology Replacement and Reserve on page 33 and Telecommunications on page 52.

Information Technology Services Department

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	1,683,441	1,909,316	1,880,869	(28,447)	-1.5%
Supplies	356,750	183,805	126,250	(57,555)	-31.3%
Other Services and Charges	808,324	821,882	901,358	79,476	9.7%
Intergovernmental Services	1,966	15,857	1,961	(13,896)	-87.6%
Interfund Charges	114,072	132,276	125,070	(7,206)	-5.4%
Subtotal of Operations	2,964,553	3,063,136	3,035,508	(27,628)	-0.9%
Capital Outlay	729,291	855,000	415,606	(439,394)	-51.4%
TOTAL EXPENSE	3,693,844	3,918,136	3,451,114	(467,022)	-11.9%

TOTAL PAID STAFF	21.1	22.1	20.4	(1.7)	-7.7%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
ITSD Services	2,633,018	3,295,150	2,767,178	(527,972)	-16.0%
Government Access TV	195,898	224,770	272,860	48,090	21.4%
Telecommunication	864,928	398,216	411,076	12,860	3.2%
TOTAL EXPENSE	3,693,844	3,918,136	3,451,114	(467,022)	-11.9%

Significant Expenditure Changes

- The decrease in expenditures in *Salaries and Benefits* does not reflect the full savings of decreasing 1.7 FTEs due to an accounting methodology change for recovering costs for a tech position which results in showing that cost recovery in increased revenues rather than by reducing expenditures.
- General overall decrease in *Supplies* of \$57,555 with the largest reduction in computer maintenance contracts.
- Increase of *Other Services and Charges* of \$79,476 for professional services and a telephone maintenance contract.

Departmental Budget Summary By Fund

ITSD Expenditures by Fund then by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent

General Fund					
Government Access TV	195,898	224,770	272,860	48,090	21.4%
ITSD Services	2,059,135	2,364,150	2,309,972	(54,178)	-2.3%
General Fund Total	2,255,033	2,588,920	2,582,832	(6,088)	-0.2%

Technology Replacement & Reserve Fund					
ITSD Services	573,883	931,000	457,206	(473,794)	-50.9%

Telecommunication Fund					
Telecommunication	864,928	398,216	411,076	12,860	3.2%

TOTAL ALL FUNDS	3,693,844	3,918,136	3,451,114	(467,022)	-11.9%
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Departmental Objectives for 2010

Healthy Environment

1. Reduce power consumption and improve software management for City desktop computers by implementing central management of power settings and software distribution.

Vibrant Sustainable Economy

1. In partnership with Finance, provide more convenient, efficient access to B&O tax filing by implementing an online payment option for businesses.

Quality, Responsive City Services

1. Replace aging network backup system to ensure reliable backups and disaster recovery capability for all City departments.
2. In partnership with Legal, begin public process and negotiations with Comcast, to be concluded prior to 2011 expiration of current franchise agreement.
3. In partnership with Fire Department, develop standards and replacement program for aging mobile hardware, providing for more reliable, cost-effective equipment for Fire/Medic One field use.
4. In partnership with Municipal Court and Public Works, select document management system for electronic storage of court and Public Works records.
5. In partnership with Human Resources, extend use of Payroll/HR system for improved efficiency and access to information for employees and managers.
6. In partnership with Judicial and Support Services and Finance, complete a web-based online option for payment of parking tickets.

LEGAL DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Intergovernmental</i>	22,679	6,147	6,950	803	13.1%
<i>Charges for Services</i>	243,373	238,813	268,561	29,748	12.5%
<i>Fines and Forfeits</i>	34,242	61,735	33,600	(28,135)	-45.6%
<i>Miscellaneous</i>	1,003,966	1,090,832	1,103,429	12,597	1.2%
<i>Non-Revenues</i>	6,377	146,025	-	(146,025)	-100.0%
Subtotal of Revenues	1,310,637	1,543,552	1,412,540	(131,012)	-8.5%
Other Sources by Fund					
<i>General</i>	1,015,456	1,236,776	1,166,028	(70,748)	-5.7%
<i>Claims Litigation</i>	385,398	(149,382)	(31,412)	117,970	-79.0%
Subtotal Other Sources	1,400,854	1,087,394	1,134,616	47,222	4.3%
TOTAL ALL SOURCES	2,711,491	2,630,946	2,547,156	(83,790)	-3.2%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Legal Revenues and Reserves</i>	219,605	345,216	104,808	(240,408)	-69.6%
<i>Legal Services</i>	299,331	307,570	309,111	1,541	0.5%
<i>Claims, Litigation & Insurance</i>	791,701	890,766	998,621	107,855	12.1%
Subtotal of Revenues	1,310,637	1,543,552	1,412,540	(131,012)	-8.5%

Significant Revenue Changes

- Decrease in *Non-Revenues* of \$146,025 is due to the repayment of principal for an outstanding loan in 2009.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.
- 2010 Budget amounts in **Other Sources by Fund - Claims and Litigation** represent the impact to the fund's reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. The Claims and Litigation Fund is specific to Legal and is found on page 52.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	1,119,815	1,263,826	1,211,395	(52,431)	-4.1%
<i>Supplies</i>	29,044	26,211	24,210	(2,001)	-7.6%
<i>Other Services and Charges</i>	1,290,487	1,058,154	1,011,021	(47,133)	-4.5%
<i>Interfund Charges</i>	272,145	282,755	300,530	17,775	6.3%
Subtotal of Operations	2,711,491	2,630,946	2,547,156	(83,790)	-3.2%
TOTAL EXPENSE	2,711,491	2,630,946	2,547,156	(83,790)	-3.2%

TOTAL PAID STAFF	11.5	12.4	12.1	(0.3)	-2.4%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Legal Services</i>	1,240,688	1,449,476	1,371,999	(77,477)	-5.3%
<i>Claims, Litigation & Insurance</i>	1,470,803	1,181,470	1,175,157	(6,313)	-0.5%
TOTAL EXPENSE	2,711,491	2,630,946	2,547,156	(83,790)	-3.2%

Significant Expenditure Changes

- Decrease of \$52,431 in *Salaries and Benefits* is due to a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- Decrease of *Other Services and Charges* of \$47,133, with the largest decrease in outside legal counsel.

Departmental Objectives for 2010

Clean Safe Drinking Water

1. Provide legal support for Lake Whatcom reservoir quality protection initiatives as directed by the Mayor and City Council.

Healthy Environment

1. Provide project management and legal support for clean up and redevelopment of contaminated sites on Bellingham Bay.
2. Provide legal support for solutions to regional water issues.

Vibrant, Sustainable Economy

1. Continue to provide project management and legal assistance to the Waterfront District Redevelopment and the Bellingham Public Development Authority.

Safe and Prepared Community

1. Provide legal support to emergency operations.

Mobility and Connectivity Options

1. Provide legal support for trails and parks, including the new overwater walkway.

Quality, Responsive City Services

1. Provide legal support to Information Technology Services for Comcast franchise negotiations.
2. Explore options for funding, transferring and managing the City's liability risks.

Equity and Social Justice

1. Ensure equitable and fair implementation of applicable federal, state and local laws and regulations.

EXECUTIVE DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>Intergovernmental</i>	20,649	-	-	-	--
<i>Charges for Services</i>	411,939	415,956	470,740	54,784	13.2%
<i>Miscellaneous</i>	39,211	19,751	-	(19,751)	-100.0%
<i>Other Financing Sources</i>	11,400	157,000	-	(157,000)	-100.0%
Subtotal of Revenues	483,199	592,707	470,740	(121,967)	-20.6%
Other Sources by Fund					
<i>General</i>	1,322,923	1,574,196	562,085	(1,012,111)	-64.3%
<i>1st 1/4% Real Estate Excise Tax</i>	(39,034)	(19,751)	-	19,751	100.0%
Subtotal Other Sources	1,283,889	1,554,445	562,085	(992,360)	-63.8%
TOTAL ALL SOURCES	1,767,088	2,147,152	1,032,825	(1,114,327)	-51.9%

Revenues by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>Executive Management</i>	412,339	415,956	470,740	54,784	13.2%
<i>Waterfront Project</i>	70,860	26,751	-	(26,751)	-100.0%
<i>Lake Whatcom Management</i>	-	150,000	-	(150,000)	-100.0%
Subtotal of Revenues	483,199	592,707	470,740	(121,967)	-20.6%

Significant Revenue Changes

- Decrease in *Other Financing Sources* of \$157,000 is due to removal of transfers from other funds budgeted in 2009.
- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	771,259	887,043	686,017	(201,026)	-22.7%
<i>Supplies</i>	19,212	48,342	22,100	(26,242)	-54.3%
<i>Other Services and Charges</i>	502,124	842,961	287,896	(555,065)	-65.8%
<i>Intergovernmental Services</i>	436,344	326,177	-	(326,177)	-100.0%
<i>Interfund Charges</i>	38,149	42,629	36,812	(5,817)	-13.6%
Subtotal of Operations	1,767,088	2,147,152	1,032,825	(1,114,327)	-51.9%
TOTAL EXPENSE	1,767,088	2,147,152	1,032,825	(1,114,327)	-51.9%

TOTAL PAID STAFF	7.9	9.0	6.4	(2.6)	-28.9%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Executive Management</i>	1,074,708	1,232,955	903,405	(329,550)	-26.7%
<i>Waterfront Project</i>	692,380	764,197	129,420	(634,777)	-83.1%
<i>Lake Whatcom Management</i>	-	150,000	-	(150,000)	-100.0%
TOTAL EXPENSE	1,767,088	2,147,152	1,032,825	(1,114,327)	-51.9%

Significant Expenditure Changes

- Decrease of \$201,026 in *Salaries and Benefits* is due to a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- Decrease of *Other Services and Charges* of \$555,065, with the largest decrease in costs associated with the waterfront re-development.
- Decrease in *Intergovernmental Services* of \$326,177, due to impact fees paid for affordable housing and costs associated with the waterfront re-development in 2009.

Departmental Objectives for 2010

Clean, Safe Drinking Water

1. Complete an inter-departmental 2010 Lake Whatcom Action Plan to reverse phosphorous levels in Bellingham’s drinking water source.
2. Seek federal, state and private resources to fund effective strategies for phosphorous reduction in FY 2011 and beyond.
3. In partnership with Public Works, research and analyze costs for modifying the City’s Lake Whatcom source water intake system to mitigate seasonal turbidity spikes.

Healthy Environment

1. Analyze Bellingham’s potential participation in a new state-authorized public/private initiative that could expand local solar power generation and generate revenues for the City.
2. In partnership with Public Works, review other municipalities’ best practices in converting their passenger car fleets to a community-wide “flex car” system.

Departmental Objectives for 2010 (continued)

Vibrant Sustainable Economy

1. Streamline City response to and assistance for business start-ups, expansions, relocations and linkage to markets, particularly those creating green collar jobs.
2. Borrowing from national best practices, establish models for measuring "triple bottom line" (environmental, economic and social) in cost-benefit analyses of existing and new efforts.
3. In collaboration with Council and several departments, draft an economic development strategic plan that complements other community-wide economic development strategies.

Sense of Place

1. Support neighborhoods by facilitating consistent and timely information sharing on matters of neighborhood interest, particularly issues related to growth, development and the 2011 Comprehensive Plan update.
2. Use best practice models to assist neighborhood associations in setting priorities, establishing action plans to address identified needs, managing neighborhood resources, and maximizing use of association volunteers.
3. Coordinate communication and public participation opportunities to maintain the community's connection with ongoing waterfront development strategies.

Access to Quality of Life Amenities

1. Contribute to the growing community garden movement by providing resources and technical support.

Quality, Responsive City Services

1. Finalize for Council approval statistical or other measures that will demonstrate Citywide progress toward achieving the Council's Legacies and Strategic Commitments.
2. Provide mechanism for Bellingham residents to express priorities for and satisfaction with City services and to support data collection for *Legacies and Strategic Commitments* performance measures project.
3. Complete a phase one feasibility assessment of an outsourced, local public access channel to complement the current government and education channel (BTV10) integrate authorizing language into the renewal of Comcast's Franchise Agreement with the City.
4. Establish staff and complete long-range planning task forces to recommend Fire/EMS and Police service models that maintain quality and affordability despite growing population and geography.
5. Formulate policy and explore City use of electronic "social media" tools to increase access to City government information and involve stakeholders in decisions.

Equity & Social Justice

1. Provide funding to the Whatcom Alliance for Healthcare Access (WAHA) and assist in promoting the availability of WAHA services to the growing number of area residents who are without health care coverage due to the economic recession.
2. Sponsor the second annual Project Homeless Connect.

LEGISLATIVE DEPARTMENT

Council Members

- Jack Weiss
Ward 1
Term 1/08 - 12/11
- Gene Knutson
Ward 2
Term 1/06 - 12/09
- Barry Buchanan
Ward 3
Term 1/08 - 12/11
- Stan Snapp
Ward 4
Term – 11/07 – 12/09
- Terry Bornemann
Ward 5
Term 1/08 - 12/11
- Barbara Ryan
Ward 6
Term 1/06 - 12/09
- Louise Bjornson
At Large
Term 1/08 – 12/09

Departmental Budget Summary

Revenues by Type and Other Sources by Fund	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>Charges for Services</i>	195,090	179,689	239,042	59,353	33.0%
Subtotal of Revenues	195,090	179,689	239,042	59,353	33.0%
Other Sources by Fund					
<i>General</i>	237,432	282,053	202,384	(79,669)	-28.2%
Subtotal Other Sources	237,432	282,053	202,384	(79,669)	-28.2%
TOTAL ALL SOURCES	432,522	461,742	441,426	(20,316)	-4.4%

Revenues by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Revenues					
<i>City Council Services</i>	195,090	179,689	239,042	59,353	33.0%
Subtotal of Revenues	195,090	179,689	239,042	59,353	33.0%

Significant Revenue Changes

- The decrease shown in **Other Sources by Fund - General Fund** represents decreased use by this department of funding from citywide revenues and reserves in the General Fund.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	356,024	377,692	374,821	(2,871)	-0.8%
Supplies	22,057	29,575	19,975	(9,600)	-32.5%
Other Services and Charges	30,944	28,770	23,300	(5,470)	-19.0%
Interfund Charges	23,497	25,705	23,330	(2,375)	-9.2%
Subtotal of Operations	432,522	461,742	441,426	(20,316)	-4.4%
TOTAL EXPENSE	432,522	461,742	441,426	(20,316)	-4.4%

TOTAL PAID STAFF	8.9	9.3	9.3	0.0	0.0%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
City Council Services	432,522	461,742	441,426	(20,316)	-4.4%
TOTAL EXPENSE	432,522	461,742	441,426	(20,316)	-4.4%

NON-DEPARTMENTAL

Non-Departmental is for citywide expenditures that are not specific to any one department. It includes expenditures such as: debt service, interfund transfers to reserve funds, and General Fund contributions to Cemetery and Medic One Funds.

Budget Summary

Revenues by Type and Other Sources by Fund	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Other Sources by Fund					
<i>General</i>	3,175,496	3,833,574	3,520,218	(313,356)	-8.2%
<i>2nd 1/4% Real Estate Excise Tax</i>	638,103	651,877	673,827	21,950	3.4%
TOTAL ALL SOURCES	3,813,599	4,485,451	4,194,045	(291,406)	-6.5%

Significant Revenue Changes

- Decrease in *General Fund* of \$313,356 is for transfers associated with the 2009 Library Bond that was not issued and the Housing Authority payments ending because the loan is scheduled to be paid in full.

Expenditures by Type	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
<i>Other Services and Charges</i>	86,312	120,000	60,300	(59,700)	-49.8%
<i>Intergovernmental Services</i>	152,059	771,327	627,000	(144,327)	-18.7%
Subtotal of Operations	238,371	891,327	687,300	(204,027)	-22.9%
<i>Interfund Transfers</i>	3,575,228	3,594,124	3,506,745	(87,379)	-2.4%
TOTAL EXPENSE	3,813,599	4,485,451	4,194,045	(291,406)	-6.5%

Significant Expenditure Changes

- Reductions for advertising and management consulting reduced *Other Services and Charges* \$59,700.
- The debt payment associated with the Library Bond that was not issued and a decrease in election expenses reduced *Intergovernmental Services* \$144,327.

BELLINGHAM – WHATCOM PUBLIC FACILITIES DISTRICT

The Bellingham-Whatcom Public Facilities District (PFD) is a separate Washington municipal corporation and an independent taxing authority. The City of Bellingham provides administrative services and financial management to the PFD.

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Taxes</i>	1,136,083	1,185,769	1,000,000	(185,769)	-15.7%
<i>Intergovernmental</i>	1,142,698	-	221,734	-	--
<i>Miscellaneous</i>	1,063,260	49,449	182,183	132,734	268.4%
<i>Non-Revenues</i>	2,800,000	-	-	-	--
Subtotal of Revenues	6,142,041	1,235,218	1,403,917	168,699	13.7%
Other Sources by Fund					
<i>Public Facilities District</i>	7,660,078	141,391	(247,888)	(389,279)	-275.3%
Subtotal Other Sources	7,660,078	141,391	(247,888)	(389,279)	-275.3%
TOTAL ALL SOURCES	13,802,119	1,376,609	1,156,029	(220,580)	-16.0%

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>Public Facilities District</i>	1,242,566	1,208,577	1,066,908	(141,669)	-11.7%
<i>Public Facilities Dist Admin</i>	4,899,475	26,641	337,009	310,368	1165.0%
Subtotal of Revenues	6,142,041	1,235,218	1,403,917	168,699	13.7%

Significant Revenue Changes

- Decrease in *Taxes* of \$185,769 is due to lower sales tax revenue.
- Increase in *Intergovernmental* of \$221,734 is for Green Roof Grant reimbursement.
- Increase in *Miscellaneous* of \$132,734 is for pledged donations to the Campaign for the Arts and parking revenue.
- 2010 Budget amounts in **Other Sources by Fund** for the PFD Fund represent the impact to the fund's reserves. Increases in fund reserves show as a negative number, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	67,841	73,404	4,818	(68,586)	-93.4%
Supplies	3,175	840	150	(690)	-82.1%
Other Services and Charges	26,378	28,894	13,321	(15,573)	-53.9%
Intergovernmental Services	16,239	735,874	25,000	(710,874)	-96.6%
Subtotal of Operations	113,633	839,012	43,289	(795,723)	-94.8%
Debt Service	995,050	537,597	1,112,740	575,143	107.0%
Capital Outlay	12,693,436	-	-	-	--
TOTAL EXPENSE	13,802,119	1,376,609	1,156,029	(220,580)	-16.0%

TOTAL PAID STAFF	0.5	0.0	0.0	0.0	--
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Public Facilities Dist Admin	13,802,119	1,376,609	1,156,029	(220,580)	-16.0%
TOTAL EXPENSE	13,802,119	1,376,609	1,156,029	(220,580)	-16.0%

Significant Expenditure Changes

- Decrease of \$68,586 in *Salaries and Benefits* is due to a reduction in operational expenses associated with running the PFD now that the Art and Children’s Museum is complete.
- Changes in accounting policy moved the principal and interest payments from *Intergovernmental Services* to *Debt Service*.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. The Public Facilities District Fund is on page 56.

PUBLIC DEVELOPMENT AUTHORITY

In 2008, pursuant to RCW 35.21.730 through 35.21.755, the City Council authorized the creation of the Bellingham Public Development Authority (PDA) as a separate legal entity. It will be the City's real estate development arm for parcels throughout Bellingham, including parts of the Waterfront District.

Departmental Budget Summary

Revenues and Other Sources by Type	2008 Actual	2009 Adopted	2010 Budget	Change from 2009 Amount Percent	
Revenues					
<i>Intergovernmental</i>	15,000	500,000	400,000	(100,000)	-20.0%
<i>Miscellaneous</i>	61	-	5,023	5,023	--
Subtotal of Revenues	15,061	500,000	405,023	(94,977)	-19.0%
Other Sources by Fund					
<i>Public Development Authority</i>	(7,609)	-	(5,568)	(5,568)	--
Subtotal Other Sources	(7,609)	-	(5,568)	(5,568)	--
TOTAL ALL SOURCES	7,452	500,000	399,455	(100,545)	-20.1%

Revenues by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009 Amount Percent	
Revenues					
<i>Public Development Authority</i>	15,061	500,000	405,023	(94,977)	-19.0%
Subtotal of Revenues	15,061	500,000	405,023	(94,977)	-19.0%

Significant Revenue Changes

- Decrease in *Intergovernmental* of \$100,000 is for a reduced transfer from the General Fund.
- 2010 Budget amounts in **Other Sources by Fund - PDA** represent the impact to the fund's reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Salaries and Benefits</i>	41	231,775	47,045	(184,730)	-79.7%
<i>Supplies</i>	-	16,110	13,594	(2,516)	-15.6%
<i>Other Services and Charges</i>	5,018	242,115	328,816	86,701	35.8%
<i>Intergovernmental Services</i>	2,393	10,000	10,000	-	0.0%
Subtotal of Operations	7,452	500,000	399,455	(100,545)	-20.1%
TOTAL EXPENSE	7,452	500,000	399,455	(100,545)	-20.1%

TOTAL PAID STAFF	0.0	1.7	0.8	(0.9)	-52.9%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
<i>Public Development Authority</i>	7,452	500,000	399,455	(100,545)	-20.1%
TOTAL EXPENSE	7,452	500,000	399,455	(100,545)	-20.1%

Significant Expenditure Changes

- Changes in accounting policy reallocated expenses between *Salaries and Benefits* and *Other Services and Charges*.

Revenues and Expenditures presented by Fund are found in the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. The Public Development Authority Fund is on page 57.

PUBLIC WORKS DEPARTMENT

Departmental Budget Summary

Revenues and Other Sources by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
Taxes	10,553,880	9,394,799	8,280,000	(1,114,799)	-11.9%
Licenses and Permits	143,424	163,000	122,000	(41,000)	-25.2%
Intergovernmental	4,895,654	10,641,167	3,154,784	(7,486,383)	-70.4%
Charges for Services	45,685,103	46,663,935	48,522,859	1,858,924	4.0%
Fines and Forfeits	807,120	955,143	962,715	7,572	0.8%
Miscellaneous	14,044,237	9,723,649	7,283,528	(2,440,121)	-25.1%
Proprietary/Trust Gains (Losses)	37,295	-	-	-	--
Non-Revenues	8,490,000	-	-	-	--
Other Financing Sources	6,603,503	206,500	368,100	161,600	78.3%
Subtotal of Revenues	91,610,216	77,748,193	68,693,986	(9,054,207)	-11.6%
Other Sources by Fund					
Street	412,895	906,253	297,753	(608,500)	-67.1%
Arterial St Construction	190,796	(30,382)	-	30,382	100.0%
Paths & Trails Reserve	(7,515)	(7,604)	(8,775)	(1,171)	-15.4%
Capital Maint	225,199	835,000	600,000	(235,000)	-28.1%
Olympic Pipeline Incident	(139,444)	(26,339)	(15,189)	11,150	42.3%
Olympic - Restoration	(18,416)	(27,615)	(497)	27,118	98.2%
1st 1/4% Real Estate Excise Tax	1,006,373	760,000	1,555,000	795,000	104.6%
2nd 1/4% Real Estate Excise Tax	574,490	550,000	450,000	(100,000)	-18.2%
Public Safety Dispatch	24,861	-	-	-	--
Water	(2,668,107)	7,273,447	1,093,707	(6,179,740)	-85.0%
Wastewater	(1,198,413)	4,590,076	4,448,404	(141,672)	-3.1%
Storm/Surface Water Utility	(100,441)	910,517	395,113	(515,404)	-56.6%
Solid Waste	(4,418,514)	329,597	426,729	97,132	29.5%
Parking Services	1,029,931	(579,846)	(65,800)	514,046	88.7%
Fleet Administration	(222,654)	522,835	(1,231,016)	(1,753,851)	-335.5%
Purchasing/Materials Mngmt	(41,133)	(145,231)	1,927	147,158	101.3%
Facilities Administration	(109,777)	274,573	252,620	(21,953)	-8.0%
Nat Res Protect & Restoration	526,796	(30,807)	(159,097)	(128,290)	-416.4%
Subtotal Other Sources	(5,283,073)	16,104,474	8,040,879	(8,063,595)	-50.1%
TOTAL ALL SOURCES	86,327,143	93,852,667	76,734,865	(17,117,802)	-18.2%

Significant Revenue Changes

- Taxes decrease of \$1,114,799 reflects lower sales tax revenues.
- Decrease in *Intergovernmental* of \$7,486,383 is due to several large road construction grants received in 2009 including the waterfront, Illinois, and McLeod projects.
- Increase in *Charges for Service* of \$1,858,924 is for an accounting policy change that moved fleet repair and maintenance charges from *Miscellaneous*.
- Decrease in *Miscellaneous* revenue of \$2,440,121 is from accounting change above and lower yields on investments.
- Decreases in **Other Sources by Fund** - (*Capital Maintenance, and REET Funds*) represent decreased use by this department of revenues and reserves in funds that are shared between departments.

Departmental Budget Summary (continued)

- 2010 Budget amounts in **Other Sources by Fund** for the funds not already discussed on the previous page represent the impact to each funds' reserves. Increases in fund reserves show as a negative number in the budget and actual columns, as this table reports funding sources.

Revenues by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Revenues					
<i>PW Revenues and Reserves</i>	12,621,981	11,751,894	9,534,341	(2,217,553)	-18.9%
<i>Public Works Administration</i>	501,217	488,994	670,597	181,603	37.1%
<i>PW Treatment Plants Operations</i>	1,276,727	1,302,440	1,310,000	7,560	0.6%
<i>PW Water/Wastewater Utility Ops</i>	28,586,162	29,261,854	29,026,274	(235,580)	-0.8%
<i>Public Works Maintenance Ops</i>	1,748,596	1,626,013	6,405,794	4,779,781	294.0%
<i>PW Solid Waste Remediation</i>	6,861,547	500,000	500,000	-	0.0%
<i>Public Works Maint Admin</i>	541,567	471,908	612,239	140,331	29.7%
<i>Purchasing and Material Mgmt Ops</i>	2,138,613	2,267,830	2,129,516	(138,314)	-6.1%
<i>Public Works Fleet Operations</i>	6,065,580	3,496,876	4,011,374	514,498	14.7%
<i>Public Works Financial Mgmt</i>	411,540	413,247	727,315	314,068	76.0%
<i>PW Supervision and Technology</i>	1,818,146	2,009,071	2,303,244	294,173	14.6%
<i>Public Works Facilities Ops</i>	1,927,153	1,959,051	1,939,698	(19,353)	-1.0%
<i>PW Transportation Management</i>	2,473,961	2,976,412	3,120,417	144,005	4.8%
<i>Public Works Engineering Svcs</i>	1,942,537	1,865,100	1,947,100	82,000	4.4%
<i>PW Capital Improvements</i>	299,556	208,691	81,561	(127,130)	-60.9%
<i>Public Works Construction</i>	3,877,412	9,115,382	1,729,000	(7,386,382)	-81.0%
<i>PW Storm and Surface Water Mgmt</i>	4,851,050	4,616,657	-	(4,616,657)	-100.0%
<i>Environmental Resources Ops</i>	4,335,828	889,851	174,783	(715,068)	-80.4%
<i>PW Acquisition and Facilities Mgmt</i>	118,642	112,145	120,000	7,855	7.0%
<i>PW Watershed Acquisition/Mgmt</i>	8,280,762	2,103,647	2,128,738	25,091	1.2%
<i>Commercial Leasing</i>	581,639	311,130	221,995	(89,135)	-28.6%
Subtotal of Revenues	91,610,216	77,748,193	68,693,986	(9,054,207)	-11.6%

Revenues and Expenditures presented together by Fund are found on the Revenues, Sources, Expenditures and Uses Report on Pages 31-57. The Public Works Department's funds are listed in the Other Sources by Fund section of the Revenues table on the preceding page. The Revenues, Sources, Expenditures and Uses Report is organized by fund number, with this department's fund numbers ranging throughout the report in the same order as listed in the Other Sources Section. Key Funds are Street Fund on page 31, Water and other utilities on pages 46-47, and Parking on page 49.

Departmental Budget Summary (continued)

Expenditures by Type	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Salaries and Benefits	16,364,075	17,822,469	17,555,980	(266,489)	-1.5%
Supplies	4,000,072	4,107,965	4,402,708	294,743	7.2%
Other Services and Charges	10,243,567	14,348,672	11,852,186	(2,496,486)	-17.4%
Intergovernmental Services	5,948,686	6,152,651	6,113,603	(39,048)	-0.6%
Interfund Charges	13,353,927	14,578,974	14,699,763	120,789	0.8%
Subtotal of Operations	49,910,327	57,010,731	54,624,240	(2,386,491)	-4.2%
Debt Service	7,216,190	4,848,355	5,528,539	680,184	14.0%
Capital Outlay	25,404,540	30,894,000	15,604,500	(15,289,500)	-49.5%
Interfund Transfers	996,086	1,099,581	977,586	(121,995)	-11.1%
Intergov. Loan to Discrete Component Unit	2,800,000	-	-	-	--
TOTAL EXPENSE	86,327,143	93,852,667	76,734,865	(17,117,802)	-18.2%

TOTAL PAID STAFF	224.9	238.0	232.6	(5.4)	-2.3%
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Expenditures by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Public Works Administration	652,240	631,397	603,370	(28,027)	-4.4%
PW Treatment Plants Operations	9,270,273	12,190,211	10,729,673	(1,460,538)	-12.0%
PW Water/Wastewater Utility Ops	13,134,057	14,555,084	14,350,657	(204,427)	-1.4%
Public Works Maintenance Ops	5,941,030	7,107,386	9,080,992	1,973,606	27.8%
PW Solid Waste Remediation	39,904	690,000	660,000	(30,000)	-4.3%
Public Works Maint Admin	609,842	611,545	589,784	(21,761)	-3.6%
Purchasing and Material Mgmt Ops	2,097,660	2,122,599	2,131,443	8,844	0.4%
Public Works Fleet Operations	5,842,926	4,019,711	2,780,358	(1,239,353)	-30.8%
Public Works Financial Mgmt	7,239,028	4,911,103	4,528,169	(382,934)	-7.8%
PW Supervision and Technology	2,278,719	2,723,423	2,408,775	(314,648)	-11.6%
Public Works Facilities Ops	2,218,681	2,932,261	2,602,743	(329,518)	-11.2%
PW Transportation Management	6,373,680	4,884,330	5,240,220	355,890	7.3%
Public Works Engineering Svcs	3,085,153	3,433,418	3,453,833	20,415	0.6%
PW Capital Improvements	7,036,716	11,600,000	7,850,000	(3,750,000)	-32.3%
Public Works Construction	8,512,058	11,810,000	5,463,000	(6,347,000)	-53.7%
PW Storm and Surface Water Mgmt	2,107,931	2,162,676	-	(2,162,676)	-100.0%
Environmental Resources Ops	5,233,721	1,712,859	601,634	(1,111,225)	-64.9%
PW Acquisition and Facilities Mgmt	198,337	213,076	209,928	(3,148)	-1.5%
PW Watershed Acquisition/Mgmt	3,972,881	5,005,615	3,026,636	(1,978,979)	-39.5%
Commercial Leasing	482,306	535,973	423,650	(112,323)	-21.0%
TOTAL EXPENSE	86,327,143	93,852,667	76,734,865	(17,117,802)	-18.2%

Significant Expenditure Changes

- Decrease of \$266,489 in *Salaries and Benefits* is from a reduction in FTEs and a 0% wage increase in 2010 for non-represented employees.
- Overall reduction in *Other Services and Charges* of \$2,496,486, with engineering, repairs and maintenance, professional services, and studies and reports being the largest reductions.
- Increase in *Debt Service* of \$680,184 for the 2006 & 2008 watershed bond.
- Decrease in *Capital Outlay* of \$15,388,000 is due to an overall reduction in capital repairs and construction.

Public Works Department

Departmental Expenditures By Fund

Public Works Expenditures by Fund then by Group	2008	2009	2010	Change from 2009	
	Actual	Adopted	Budget	Amount	Percent
Street Fund					
Public Works Administration	652,240	631,397	603,370	(28,027)	-4.4%
Public Works Maintenance Ops	3,611,761	4,205,152	3,850,255	(354,897)	-8.4%
Public Works Maint Admin	609,842	611,545	589,784	(21,761)	-3.6%
Public Works Financial Mgmt	577,243	634,705	657,537	22,832	3.6%
PW Supervision and Technology	2,278,719	2,723,423	2,408,775	(314,648)	-11.6%
PW Transportation Management	3,032,124	3,043,738	2,825,525	(218,213)	-7.2%
Public Works Engineering Svcs	3,085,153	3,433,418	3,453,833	20,415	0.6%
Public Works Construction	6,242,650	8,950,000	3,038,000	(5,912,000)	-66.1%
Environmental Resources Ops	906,467	1,175,859	1,382	(1,174,477)	-99.9%
PW Acquisition and Facilities Mgmt	198,337	213,076	209,928	(3,148)	-1.5%
Street Fund Total	21,194,536	25,622,313	17,638,389	(7,983,924)	-31.2%
Arterial Street Construction Fund					
Public Works Financial Mgmt	179,540	-	-	-	--
Public Works Construction	579,174	-	-	-	--
Arterial St Constr Fund Total	758,714	-	-	-	--
Capital Maintenance Fund					
Public Works Facilities Ops	109,303	855,000	600,000	(255,000)	-29.8%
Commercial Leasing	232,318	-	-	-	--
Capital Maint Fund Total	341,621	855,000	600,000	(255,000)	-29.8%
Olympic Pipeline Incident					
Environmental Resources Ops	74,388	-	-	-	--
Olympic - Restoration					
Environmental Resources Ops	881,849	-	-	-	--
1st 1/4% Real Estate Excise Tax Fund					
Public Works Facilities Ops	140,977	60,000	5,000	(55,000)	-91.7%
Public Works Construction	965,022	700,000	1,550,000	850,000	121.4%
1st 1/4% REET Fund Total	1,105,999	760,000	1,555,000	795,000	104.6%
2nd 1/4% Real Estate Excise Tax Fund					
Public Works Construction	725,212	2,160,000	875,000	(1,285,000)	-59.5%
Public Safety Dispatch					
Public Works Facilities Ops	24,861	-	-	-	--
Water Fund					
PW Treatment Plants Operations	3,123,878	3,753,029	3,666,971	(86,058)	-2.3%
PW Water/Wastewater Utility Ops	7,777,188	8,442,121	8,442,397	276	0.0%
Public Works Financial Mgmt	1,108,593	1,367,819	943,175	(424,644)	-31.0%
PW Capital Improvements	2,834,732	4,950,000	900,000	(4,050,000)	-81.8%
Environmental Resources Ops	196,835	354,000	600,252	246,252	69.6%
PW Watershed Acquisition/Mgmt	3,972,881	5,005,615	3,026,636	(1,978,979)	-39.5%
Water Fund Total	19,014,107	23,872,584	17,579,431	(6,293,153)	-26.4%

Departmental Expenditures By Fund (continued)

Public Works Expenditures by Fund then by Group	2008 Actual	2009 Adopted	2010 Budget	Change from 2009	
				Amount	Percent
Wastewater Fund					
<i>PW Treatment Plants Operations</i>	6,146,395	8,437,182	7,062,702	(1,374,480)	-16.3%
<i>PW Water/Wastewater Utility Ops</i>	5,356,869	6,112,963	5,908,260	(204,703)	-3.3%
<i>Public Works Financial Mgmt</i>	2,220,820	2,212,802	2,231,645	18,843	0.9%
<i>Public Works Facilities Ops</i>	2,579	-	-	-	--
<i>PW Capital Improvements</i>	2,985,659	5,200,000	6,100,000	900,000	17.3%
Wastewater Fund Total	16,712,322	21,962,947	21,302,607	(660,340)	-3.0%
Storm/Surface Water Utility Fund					
<i>Public Works Maintenance Ops</i>	1,833,103	2,175,518	4,481,964	2,306,446	106.0%
<i>PW Capital Improvements</i>	1,216,325	1,450,000	850,000	(600,000)	-41.4%
<i>PW Storm and Surface Water Mgmt</i>	2,107,931	2,162,676	-	(2,162,676)	-100.0%
SSWU Fund Total	5,157,359	5,788,194	5,331,964	(456,230)	-7.9%
Solid Waste Fund					
<i>Public Works Maintenance Ops</i>	496,166	726,716	748,773	22,057	3.0%
<i>PW Solid Waste Remediation</i>	39,904	690,000	660,000	(30,000)	-4.3%
<i>Public Works Financial Mgmt</i>	3,152,832	695,777	695,812	35	0.0%
Solid Waste Fund Total	3,688,902	2,112,493	2,104,585	(7,908)	-0.4%
Parking Services Fund					
<i>PW Transportation Management</i>	3,341,556	1,840,592	2,414,695	574,103	31.2%
<i>Commercial Leasing</i>	72,566	151,400	128,000	(23,400)	-15.5%
Parking Services Fund Total	3,414,122	1,991,992	2,542,695	550,703	27.6%
Fleet Administration Fund					
<i>Public Works Fleet Operations</i>	5,842,926	4,019,711	2,780,358	(1,239,353)	-30.8%
Purchasing/Materials Management Fund					
<i>Purchasing and Material Mgmt Ops</i>	2,097,660	2,122,599	2,131,443	8,844	0.4%
Facilities Administration Fund					
<i>Public Works Facilities Ops</i>	1,940,961	2,017,261	1,997,743	(19,518)	-1.0%
<i>Commercial Leasing</i>	177,422	384,573	295,650	(88,923)	-23.1%
Facilities Admin Fund Total	2,118,383	2,401,834	2,293,393	(108,441)	-4.5%
Natural Resource Protection & Restoration Fund					
<i>Environmental Resources Ops</i>	3,174,182	183,000	-	(183,000)	-100.0%
TOTAL ALL FUNDS	86,327,143	93,852,667	76,734,865	(17,117,802)	-18.2%

Departmental Objectives for 2010

Clean, Safe Drinking Water

1. Protect and improve drinking water sources by installing a back-up power generator at the Fir Street Pump Station to prevent wastewater overflows into Lake Whatcom due to power loss.
2. Promote water conservation by updating City codes regarding water efficient fixtures and technologies.
3. Promote water conservation and support the City's water use efficiency measures by conducting a water audit pilot project for 75 metered residential and 10 multi-family water customers.
4. Protect Lake Whatcom by fully implementing the Silver Beach Creek Pilot Project, in cooperation with Whatcom County and Puget Sound Partnership.

Healthy Environment

1. Protect and improve the health of streams and lakes by retrofitting the Britton Road Detention Pond Facility for treatment of water quality and phosphorus control.
2. Protect and improve the health of Lake Whatcom by implementing a minimum of two (2) sustainable education programs that provide information to Lake Whatcom watershed residents on their role as stewards of the lake water quality.
3. Protect and improve the health of lakes, streams and Bellingham Bay by increasing use of environmentally safe de-icing products within the watershed to reduce phosphorus contributions and modifying sanding practices to reduce Citywide impacts.
4. Conserve natural and consumable resources by completing a study to eliminate fats, oils, and grease (FOG) from the collection system and provide disposal and reuse methods at the Post Point treatment plant.
5. Devise and begin execution of facility action plans for at least XX number of city facilities in order to save energy and other resources.
6. Reduce energy use and thereby the City's climate impact by publishing and distributing an employee energy conservation handbook.

Vibrant Sustainable Economy

1. Seek opportunities for joint public/private development to construct additional parking supply or increase parking utilization through bundled parking programs by establishing close working relationships between City staff, the Transportation Commission and the Public Development Authority.

Safe & Prepared Community

1. Enhance regional public safety communications and interoperability by continuing to improve and expand the City's radio network and providing additional services to county-wide public agencies.
2. Increase communication efficiency and mobility of all emergency response providers by providing integrated fiber optic, radio, microwave, CCTV and ITS systems

Departmental Objectives for 2010 (continued)

Mobility & Connectivity Options

1. Enhance pedestrian connectivity installing continuous sidewalk on Northwest Drive between McLeod Road and Bakerview Road, including a single-lane roundabout at the Interstate 5 onramp intersection with Northwest Drive.
2. Provide more efficient traffic operations and multi-modal programs by upgrading infrastructure to include such things as Intelligent Transportation Systems (ITS), Transit Signal Priority (TSP), Electric Vehicle Fueling stations and other mobility enhancements as technology evolves.

Access to Quality of Life Amenities

1. Complete the street segment of the Whatcom Creek Trail on Meador, Kansas and Ellis Streets, including a pedestrian bridge over Whatcom Creek to include attractive and green infrastructure improvements.

Quality, Responsive City Services

1. Develop and install radio read meter infrastructure to support immediate water meter reading, enabling better customer support for leak detection and water conservation.
2. Create a web-based map system for informing the public of road closure and Public Works construction project status and information.
3. Deliver efficient, effective and accountable municipal services by using the stormwater and wastewater collection system scanning programs to inspect at least 10% of each system, thereby ensuring longevity and integrity of the City's collection system assets
4. Increase parking system efficiency and provide enhanced paid parking options for business customers in the civic center area by deploying additional parking pay stations, longer term meters with lower daily rates, and new technologies for administering and enforcing on-street parking

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2010 CAPITAL BUDGET

The Capital Budget for 2010 includes all expenditure types for capital-related needs, regardless of whether they meet the accounting definition of capital outlay. Capital-related needs include:

- **Capital Project Expenditures**

Capital project expenditures are those non-equipment expenditures which meet the definition of “capital” as determined by the Accounting Division. The list of capital project expenditures is used to update the Capital Facilities Plan element of the Bellingham Comprehensive Plan. For this reason, capital-related expenditures which are paid from Real Estate Excise Tax (REET) funds, but which may not meet Accounting’s definition of capital, are included in this category.

- **Capital Equipment Expenditures**

Capital equipment expenditures include funds for the purchase, make-ready or upgrade of major equipment. Major equipment is defined as equipment with a per-unit cost ranging from \$5,000 to \$25,000, depending on the type of equipment. Capital equipment purchases are not included in the Bellingham Comprehensive Plan.

- **Asset Maintenance Expenditures**

Expenditures for asset maintenance which are not paid from REET funds are not considered capital expenditures. They are included in the capital section because they frequently involve large dollar amounts or complex projects which require individual review by department heads, City administration and the City Council.

**2010 PRELIMINARY BUDGET
CAPITAL RELATED NEEDS SUMMARY****Summary by Type:**

Capital Facilities Plan Projects - Capital Outlay	\$20,034,000
Capital Facilities Plan Projects - Interfund Transfer for Capital Outlay	\$673,827
Capital Equipment Purchases - Capital Outlay	<u>2,028,976</u>
Subtotal Capital Outlay	22,736,803
Asset Maintenance Projects	<u>635,000</u>
Total Capital Related Needs	<u><u>\$23,371,803</u></u>

Summary by Department:

Public Works	
Capital Facilities Plan Projects	\$14,618,000
Capital Equipment Purchases	<u>991,500</u>
Subtotal Capital Outlay	15,609,500
Asset Maintenance Projects	<u>600,000</u>
Total Capital Related Needs	16,209,500
Park	
Capital Facilities Plan Projects	<u>5,416,000</u>
Subtotal Capital Outlay	5,416,000
Asset Maintenance Projects	<u>35,000</u>
Total Capital Related Needs	5,451,000
Fire	
Capital Equipment Purchases	<u>120,000</u>
Total Capital Outlay	120,000
ITSD	
Capital Equipment Purchases	<u>415,606</u>
Total Capital Outlay	415,606
Police	
Capital Equipment Purchases	<u>501,870</u>
Total Capital Outlay	501,870
Non-Dept	
Capital Facilities Plan Projects	<u>673,827</u>
Total Interfund Transfer for Capital Outlay	673,827
Total Capital Related Needs	<u><u>\$23,371,803</u></u>

**2010 PRELIMINARY BUDGET
CAPITAL RELATED NEEDS SUMMARY**

Summary by Fund:

Wastewater Fund	\$6,426,500
Greenways III Fund	4,210,000
Street Fund	3,328,000
Water Fund	1,900,000
First Quarter REET Fund	1,707,000
Second Quarter REET Fund	1,663,827
Park Impact Fee Fund	850,000
Stormwater Fund	850,000
Fleet Administration Fund	765,000
Capital Maintenance Fund	635,000
Public Safety Dispatch Fund	481,870
Technology Replacement and Reserve	325,606
Medic One Fund	120,000
Beyond Greenways Fund	80,000
Asset Forfeiture/Drug Enforcement Fund	20,000
Parksite Acquisition Fund	9,000
Total	<u>\$23,371,803</u>

Summary of Outside Revenue:

Grants - Street Fund	\$604,000
Intergovernmental Service Revenue - Second Quarter REET Fund	<u>425,000</u>
Total	\$1,029,000

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
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PUBLIC WORKS DEPARTMENT

PUBLIC WORKS CAPITAL FACILITIES PLAN UPDATES:

WWTP Facility Construction	PWE-Wastewater	The recently completed draft Comprehensive Sewer Plan identifies that the Post Point Wastewater Treatment Plant (WWTP) is reaching its permitted capacity. The WWTP operates under a NPDES permit which identifies capacity limits under various parameters. In our case the WWTP is expected to reach its permitted capacity on pollutant loads, measured in technical terms as Biological Oxygen Demand (BOD), sometime in 2009. See also the Annual Sewer Conveyance Upgrades project for additional work to be done in conjunction with this facility expansion.
Annual Sewer Main Replacement Program	PWE-Wastewater	Yearly sewer main replacements of pipes nearing the end of their lifecycle, located in various areas, to meet mandatory requirements.
Annual Pavement Resurfacing	PWE-Street	The goal of this program is to maintain existing streets to protect the initial investment in the street and to ensure an adequate quality driving surface at an optimized life-cycle cost. Approximately 5% of the City's streets require rehabilitation each year.
Bellingham Waterfront District Infrastructure	PWE-Street	This project is the design and construction of roads, intersections, utilities and bridges throughout a variety of locations in the 220 acres of the Waterfront District, including a reserve for future work. These improvements will support development activities by providing access, circulation, potable water, stormwater and sanitary sewer services. The only project currently identified for funding is the Cornwall Bridge Project.
<i>Additional funding information for the above project.</i>		
Watershed Land Acquisitions	PWE-Watershed	Purchase additional properties in the Lake Whatcom Watershed to help protect the lake water quality. The properties are considered for purchase based on a detailed criteria rating system.

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
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The City is reviewing operational impacts of plant expansion through rate analysis and revenue forecasting.	2,600,000	3,000,000	WASTEWATER FUND	48,000,000
Replacing aging sewer mains may result in lower annual maintenance costs by increasing system reliability and thus reducing incidents of failure. Although we have estimated linear feet cost, we will not know current cost until updated costs come in from the contractor providing us with anticipated future maintenance costs.	2,000,000	2,000,000	WASTEWATER FUND	10,000,000
This activity may reduce the annual cost of pothole repairs by approximately \$6,000 per year.	0	1,860,000	STREET FUND	9,772,000
These improvements will increase annual maintenance costs by approximately \$2,838 per year.	7,676,447	1,604,000	FIRST QUARTER REET FUND \$1,000,000; FEDERAL INDIRECT GRANT \$604,000	5,000,000
	Above includes Federal Indirect Grants \$6,206,950; Street Fund \$969,497; First Quarter REET Fund \$500,000			Above is anticipated from First Quarter REET Fund
No impact to operating costs.	5,109,438	1,000,000	WATER FUND	1,800,000

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
Waterfront Redevelopment Capital Activities-PWE Wastewater - Wet Weather Peak Flow Facility	PWE-Wastewater	Wet Weather Peak Flow Facility; control combined sewer overflows waterfront to Bellingham Bay includes options for siting facility; opportunities for combining with waterfront development; railroad track relocation and underground utility conflicts; cost estimates for construction, operating, maintenance factors. (2011-2013 bond funding included in Wastewater Treatment Plant Expansion Project)
Annual Water Main Replacement Program	PWE-Water	The replacement program targets water mains that are at the end of their life cycle and require upgrades. These pipes are generally cast iron, older than 75 years and may have dirty water issues and reduced fire protection.
James Street Road Multi-Modal Improvements and James Street Bridge Replacement	PWE-Street	Increasing development and a lack of multi-modal facilities requires James Street to be transformed from its rural road status to a secondary urban arterial street. The project includes construction of turn lanes, bicycle lanes, curbs, gutters, sidewalks, enclosed drainage and street lighting from Sunset to Telegraph Road. The project will enhance pedestrian accessibility and safety. Phase 1 includes bridge replacement - Woodstock-Orchard. Phase 2 is for Orchard-Telegraph and James Street Road reconstruction.
<i>Additional funding information for the above project.</i>		

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Detail will not be available until after completion of the project.	1,000,000	1,000,000	WASTEWATER FUND	27,000,000
Replacing aging water mains may result in lower annual maintenance costs by increasing system reliability and thus reducing incidents of failure. Although we have estimated linear feet cost, we will not know current cost until updated costs come in from the contractor providing us with anticipated future maintenance costs.	1,500,000	600,000	WATER FUND	8,000,000
Improvements will increase maintenance costs in future years requiring enhanced street sweeping, illumination maintenance and energy consumption, additional pavement and surface maintenance and traffic marking maintenance. Annual increase is approximately \$11,000.	2,546,765	574,000	STREET FUND	9,050,000
	The above includes Federal Indirect Grant \$2,494,904; Street Fund \$51,861			No funding source has been identified for \$4,000,000 of the above; remainder is anticipated from Street Fund \$2,700,000; Second Quarter REET \$2,350,000

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
Meador/Kansas/Ellis Bike and Pedestrian Facilities	PWE-Street	This project will provide the final on-street connection for the long-planned Whatcom Creek Trail system between Lake Whatcom and Bellingham Bay. 2008 Parks Department work will complete the trail section between Racine Street, passing beneath I-5 along the creek. This Public Works project will provide on-street pedestrian facilities between Meador Avenue and the Ellis Street. Right-of-way and narrow Whatcom Creek bridges create challenges, but bicycle facilities will be included where physically possible. Grant funds have been secured to include a pedestrian bridge over Whatcom Creek.
<i>Additional funding information for the above project.</i>		
Bill McDonald/25th Intersection & Pedestrian Improvements	PWE-Street	High pedestrian volumes crossing Bill McDonald Parkway between Happy Valley & WWU, coupled with limited sight distance due to road configuration are justification for improvements in this location. Further traffic analysis will determine if a signal or roundabout will be utilized. Pedestrian safety and transit access will be improved with this project.
Northwest/McLeod Phase II Roundabout and McLeod Road Sidewalk	PWE-Street	This project will incorporate previously budgeted sidewalk improvements on McLeod Road and will involve construction of a multimodal roundabout at the intersection to add bicycle and pedestrian safety as well as arterial capacity and efficiency. The sidewalk limits have been reduced along McLeod to between Northwest and Rusley, and will be expanded if funding becomes available. The McLeod Road Sidewalk project includes continuing the sidewalk from the Roundabout tapers at McLeod & Northwest, west on McLeod to Rusley Road, on one side. The sidewalk project will be coordinated with the construction of the Roundabout.
<i>Additional funding information for the above project.</i>		

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Bike and pedestrian facilities will increase maintenance costs in future years requiring enhanced street sweeping and additional maintenance for pavement surfaces and traffic markings. Annual increase is approximately \$6,000.	1,129,680	550,000	FIRST QUARTER REET FUND	0
	Above includes Second Quarter REET Fund \$550,000; First Quarter REET Fund \$204,680; Street Fund \$200,000; State Grant \$175,000			
Traffic signal and associated pedestrian improvements will increase maintenance costs in future years. Maintenance costs include, energy consumption, signal maintenance, and traffic marking maintenance. Annual increase is approximately \$1,500.	0	525,000	INTERGOVT SERVICE REVENUE \$425,000; STREET FUND \$100,000	0
This project will result in increased operating costs for pavement and surface maintenance, storm water maintenance, illumination maintenance and electrical energy consumption. Annual increase is approximately \$5,700 per year. In addition, increased operating costs for sidewalk and associated improvements is estimated at \$1,000 per year.	2,838,167	350,000	SECOND QUARTER REET FUND	0
	State Grant \$1,610,000; Federal Indirect Grant \$779,600; Second Quarter REET \$448,567			

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
James Street Fireflow Upgrades	PWE-Water	Infrastructure improvements to provide additional fire flow capacity to this service area.
Padden Creek Daylighting	PWE-Stormwater	Reopen Padden Creek, decrease reliance on the tunnel for flood control and improve fish passage.
<i>Additional funding information for the above project.</i>		
Annual Overlay Storm Improvements	PWE-Stormwater	Storm replacements and upgrades associated with the current year street overlay program; retrofitting high priority street overlays with stormwater treatment.
Information Management Master Plan Implementation	PW-Operations	Implementation of the findings from the Information Management Master Plan which will likely include: new/upgraded Maintenance Management System, information portal with web mapping, public Internet mapping site, upgrades to the Tidemark system, a document management system and integration with the Cayenta financial system and new payroll system. Project costs will be spread over a five-year period.
Fish Passage Improvements	PWE-Stormwater	Removal and replacement of culverts to remove fish blockages, per Washington Department of Fish and Wildlife guidelines. Includes project identification and design.
Security Improvements for Wastewater System	PW-Operations	Identified improvements include a keyless security and entry system at the Wastewater Treatment Plant.
Lake Whatcom Water Quality/Total Maximum Daily Load (TMDL) Alternative Analysis	PWE-Stormwater	Dedicated stormwater funds for TMDL-related alternative analysis and cooperative response with County.

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Replacing aging water mains may result in lower annual maintenance costs by increasing system reliability and thus reducing incidents of failure. This project is solely based on Fire department needs, not system needs. Repair and maintenance costs are minimal.	200,000	300,000	WATER FUND	500,000
Maintenance costs should decrease during flood periods. This would remove a large potential flood liability to the City. Operating cost data will not be available until project is complete and in operation.	639,874	200,000	STORM AND SURFACE WATER UTILITY FUND	5,000,000
				No funding source has been identified for \$4,000,000 of the above
Improving storm drainage systems in conjunction with the resurfacing program may reduce maintenance costs. However, these costs are intangible and associated with system reliability. Costs are intangible and based on system reliability and mandated ecology guidelines.	250,000	200,000	STORM AND SURFACE WATER UTILITY FUND	1,000,000
Each phase of the plan will include a cost benefit analysis with estimated staffing and budget impacts listed. Phase I has been completed and cost survey and analysis is in progress.	913,260	200,000	STREET FUND	1,740,000
Project will decrease the need for culvert maintenance at the locations. No historical cost data for this maintenance is available.	250,000	150,000	STORM AND SURFACE WATER UTILITY FUND	1,250,000
No additional maintenance requirements are anticipated as a result of the improvements.	100,000	100,000	WASTEWATER FUND	500,000
No impact to operating budget.	100,000	100,000	STORM AND SURFACE WATER UTILITY FUND	0

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
Lake Whatcom Water Quality Improvements-TMDL Action Plans	PWE-Stormwater	Lake Whatcom stormwater retrofits for drainage.
Sewer Inflow and Infiltration Projects	PWE-Wastewater	Inflow and Infiltration (I/I) projects are yet to be fully defined but could include projects such as, field verification of existing I/I locations, targeted downspout disconnection, side sewer rehabilitation incentives, and a comprehensive I/I Study. (2011-2013 bond)
Residential Water Quality Retrofits	PWE-Stormwater	Completion of stormwater projects to bring existing City infrastructure into greater compliance with clean water goals.
City-wide Storm Retrofits	PWE-Stormwater	Completion of stormwater projects to bring existing City infrastructure into greater compliance with clean water goals.
Mt. Baker Theatre Capital	PW-Operations	Annual capital contribution to Mt. Baker Theatre (limited to \$60,000 annually). The City's contribution covers a large range of maintenance items as they occur throughout the year; not scheduled maintenance. Due to the annual dollar limitation, some past expenditures have been split between years.
SUBTOTAL CAPITAL FACILITIES PLAN		

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
	0	100,000	STORM AND SURFACE WATER UTILITY FUND	500,000
Estimated impact to operating costs will be developed and provided as projects are defined.	0	100,000	WASTEWATER FUND	2,400,000
Increased infrastructure will result in higher maintenance cost for the Stormwater Utility. Actual maintenance costs are dependant on specific construction designs. Maintenance costs will be factored in design decisions.	50,000	50,000	STORM AND SURFACE WATER UTILITY FUND	250,000
Detail not available at this time. The issue of maintenance or repair and restoration is not necessarily about cost but more about compliance, especially in the stormwater area. Costs are intangible.	0	50,000	STORM AND SURFACE WATER UTILITY FUND	1,150,000
All projects in this category will result in a cost savings.	60,000	5,000	FIRST QUARTER REET FUND *	25,000
	28,963,631	14,618,000		132,937,000

* Asset maintenance paid from REET Funds included in Capital list for purposes of updating the Capital Facilities Plan.

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
PUBLIC WORKS EQUIPMENT PURCHASES:		
Fleet Transportation Equipment Replacements	PW-Operations	Replacement due to life cycle and mechanical condition.
Fleet Heavy Duty Work Equipment Replacements	PW-Operations	Replacement due to life cycle and mechanical condition.
James Street Lift Station generator	PW-Operations	Equipment has reached end-of-life and requires an upgrade to improve performance and reliability. Project includes adding new controls and back up power generation.
Fleet Other Machinery and Equipment Replacements	PW-Operations	Replacement due to life cycle and mechanical condition.
Make Ready on Fleet Replacements	PW-Operations	Improvements and additions to make fleet replacement equipment ready for service.
Shop Hoist	PW-Operations	Emergency replacement.

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
The optimum point to replace fleet assets is while operating costs are still at their lowest point, just before maintenance and repair costs make the asset more costly to operate than the value of the asset. The City's replacement plan is designed to determine that optimum point, thus minimizing maintenance and operating costs.	987,000	299,000	FLEET ADMIN FUND	1,952,000
The optimum point to replace fleet assets is while operating costs are still at their lowest point, just before maintenance and repair costs make the asset more costly to operate than the value of the asset. The City's replacement plan is designed to determine that optimum point, thus minimizing maintenance and operating costs.	570,000	200,000	FLEET ADMIN FUND	3,177,000
Normal maintenance on an additional generator should require approximately \$1,500 per year.	0	150,000	WASTEWATER FUND	0
The optimum point to replace fleet assets is while operating costs are still at their lowest point, just before maintenance and repair costs make the asset more costly to operate than the value of the asset. The City's replacement plan is designed to determine that optimum point, thus minimizing maintenance and operating costs.	210,000	109,000	FLEET ADMIN FUND	1,390,000
The optimum point to replace fleet assets is while operating costs are still at their lowest point, just before maintenance and repair costs make the asset more costly to operate than the value of the asset. The City's replacement plan is designed to determine that optimum point, thus minimizing maintenance and operating costs.	208,000	95,500	FLEET ADMIN FUND	650,000
None.	0	61,500	FLEET ADMIN FUND	0

Capital Budget**2010 CAPITAL SUMMARY BY DEPARTMENT**

Item or Project Name	Department/ Division	Description and Justification
Service Truck - Fleet add	PW-Operations	We currently have 5 staff members sharing 2 trucks. We have over 50 remote sites requiring daily site visits.
Laser shaft alignment tool	PW-Operations	Laser shaft alignment tool will be used to perform maintenance activities on electrical motors and auxiliary equipment to allow for greater efficiency and reliability
Hydraulic Ironworker machine	PW-Operations	Hydraulic ironworker machine would be used for fabrication of repair parts for mechanical equipment.
SUBTOTAL EQUIPMENT PURCHASES		
TOTAL PUBLIC WORKS DEPARTMENT		

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Added replacement cost but reduced maintenance cost on the existing vehicles, resulting from decreased usage. The cost reduction on the existing vehicle is expected to totally offset the added maintenance costs on the new vehicle.	0	26,500	WASTEWATER FUND	0
Normal maintenance is expected to be \$250 per year.	0	25,000	WASTEWATER FUND	0
Normal maintenance is expected to be \$250 per year.	0	25,000	WASTEWATER FUND	0
	1,975,000	991,500		7,169,000
	30,938,631	15,609,500		140,106,000

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
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PARK DEPARTMENT

PARK DEPARTMENT CAPITAL FACILITIES PLAN UPDATES:

Greenway Land Acquisition	Park-D&D	Acquire Greenway properties.
Land Acquisition - Park in Developing Area	Park-D&D	Acquire parkland in developing area based on community needs and available properties.
Neighborhood Park Construction (1)	Park-D&D	The neighborhood park construction project for 2009-2010 is Phase 1 development of a park in the Cordata Neighborhood. 2009-2010 construction will be for trails only, as the park itself cannot develop until Horton Road is built. Maintenance of trails will not begin until 2010. \$200,000 per year in 2011-2014 is for other neighborhood park projects, yet to be identified, and related trail development and improvements. The remainder is for Phase 2 development of the Cordata Neighborhood Park.
<i>Additional funding information for the above project.</i>		
Northridge Park Development	Park-D&D	Phase 3 of Northridge Park, to be completed in 2010, will construct the remaining park improvements per the adopted master plan.
<i>Additional funding information for the above project.</i>		
Boulevard to Waterfront Park Boardwalk	Park-D&D	Design, permitting and construction of a new overwater boardwalk from Boulevard Park to South Waterfront Park. This phase will continue the engineering design and permitting phase of the project.
<i>Additional funding information for the above project.</i>		
Labor Distribution to General Fund from Greenways 3	Park-D&D	Greenways 3 Fund share of Park Design and Development labor charged to General Fund.

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
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Greenway endowment fund can be used for any initial costs . Operating costs will be determined after parcel is acquired and development plan created.	1,414,582	4,000,000	GREENWAY 3 FUND	13,500,000
Operating budget will not be impacted until parks are developed.	1,000,000	300,000	PARK IMPACT FEE FUND	2,500,000
No impact to operating costs is expected until 2011, when maintenance of trails is scheduled to begin. Estimated operating costs for developed trails is \$10,982 per mile.	1,849,957	200,000	PARK IMPACT FEE FUND	1,700,000
	Park Impact Fee Fund \$1,549,547; First Quarter REET Fund \$300,000			
Operating budget will not be impacted until trails are complete and open for public use in 2010. Annual trail maintenance cost is estimated at \$11,856.	1,422,583	200,000	PARK IMPACT FEE FUND	0
	Greenway 3 Fund \$999,982; Park Impact Fee Fund \$361,101; First Quarter REED Fund \$61,500			
Estimated operating costs will be developed as part of design phase.	2,133,183	130,000	GREENWAY 3 FUND	3,980,000
	Federal Indirect Grant			
Not applicable.	114,103	80,000	GREENWAY 3 FUND	400,000

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
Labor Distribution to General Fund from Park Impact Fees	Park-D&D	Park Impact Fee Fund share of Park Design and Development labor charged to General Fund.
Neighborhood Park Improvements	Park-D&D	Park impact share of neighborhood park improvements that add capacity to mitigate impacts of increased population.
Sidewalks, Paths and Trails	Park-D&D	Trail additions in newly developing areas.
Playground Construction	Park-D&D	Funds for 2010 are for Maritime Heritage Park Playground to include citizen involvement, identify needs, amend park master plan, and design new playground that meets current safety standards ADA guidelines, for construction in 2011. Additional funds needed for 2012-2015 to replace other aging playgrounds.
Fairhaven Village Green Drainage Repairs	Park-D&D	Repair restroom drainage problem.
Beyond Greenway Trails	Park-D&D	Planned trail projects from prior years.
Labor Distribution to General Fund from SQET	Park-D&D	Second Quarter REET Fund share of Park Design and Development labor charged to General Fund.
Labor Distribution to General Fund from Beyond Greenways	Park-D&D	Beyond Greenways Fund share of Park Design and Development labor charged to General Fund.
Labor Distribution to General Fund from First Quarter REET	Park-D&D	First Quarter REET Fund share of Park Design and Development labor charged to General Fund.
Parks Facility Asphalt Patching and Resurfacing	Park-Operations	Patching and overlay of Park roads, parking lots and pathways.
Sidewalk & Curb Replacement	Park-Operations	Replacement of damaged and cracked park sidewalk and curb sections.

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Not applicable.	59,403	50,000	PARK IMPACT FEE FUND	250,000
Depends on specific project and level of improvements. Generally included with other capital projects.	50,000	50,000	PARK IMPACT FEE FUND	250,000
Operation and maintenance will not be needed until project is open in 2010. Operating costs are estimated at \$6,760.	50,000	50,000	PARK IMPACT FEE FUND	250,000
Decreases staff time and costs of repairing existing playground. Annual estimated savings of 50 hours of staff time.	150,000	50,000	SECOND QUARTER REET FUND	750,000
Operating costs should be reduced; less time for cleanup and repairs.	0	50,000	FIRST QUARTER REET FUND	0
Operating budget will not be impacted until trails are complete and open for public use. Estimated operating cost for developed trails is \$10,982 per mile.	0	50,000	BEYOND GREENWAY FUND	0
Not applicable.	114,120	40,000	SECOND QUARTER REET FUND *	250,000
Not applicable.	130,809	30,000	BEYOND GREENWAY FUND	0
Not applicable.	18,392	30,000	FIRST QUARTER REET FUND *	108,198
The Parks and Recreation Department continues to resurface trails, parking areas and roads annually which eliminates the need for additional work in temporary surface repairs.	50,000	25,000	SECOND QUARTER REET FUND *	100,000
Staff hours will be saved associated with repair of damaged sections with a temporary measure.	25,000	20,000	FIRST QUARTER REET FUND *	125,000

* Asset maintenance paid from REET Funds included in capital list for purposes of updating the Capital Facilities Plan.

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
Trail Surface/Drainage Repairs	Park-Operations	Supplies and materials for the continued resurfacing and drainage system replacement of trail surfaces and associated drainages.
Park and Sports Field Lighting	Park-Operations	Replacement of sports and park lighting lamps based on a 6-year replacement cycle.
Roof Replacements	Park-Operations	Scheduled replacement or repair of Park facilities roofs identified by inspection.
Boundary Surveys	Park-Operations	The survey and documentation of park boundaries is needed to delineate City ownership. There are several park, trail and open space areas, where the exact boundary location is critical to determine encroachments and hazard tree management. Park staff needs these areas surveyed to develop the best management plan for the City property and notify the adjoining property owners of their responsibilities.
Parksite Acquisition Fund Land Purchases	Park-D&D	Parksite Acquisition Fund land acquisitions.
SUBTOTAL CAPITAL FACILITIES PLAN		
TOTAL PARK DEPARTMENT		

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
Staff time will be reduced for making repairs to trails that are worn down or damaged by erosion.	25,000	20,000	FIRST QUARTER REET FUND *	160,000
For several budget cycles, sports lighting replacement has been done by fields rather than addressing individual lamps on different fields at needed. This saves dollars in labor cost.	6,000	12,000	FIRST QUARTER REET FUND *	34,000
Additional staff hours would be saved associated with emergency repairs to the roofs and any interior spaces with water damage.	15,000	10,000	FIRST QUARTER REET FUND *	75,000
Currently there are several potential hazard trees located on approximated park, trail and open space boundary lines. If the boundaries are not surveyed or monumented, it will be impossible for to determine the responsibility for the trimming or removal of these trees. Trees could be removed from private property by City staff or a tree on City property could fail and cause damage on private property.	0	10,000	FIRST QUARTER REET FUND *	30,000
Not applicable.	83,596	9,000	PARKSITE ACQUISITION FUND	0
	8,711,728	5,416,000		24,462,198
	8,711,728	5,416,000		24,462,198

* Asset maintenance paid from REET Funds included in capital list for purposes of updating the Capital Facilities Plan.

2010 CAPITAL SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
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FIRE DEPARTMENT

FIRE DEPARTMENT EQUIPMENT PURCHASES:

Medic Unit	Fire-Ambulance	Estimated cost to rechassis one medic unit per year. Periodic replacement of medic units is required for units that previously have been rechassisied.
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SUBTOTAL EQUIPMENT PURCHASES

TOTAL FIRE DEPARTMENT

INFORMATION TECHNOLOGY SERVICES DEPARTMENT

INFORMATION TECHNOLOGY EQUIPMENT PURCHASES:

Network Infrastructure Replacements 2010	ITSD	Replacement for oldest equipment at end of life. 2010 includes replacement of backup system \$150k (deferred from 2009); \$25,606 for replacement of servers at end of life.
Computer Applications - High priority 2010	ITSD	High priority applications - \$20k B&O Tax payment online (confirmed), plus other projects to be confirmed in 4Q 2009 based on final resources and work plan; Projects considered include Cayenta system improvements, document management system (multi-year project), PCI expert consulting, e-mail archiving
Public Works Hardware 2010	ITSD	Public Works share of Network infrastructure replacement

SUBTOTAL EQUIPMENT PURCHASES

TOTAL INFORMATION TECHNOLOGY SERVICES DEPARTMENT

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
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Reduced ongoing maintenance costs estimated at \$5K annually.	146,232	120,000	MEDIC ONE FUND	869,544
	146,232	120,000		869,544
	146,232	120,000		869,544

Neutral	0	175,606	TECHNOLOGY REPLACEMENT & RESERVE FUND	0
Impact on operating costs varies by type of application or system.	0	150,000	TECHNOLOGY REPLACEMENT & RESERVE FUND	920,000
Neutral	0	90,000	STREET FUND TRANSFER TO TECHNOLOGY REPLACEMENT & RESERVE FUND	0
	0	415,606		920,000
	0	415,606		920,000

Capital Budget**2010 CAPITAL SUMMARY BY DEPARTMENT**

Item or Project Name	Department/ Division	Description and Justification
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POLICE DEPARTMENT**POLICE DEPARTMENT EQUIPMENT PURCHASES:**

Radio Consoles	Police	Upgrade radio consoles - current equipment is outdated and parts are no longer available for repair
Radio Repeater Signal Selector	Police	Additional radio equipment is needed to resolve transmission problems in the north part of the city. Adding a voting receiver in the problem area and one at Dispatch will improve the ability of Dispatch and other officers to receive transmissions from portable radios used by Officers in the north part of the city.
Undercover Vehicles	Police	Anticipated replacement of three undercover vehicles.

SUBTOTAL EQUIPMENT PURCHASES**TOTAL POLICE DEPARTMENT****NON DEPARTMENTAL****NON-DEPARTMENTAL CAPITAL FACILITIES PLAN UPDATES:**

Civic Field and Aquatic Center Debt Service	Non-Departmental	Debt for Civic Field and Aquatic Center. This item is for debt repayment, not capital, but must appear in the CFP due to the funding source.
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GRAND TOTAL CAPITAL FACILITIES PLAN UPDATES**GRAND TOTAL EQUIPMENT PURCHASES****GRAND TOTAL CAPITAL OUTLAY**

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
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The five-year warranty cost of \$70,000 has been included in the purchase price requested.	0	437,870	PUBLIC SAFETY DISPATCH FUND	0
No maintenance contract from the vendor will be required. Any required maintenance will be performed at the City's radio shop.	0	44,000	PUBLIC SAFETY DISPATCH FUND	0
Ongoing costs for maintenance and fuel only. No fleet replacement charges. Historical costs for these units is not available.	18,000	20,000	ASSET FORFEITURE DRUG ENFORCEMENT FUND	80,000
	18,000	501,870		80,000
	18,000	501,870		80,000

Not applicable.	3,125,355	673,827	SECOND QUARTER REET FUND	3,508,136
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	40,800,714	20,707,827		160,907,334
	2,139,232	2,028,976		9,038,544
	42,939,946	22,736,803		169,945,878

2010 ASSET MAINTENANCE SUMMARY BY DEPARTMENT

Item or Project Name	Department/ Division	Description and Justification
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PUBLIC WORKS DEPARTMENT**PUBLIC WORKS ASSET MAINTENANCE PROJECTS:**

Annual Energy Conservation Measures	PW-Operations	Upgrades to HVAC, lighting, building control systems and/or outer envelope improvements to reduce energy usage and enhance energy conservation goals.
Building Security and Card Access Systems	PW-Operations	Due to several security breaches in 2008, installation of security and card access systems are necessary at City Hall, Main Library, Municipal Court, ITSD and PW-Operations.
Annual Facilities Maintenance Program (funded by Capital Maintenance Fund)	PW-Operations	Varies annually. 2010 project is replacement of City Hall roof. Last replaced in 1966, it is leaking and requires replacement. It has already been repaired several times.

SUBTOTAL ASSET MAINTENANCE**PARK DEPARTMENT****PARK DEPARTMENT ASSET MAINTENANCE PROJECTS:**

Playground Equipment Parts	Park-Operations	Replacement components for damaged playground structural elements.
Park Sign Replacement	Park-Operations	Supplies and materials for the upgrading and replacement of park entrance and informational signs.

SUBTOTAL ASSET MAINTENANCE**GRAND TOTAL ASSET MAINTENANCE**

Estimated Impact on Operating Costs for Projects To Be Included in 2010 Budget	Prior Years Actuals Plus '09 Budget	2010	2010 Fund Allocation	2011-2015 Estimate
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Reduced annual energy consumption. Specific costs will be reported in future years through the energy conservation program currently in environmental resources.	375,000	250,000	CAPITAL MAINTENANCE FUND	1,250,000
Reduced annual operating expenses associated with massive re-keying of mechanical locksets whenever keys are lost or stolen. Cost-to-date for re-keying is approximately \$50,000.	300,000	200,000	CAPITAL MAINTENANCE FUND	200,000
Increased R value of new roof has a 120% life cycle cost return on investment	0	150,000	CAPITAL MAINTENANCE FUND	1,400,000
	675,000	600,000		2,850,000

Staff time would saved in keeping temporary repairs in place and maintaining closed areas within existing playgrounds.	20,000	20,000	CAPITAL MAINTENANCE FUND	140,000
Savings in staff time would result from eliminating the need to make temporary repairs to signs.	15,000	15,000	CAPITAL MAINTENANCE FUND	75,000
	35,000	35,000		215,000

	710,000	635,000		3,065,000
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BUDGETED POSITIONS LIST

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
FIRE DEPARTMENT					
Fire:					
Ambulance Billing and Reimbursement Spec 2	3.0	3.0	3.0	B	\$2,822-\$3,454
Office Assistant 2	2.0	2.0	2.0	B	\$2,655-\$3,256
Secretary 3	1.0	1.0	1.0	B	\$2,822-\$3,454
Captains	26.0	29.0	26.0	C	\$6,314-\$7,110
Fire Inspectors	3.0	3.0	3.0	C	\$6,314-\$7,110
Firefighters, FF/Paramedics, FF/Inspectors	106.0	101.0	100.0	C	\$4,686-\$5,945
Assistant Fire Chief	2.0	2.0	2.0	E	\$9,130
Fire Chief	1.0	1.0	1.0	E	\$10,125
Battalion Chiefs	4.0	4.0	4.0	F	\$7,537-\$7,821
Division Chief	2.0	2.0	2.0	F	\$7,537-\$7,821
Fire Marshal	1.0	1.0	1.0	F	\$7,537-\$7,821
Medical Services Officer	1.0	1.0	1.0	F	\$7,537-\$7,821
Fire/EMS Dispatcher, Dispatcher in Trng	12.0	12.0	12.0	M	\$3,331-\$4,216
Communications Operations Officer	1.0	1.0	1.0	M	\$4,595-\$4,875
Program Coordinator	0.0	0.0	1.0	S	\$4,572-\$5,514
<i>Support and Services Supervisor</i>	1.0	1.0	0.0	S	--
Support and Services Supervisor	1.0	1.0	1.0	S	\$3,829-\$4,617
Subtotal Regular Employees	167.0	165.0	161.0		
Temporary Labor	0.3	0.3	0.0	T	
TOTAL FIRE DEPARTMENT	167.3	165.3	161.0		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Uniformed Employee Group</i>	6.0	6.0	6.0	B	AFSCME 114
<i>Fire Uniformed Employee Group</i>	135.0	133.0	129.0	C	IAFF 106
<i>Non-Represented Employee Group</i>	3.0	3.0	3.0	E	Non-Union
<i>Fire Staff Officers Group</i>	8.0	8.0	8.0	F	IAFF 106S
<i>EMS Dispatch Group</i>	13.0	13.0	13.0	M	AFSCME 114F
<i>Supervisor/Professional Employee Group</i>	2.0	2.0	2.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	0.3	0.3	0.0	T	Non-Union

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
POLICE DEPARTMENT					
Police Operations and Administration:					
Accounting Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Parking Enforcement Officer	0.0	0.0	4.0	B	\$3,176-\$3,881
<i>Parking Enforcement Officer</i>	4.0	4.0	0.0	B	--
Police Support Services Specialist	2.0	2.0	2.0	B	\$2,993-\$3,664
Tech Support & Training Specialist	1.0	1.0	1.0	B	\$4,264-\$5,216
Warrant Officer	1.0	1.0	1.0	B	\$4,023-\$4,920
Crime Scene Investigators	6.0	6.0	6.0	D	\$6,008-\$6,374*
Detectives	9.0	9.0	9.0	D	\$6,008-\$6,374*
Evidence and I.D. Supervisor	1.0	1.0	1.0	D	\$6,693-\$7,101*
Patrol Officers	67.0	70.0	64.6	D	\$4,670-\$6,008*
Sergeants	13.0	14.0	13.1	D	\$6,693-\$7,101*
Traffic Officers	6.0	6.0	6.0	D	\$6,008-\$6,374*
Deputy Chief of Police	2.0	2.0	2.0	E	\$9,130
Lieutenants	5.0	5.0	5.0	E	\$8,614
Police Chief	1.0	1.0	1.0	E	\$10,125
Program Specialist	1.0	1.0	0.0	E	--
Program Specialist	2.0	2.0	2.0	S	\$4,062-\$4,899
Subtotal Regular Employees	122.0	126.0	118.7		
Temporary Labor	0.4	0.4	0.4	T	
Total:	122.4	126.4	119.1		
Police Records:					
Police Support Services Specialist	15.0	15.0	13.0	B	\$2,993-\$3,664
Program Manager 1	1.0	1.0	1.0	S	\$5,459-\$6,583
Support and Services Supervisor	2.0	2.0	2.0	S	\$3,829-\$4,617
Total:	18.0	18.0	16.0		
Police Dispatch:					
Accounting Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Tech Support & Applications Specialist	1.0	1.0	1.0	B	\$4,523-\$5,539
Lieutenants	1.0	1.0	1.0	E	\$8,614
WHAT-COMM Dispatcher-In-Training, Call Receiver, Dispatcher	26.0	26.0	26.0	P	\$3,330-\$4,214*
Total:	29.0	29.0	29.0		
TOTAL POLICE DEPARTMENT	169.4	173.4	164.1		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Non-Uniformed Employee Group</i>	26.0	26.0	24.0	B	AFSCME 114
<i>Uniformed Employee Group</i>	102.0	106.0	99.7	D	Police Guild
<i>Non-Represented Employee Group</i>	10.0	10.0	9.0	E	Non-Union
<i>Public Safety Dispatch Group</i>	26.0	26.0	26.0	P	W-C Disp Guild
<i>Supervisor/Professional Employee Group</i>	5.0	5.0	5.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	0.4	0.4	0.4	T	Non-Union

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
JUDICIAL & SUPPORT SERVICES DEPARTMENT					
Municipal Court:					
Accounting Technician	2.0	2.0	2.0	B	\$3,176-\$3,881
Court Process Specialist	8.0	8.0	6.0	B	\$2,993-\$3,664
Office Assistant 2 - PT	0.5	0.0	0.0	B	--
Court Commissioner	1.0	1.0	1.0	E	\$7,594
Judicial & Supp Services Director	1.0	1.0	1.0	E	\$8,588
Municipal Court Judge	1.0	1.0	1.0	O	\$10,125
Program Technician	0.0	0.5	0.2	E	\$3,730-\$4,535
<i>Office Technician</i>	0.5	0.0	0.0	E	--
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Manager 1	0.2	0.2	0.1	S	\$5,459-\$6,583
Subtotal Regular Employees	15.2	14.7	12.3		
Temporary Labor	0.0	0.0	0.0	T	
Total:	15.2	14.7	12.3		
Support Services:					
Micrographics/Imaging Tech - GF	1.0	1.0	1.0	B	\$2,690-\$3,291
Office Assistant 1	1.0	1.0	1.0	B	\$2,362-\$2,893
Office Assistant 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Records Management Coordinator	1.0	1.0	1.0	B	\$3,574-\$4,371
Program Technician	0.0	0.5	0.8	E	\$3,730-\$4,535
<i>Office Technician</i>	0.5	0.0	0.0	E	--
Program Manager 1	0.8	0.8	0.9	S	\$5,459-\$6,583
Total:	5.3	5.3	5.7		
TOTAL JUDICIAL & SUPP SERVICES	20.5	20.0	18.0		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Municipal Court Judge</i>	1.0	1.0	1.0	O	<i>Elected</i>
<i>Non-Uniformed Employee Group</i>	14.5	14.0	12.0	B	<i>AFSCME 114</i>
<i>Non-Represented Employee Group</i>	3.0	3.0	3.0	E	<i>Non-Union</i>
<i>Supervisor/Professional Employee Group</i>	2.0	2.0	2.0	S	<i>Teamster 231</i>
<i>Temporary Labor Employee Group</i>	0.0	0.0	0.0	T	<i>Non-Union</i>

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PARKS AND RECREATION					
Administration:					
Accounting Assistant 2	1.0	1.0	0.8	B	\$2,822-\$3,454
Office Assistant 2	2.0	2.0	2.0	B	\$2,655-\$3,256
Parks & Recreation Director	1.0	1.0	1.0	E	\$8,787
Support and Services Supervisor	1.0	1.0	1.0	S	\$3,829-\$4,617
Subtotal Regular Employees	5.0	5.0	4.8		
Temporary Labor	0.6	0.6	0.2	T	
Total:	5.6	5.6	5.0		
Design and Development:					
Park Project Specialist	1.0	1.0	1.0	B	\$3,574-\$4,371
Property Acquisition Specialist	1.0	1.0	0.0	B	--
Department Manager 1	1.0	1.0	1.0	E	\$5,947-\$7,228
Landscape Architect	1.0	1.0	1.0	S	\$4,850-\$5,849
Program Coordinator	1.0	1.0	1.0	S	\$4,572-\$5,514
Project Engineer	1.0	1.0	1.0	S	\$5,792-\$7,332
Total:	6.0	6.0	5.0		
Recreation Services:					
Accounting Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Aquatic Center Main Cashier - PT	0.0	2.2	1.5	B	\$1,974-\$2,422
Cashier - PT	2.2	0.0	0.0	B	--
Aquatic Leader - PT	3.0	3.0	1.5	B	\$1,974-\$2,422
Aquatics Facility Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Ed Programs/Activities Coordinator	7.0	7.0	5.0	B	\$3,369-\$4,043
Park Specialist	1.0	1.0	1.0	B	\$3,786-\$4,637
Park Technician - Grounds	1.0	1.0	1.0	B	\$3,369-\$4,043
Parks Maintenance Aide 3	3.7	3.7	3.0	B	\$2,227-\$2,722
Recreation Instructor	3.0	3.0	2.0	B	\$2,227-\$2,722
Recreation Instructor - PT	1.3	1.3	1.3	B	\$2,227-\$2,722
Department Manager 1	1.0	1.0	1.0	E	\$5,947-\$7,228
Program Manager 1	2.0	2.0	2.0	S	\$5,459-\$6,583
Subtotal Regular Employees	27.2	27.2	21.3		
Temporary Labor	18.3	17.0	14.8	T	
Total:	45.5	44.2	36.1		

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PARKS AND RECREATION (continued)					
Park Operations:					
Greenway Volunteer Coordinator	1.0	1.0	1.0	B	\$3,369-\$4,043
Office Assistant 1 - PT	0.8	0.8	0.8	B	\$2,362-\$2,893
Office Assistant 3	1.0	1.0	1.0	B	\$2,822-\$3,454
Park Arborist	1.0	1.0	1.0	B	\$3,786-\$4,637
Park Specialist	6.0	6.0	6.0	B	\$3,786-\$4,637
Park Technician	13.0	13.0	13.0	B	\$3,176-\$4,124
Park Worker	1.0	1.0	1.0	B	\$2,822-\$3,454
Parks Maintenance Aide 2	1.7	1.7	1.7	B	\$1,974-\$2,422
Parks Maintenance Aide 3	6.8	6.8	5.3	B	\$2,227-\$2,722
Department Manager 1	1.0	1.0	1.0	E	\$5,947-\$7,228
Division Supervisor	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	S	\$4,572-\$5,514
Subtotal Regular Employees	35.3	35.3	33.8		
Temporary Labor	<u>5.8</u>	<u>5.6</u>	<u>5.6</u>	T	
Total:	41.1	40.9	39.4		
Cemetery:					
Park Technician	1.0	1.0	1.0	B	\$3,369-\$4,043
Park Worker	1.0	1.0	1.0	B	\$2,822-\$3,454
Parks Maintenance Aide 3	1.5	1.5	1.5	B	\$2,227-\$2,722
Secretary 3	1.0	1.0	0.0	B	--
Program Coordinator	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$4,572-\$5,514
Subtotal Regular Employees	5.5	5.5	4.5		
Temporary Labor	<u>0.5</u>	<u>0.5</u>	<u>0.0</u>	T	
Total:	6.0	6.0	4.5		
Golf Course:					
Maintenance and operation service is contracted.	0.0	0.0	0.0		
TOTAL PARKS AND RECREATION	104.2	102.7	90.0		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Uniformed Employee Group</i>	<i>66.0</i>	<i>66.0</i>	<i>56.4</i>	<i>B</i>	<i>AFSCME 114</i>
<i>Non-Represented Employee Group</i>	<i>4.0</i>	<i>4.0</i>	<i>4.0</i>	<i>E</i>	<i>Non-Union</i>
<i>Supervisor/Professional Employee Group</i>	<i>9.0</i>	<i>9.0</i>	<i>9.0</i>	<i>S</i>	<i>Teamster 231</i>
<i>Temporary Labor Employee Group</i>	<i>25.2</i>	<i>23.7</i>	<i>20.6</i>	<i>T</i>	<i>NU/AFSCME</i>

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
LIBRARY					
Cataloging Technician - GF	2.0	2.0	1.0	B	\$2,993-\$3,664
Cataloging Technician - GF PT	1.3	1.3	1.3	B	\$2,993-\$3,664
Library Assistant 1, 2 - GF	3.0	3.0	3.0	B	\$2,993-\$3,664
Library Clerk 1 - PT	1.0	1.8	1.0	B	\$2,362-\$2,893
Library Clerk 2	4.0	3.0	3.0	B	\$2,655-\$3,256
Library Clerk 2 - PT	4.6	5.2	2.8	B	\$2,655-\$3,256
Library Clerk 3	1.0	1.0	1.0	B	\$2,655-\$3,256
Library Clerk 3 - PT	1.3	1.5	1.0	B	\$2,655-\$3,256
Library Specialist 2	3.0	3.0	3.0	B	\$2,993-\$3,664
Library Specialist 3	1.0	1.0	1.0	B	\$3,574-\$4,371
Security Info Attendant - PT	0.0	1.8	1.6	B	\$2,362-\$2,893
Administrative Assistant	1.0	1.0	1.0	E	\$3,320-\$4,035
Department Manager 1	1.0	1.0	1.0	E	\$5,947-\$7,228
Library Director	1.0	1.0	1.0	E	\$8,588
Librarian 1 - PT	1.0	1.0	1.0	L	\$4,037-\$5,461
Librarian 2	4.0	4.0	3.0	L	\$4,230-\$5,724
Librarian 3	3.0	3.0	3.0	L	\$4,711-\$6,373
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
Subtotal Regular Employees	34.2	36.6	30.7		
Temporary Labor	11.2	10.8	10.8	T	
TOTAL LIBRARY	45.4	47.4	41.5		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Uniformed Employee Group</i>	<i>22.2</i>	<i>24.6</i>	<i>19.7</i>	<i>B</i>	<i>AFSCME 114</i>
<i>Non-Represented Employee Group</i>	<i>3.0</i>	<i>3.0</i>	<i>3.0</i>	<i>E</i>	<i>Non-Union</i>
<i>Professional Librarians Employee Group</i>	<i>8.0</i>	<i>8.0</i>	<i>7.0</i>	<i>L</i>	<i>AFSCME 114L</i>
<i>Supervisor/Professional Employee Group</i>	<i>1.0</i>	<i>1.0</i>	<i>1.0</i>	<i>S</i>	<i>Teamster 231</i>
<i>Temporary Labor Employee Group</i>	<i>11.2</i>	<i>10.8</i>	<i>10.8</i>	<i>T</i>	<i>NU/AFSCME</i>

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
MUSEUM					
Accounting Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Assist. Ed/Public Programs Coordinator	1.0	2.0	2.0	B	\$3,369-\$4,043
<i>Museum Curator</i>	1.0	0.0	0.0	S	--
Custodial Maint. Worker 1 - PT	0.5	0.5	0.5	B	\$2,362-\$2,893
Custodial Maint. Worker 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Exhibits Assistant	1.0	1.0	1.0	B	\$2,655-\$3,256
<i>Office Assistant 1 - PTLT</i>	0.5	0.0	0.0	B	--
Museum Technician - PT	0.0	0.0	0.5	B	\$3,176-\$3,881
<i>Museum Technician</i>	0.0	1.0	0.0	B	--
<i>Museum Technician - PT</i>	0.5	0.0	0.0	B	--
Office Assistant 3	1.0	1.0	1.0	B	\$2,822-\$3,454
Photo Archive Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Security Information Attendants - PT	0.0	2.2	2.2	B	\$2,362-\$2,893
<i>Security Information Attendants</i>	2.2	0.0	0.0	B	--
Administrative Assistant - PT	0.0	0.0	0.5	E	\$3,320-\$4,035
<i>Administrative Assistant</i>	1.0	1.0	0.0	E	--
Museum Director	1.0	1.0	1.0	E	\$9,262
Exhibits Designer	1.0	1.0	1.0	S	\$4,062-\$4,899
Museum Curator	3.0	3.0	2.0	S	\$4,572-\$5,514
Museum Facilities Manager	1.0	1.0	1.0	S	\$4,310-\$5,197
Subtotal Regular Employees	17.7	17.7	15.7		
Temporary Labor	2.4	2.4	2.4	T	
TOTAL MUSEUM	20.1	20.1	18.1		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Non-Uniformed Employee Group</i>	9.7	10.7	10.2	B	AFSCME 114
<i>Non-Represented Employee Group</i>	2.0	2.0	1.5	E	Non-Union
<i>Supervisor/Professional Employee Group</i>	6.0	5.0	4.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	2.4	2.4	2.4	T	Non-Union

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PLANNING AND COMMUNITY DEVELOPMENT					
Planning:					
Office Assistant 2	2.0	1.0	1.0	B	\$2,655-\$3,256
Secretary 3	1.0	1.0	1.0	B	\$2,822-\$3,454
Administrative Assistant	0.0	0.5	0.0	E	--
Planning & Comm. Dev. Director	1.0	1.0	1.0	E	\$9,688
Program Manager 1	1.0	0.0	0.0	E	--
Program Specialist	0.0	1.0	1.0	E	\$3,954-\$4,807
GIS Analyst, Senior	1.0	1.0	1.0	S	\$5,146-\$6,515
GIS Specialist	1.0	1.0	1.0	S	\$4,062-\$5,144
Planner 1, 2	10.0	10.0	8.0	S	\$3,829-\$5,790
Planner, Senior	3.0	3.0	3.0	S	\$5,459-\$6,912
Program Manager 1	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$5,459-\$6,583
Subtotal Regular Employees	21.0	20.5	18.0		
Temporary Labor	<u>0.5</u>	<u>0.5</u>	<u>0.0</u>	T	
Total:	21.5	21.0	18.0		
Neighborhoods and Comm Dev:					
Accounting Technician	0.0	0.0	1.0	B	\$3,176-\$3,881
<i>Accounting Assistant 2</i>	<i>1.0</i>	<i>1.0</i>	<i>0.0</i>	B	--
Administrative Secretary	0.0	1.0	1.0	B	\$3,176-\$3,881
<i>Secretary 3</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	B	--
Housing Rehab. Specialist	1.0	1.0	1.0	B	\$3,786-\$4,637
Development Specialist 2	2.0	2.0	2.0	S	\$4,572-\$5,514
Program Coordinator	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Manager 1	2.0	2.0	2.0	S	\$5,459-\$6,583
Program Specialist	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$4,062-\$4,899
Total:	9.0	9.0	9.0		

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
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PLANNING AND COMMUNITY DEVELOPMENT (continued)					
Development Services:					
Building Inspector 1, 2	3.0	4.0	1.0	B	\$4,023-\$5,477
Electrical Inspector 1, 2, 3	3.0	2.0	2.0	B	\$4,264-\$5,876
Office Assistant 2	3.0	3.0	2.0	B	\$2,655-\$3,256
Permit Program Systems Administrator	1.0	1.0	1.0	B	\$3,786-\$4,637
Permit Technician	4.0	4.0	4.0	B	\$3,574-\$4,371
Plans Examiner	4.0	4.0	2.0	B	\$4,799-\$5,876
Senior Building Inspector	1.0	1.0	1.0	B	\$4,799-\$5,876
Department Manager 2	1.0	1.0	1.0	E	\$6,304-\$7,663
Department Manager	1.0	1.0	1.0	S	\$6,145-\$7,408
Division Supervisor	0.0	1.0	1.0	S	\$4,572-\$5,514
Support and Services Supervisor	1.0	1.0	0.0	S	--
Subtotal Regular Employees	22.0	23.0	16.0		
Temporary Labor	0.2	0.1	0.6	T	
Total:	22.2	23.1	16.6		
TOTAL PLANNING DEPARTMENT	52.7	53.1	43.6		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Uniformed Employee Group</i>	25.0	24.0	18.0	B	AFSCME 114
<i>Non-Represented Employee Group</i>	3.0	3.5	3.0	E	Non-Union
<i>Supervisor/Professional Employee Group</i>	24.0	25.0	22.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	0.7	0.6	0.6	T	Non-Union

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
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HEARING EXAMINER					
Administrative Assistant	0.5	0.5	0.5	E	\$3,320-\$4,035
Hearing Examiner	1.0	1.0	1.0	E	\$9,228
TOTAL HEARING EXAMINER DEPT.	1.5	1.5	1.5		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Represented Employee Group</i>	1.5	1.5	1.5	E	Non-Union

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
HUMAN RESOURCES DEPARTMENT					
Human Resources:					
Administrative Assistant	1.0	0.0	0.0	E	--
Human Resources Analyst	2.0	2.0	1.4	E	\$4,442-\$5,399
Human Resources Analyst, Senior	1.0	0.7	0.8	E	\$4,992-\$6,068
<i>Human Resources Analyst</i>	<i>0.8</i>	<i>0.0</i>	<i>0.0</i>	E	--
Human Resources Assistant	0.0	1.0	1.0	E	\$3,132-\$3,807
<i>Program Technician</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	E	--
Human Resources Director	1.0	1.0	0.9	E	\$8,588
Human Resources Generalist	1.0	2.0	1.5	E	\$3,954-\$4,807
Program Manager 1	0.0	1.0	1.0	E	\$5,292-\$6,433
<i>Human Resources Analyst</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	E	--
Total:	8.8	7.7	6.6		
Payroll:					
Financial Assistant - PT LT	0.8	0.0	0.0	E	--
Financial Technician	0.0	1.0	1.0	E	\$2,955-\$3,592
<i>Financial Technician - LT</i>	<i>0.5</i>	<i>0.0</i>	<i>0.0</i>	E	--
HR Analyst	1.0	1.0	1.3	E	\$4,442-\$5,399
Payroll Lead	0.0	0.0	1.0	E	\$3,320-\$4,035
<i>Administrative Assistant (est)</i>	<i>0.0</i>	<i>1.0</i>	<i>0.0</i>	E	--
<i>Financial Technician</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	E	--
Program Manager 1	<u>0.0</u>	<u>0.0</u>	<u>0.1</u>	E	\$5,292-\$6,433
Total:	3.3	3.0	3.4		
Benefits:					
Financial Assistant - PT LT	0.2	0.0	0.0	E	--
Financial Technician	0.0	1.0	1.0	E	\$2,955-\$3,592
<i>Financial Technician - LT</i>	<i>0.5</i>	<i>0.0</i>	<i>0.0</i>	E	--
HR Analyst	0.0	0.0	0.3	E	\$4,442-\$5,399
Human Resources Director	0.0	0.0	0.1	E	\$8,588
Human Resources Generalist	0.0	0.0	0.5	E	\$3,954-\$4,807
Human Resources Analyst, Senior	0.0	0.3	0.0	E	--
<i>Human Resources Analyst</i>	<i>0.2</i>	<i>0.0</i>	<i>0.0</i>	E	--
Program Manager 1	0.0	1.0	0.9	E	\$5,292-\$6,433
<i>Human Resources Analyst, Senior</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	E	--
Program Technician	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	E	\$3,730-\$4,535
Total:	2.9	3.3	3.8		
TOTAL HUMAN RESOURCES DEPT.	15.0	14.0	13.8		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Non-Represented Employee Group</i>	<i>15.0</i>	<i>14.0</i>	<i>13.8</i>	<i>E</i>	<i>Non-Union</i>

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
<u>FINANCE DEPARTMENT</u>					
Accounting Assistant 2	4.0	4.0	4.0	B	\$2,822-\$3,454
Accounting Assistant 3	1.0	0.0	0.0	B	--
Accounting Technician	3.0	4.0	3.7	B	\$3,176-\$3,881
City Tax Representative	1.0	1.0	1.0	B	\$3,176-\$3,881
Office Assistant 1 - PT	0.5	0.5	0.0	B	--
Administrative Assistant	1.0	1.0	1.0	E	\$3,320-\$4,035
Finance Director	1.0	1.0	1.0	E	\$10,125
Program Manager 2	2.0	3.0	3.0	E	\$5,610-\$7,161
<i>Budget Manager</i>	1.0	0.0	0.0	E	--
<i>Financial Analyst</i>	1.0	0.0	0.0	S	--
Program Specialist	1.0	1.0	1.0	E	\$3,954-\$4,807
Program Technician - PT	0.8	0.8	0.8	E	\$3,730-\$4,535
Accountant 1, 2	4.0	4.0	3.0	S	\$4,310-\$5,790
Subtotal Regular Employees	21.3	20.3	18.5		
Temporary Labor	0.0	0.0	0.0	T	
TOTAL FINANCE	21.3	20.3	18.5		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Non-Uniformed Employee Group</i>	9.5	9.5	8.7	B	AFSCME 114
<i>Non-Represented Employee Group</i>	6.8	6.8	6.8	E	Non-Union
<i>Supervisor/Professional Employee Group</i>	5.0	4.0	3.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	0.0	0.0	0.0	T	Non-Union

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
INFORMATION TECHNOLOGY SERVICES DEPARTMENT					
Accounting Technician - PT	0.0	0.0	0.7	B	\$3,176-\$3,881
<i>Administrative Secretary</i>	1.0	1.0	0.0	B	--
Department Computing Specialist 2	3.0	0.0	0.0	B	--
Network Technician 2	1.0	1.0	1.0	B	\$3,369-\$4,043
Office Assistant 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Tech. Support & Training Spec.	5.0	7.0	6.0	B	\$4,264-\$5,216
<i>Department Manager 1</i>	1.0	0.0	0.0	E	--
Information Tech. Serv. Director	1.0	1.0	1.0	E	\$9,528
Program Manager 2	0.1	0.1	0.1	E	\$5,610-\$6,820
Network Administrator	0.0	1.0	1.0	S	\$5,792-\$7,332
<i>Network Administrator</i>	1.0	0.0	0.0	S	--
Network Analyst	1.0	0.0	0.0	S	--
Program Coordinator	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Manager 1	1.0	1.0	1.0	S	\$5,459-\$7,258
Systems Analyst 2	0.0	6.0	7.0	S	\$5,459-\$6,912
<i>Database Administrator</i>	1.0	1.0	0.0	S	--
<i>Systems Analyst 2</i>	6.0	0.0	0.0	S	--
Subtotal Regular Employees	24.1	21.1	19.8		
Temporary Labor	1.0	1.0	0.6	T	
TOTAL INFO TECH SERVICES DEPT.	25.1	22.1	20.4		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Uniformed Employee Group</i>	11.0	10.0	8.7	B	AFSCME 114
<i>Non-Represented Employee Group</i>	2.1	1.1	1.1	E	Non-Union
<i>Supervisor/Professional Employee Group</i>	11.0	10.0	10.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	1.0	1.0	0.6	T	Non-Union

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
<u>LEGAL DEPARTMENT</u>					
Assistant City Attorney	2.0	2.0	2.0	E	\$4,992-\$6,068
Assistant City Attorney, Senior	5.0	5.0	4.7	E	\$6,304-\$8,046
City Attorney	1.0	1.0	1.0	E	\$10,125
Legal Administrative Assistant	1.0	1.0	1.0	E	\$3,730-\$4,535
Office Technician	2.0	2.0	2.0	E	\$2,788-\$3,388
Program Specialist	1.0	1.0	1.0	E	\$3,954-\$4,807
Subtotal Regular Employees	12.0	12.0	11.7		
Temporary Labor	0.4	0.4	0.4	T	
TOTAL LEGAL	12.4	12.4	12.1		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Represented Employee Group</i>	<i>12.0</i>	<i>12.0</i>	<i>11.7</i>	<i>E</i>	<i>Non-Union</i>
<i>Temporary Labor Employee Group</i>	<i>0.4</i>	<i>0.4</i>	<i>0.4</i>	<i>T</i>	<i>Non-Union</i>

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
<u>EXECUTIVE DEPARTMENT</u>					
Administrative Secretary	1.0	1.0	0.0	B	--
Administrative Assistant	1.5	1.5	1.5	E	\$3,320-\$4,035
Chief Administrative Officer	1.0	1.0	1.0	E	\$10,125
Executive Assistant	1.0	1.0	1.0	E	\$3,730-\$4,535
Mayor	1.0	1.0	1.0	O	\$10,429
Program Manager 1	1.0	1.0	1.0	E	\$5,292-\$6,433
Program Manager 1 - PT	0.0	0.5	0.0	E	--
Program Manager 2	0.9	0.9	0.9	E	\$5,610-\$6,820
Lake Whatcom Management Staff	4.0	1.0	0.0	E	--
Waterfront Redevelopment Manager	1.0	0.0	0.0	E	--
Subtotal Regular Employees	12.4	8.9	6.4		
Temporary Labor	0.0	0.1	0.0	T	
TOTAL EXECUTIVE	12.4	9.0	6.4		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Elected</i>	<i>1.0</i>	<i>1.0</i>	<i>1.0</i>	<i>O</i>	<i>Elected</i>
<i>Non-Uniformed Employee Group</i>	<i>1.0</i>	<i>1.0</i>	<i>0.0</i>	<i>B</i>	<i>AFSCME 114</i>
<i>Non-Represented Employee Group</i>	<i>10.4</i>	<i>6.9</i>	<i>5.4</i>	<i>E</i>	<i>Non-Union</i>
<i>Temporary Labor Employee Group</i>	<i>0.0</i>	<i>0.1</i>	<i>0.0</i>	<i>T</i>	<i>Non-Union</i>

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
LEGISLATIVE					
Council Members	7.0	7.0	7.0	O	\$1,732
Executive Assistant	1.0	1.0	1.0	E	\$3,730-\$4,535
Program Specialist	1.0	1.0	1.0	E	\$3,954-\$4,807
Subtotal Regular Employees	9.0	9.0	9.0		
Temporary Labor	0.3	0.3	0.3	T	
TOTAL LEGISLATIVE	9.3	9.3	9.3		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Council Members</i>	<i>7.0</i>	<i>7.0</i>	<i>7.0</i>	<i>O</i>	<i>Elected</i>
<i>Non-Represented Employee Group</i>	<i>2.0</i>	<i>2.0</i>	<i>2.0</i>	<i>E</i>	<i>Non-Union</i>
<i>Temporary Labor Employee Group</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>T</i>	<i>Non-Union</i>

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC DEVELOPMENT AUTHORITY					
Administrative Assistant	0.0	0.0	0.8	E	\$3,320-\$4,035
Public Development Authority Staff	0.0	1.7	0.0	E	--
TOTAL PUBLIC DEVELOPMENT AUTH.	0.0	1.7	0.8		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Represented Employee Group</i>	<i>0.0</i>	<i>1.7</i>	<i>0.8</i>	<i>E</i>	<i>Non-Union</i>

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC FACILITIES DISTRICT					
Administrative Assistant	0.5	0.0	0.0	E	--
TOTAL PUBLIC FACILITIES DIST.	0.5	0.0	0.0		
<i>STAFFING SUMMARY BY BARGAINING UNIT:</i>					
<i>Non-Represented Employee Group</i>	<i>0.5</i>	<i>0.0</i>	<i>0.0</i>	<i>E</i>	<i>Non-Union</i>

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC WORKS					
P.W. Administration:					
Administrative Secretary	1.0	1.0	1.0	B	\$3,176-\$3,881
Office Assistant 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Assistant City Attorney, Senior - PT	0.5	0.5	0.0	E	--
Director of Public Works	1.0	1.0	1.0	E	\$10,125
Program Specialist	1.0	1.0	1.0	E	\$3,954-\$4,807
Program Coordinator	0.0	1.0	1.0	S	\$4,572-\$5,514
<i>Program Specialist</i>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	S	--
Total:	5.5	5.5	5.0		
Maintenance Administration:					
Administrative Secretary	1.0	1.0	1.0	B	\$3,176-\$3,881
Office Assistant 2	2.0	2.0	1.0	B	\$2,655-\$3,256
Safety Specialist	1.0	1.0	1.0	B	\$4,264-\$5,216
Assistant Director	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	E	\$7,083-\$9,039
Subtotal Regular Employees	5.0	5.0	4.0		
Temporary Labor	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	T	
Total:	5.0	5.0	4.0		
Environmental Resources:					
(Some employees from this division reassigned to Engineering, Utilities and Maintenance)					
Resource Conservation Mgmt Assistant LT	1.0	0.8	0.0	B	--
Program Manager 2	1.0	1.0	1.0	E	\$5,610-\$6,820
Program Coordinator	0.6	1.0	0.0	S	--
Program Coordinator - PT Job Share	0.2	0.0	0.0	S	--
Program Coordinator - PT Job Share LT	<u>0.2</u>	<u>0.0</u>	<u>0.0</u>	S	--
Subtotal Regular Employees	3.0	2.8	1.0		
Temporary Labor	<u>2.9</u>	<u>2.9</u>	<u>2.9</u>	T	
Total:	5.9	5.7	3.9		
Treatment Plants:					
Incinerator Operator 1	3.0	3.0	3.0	B	\$4,264-\$5,216
Lab Technician	4.0	4.0	4.0	B	\$3,786-\$4,637
Maintenance Tech. & Maint. Spec.	10.0	10.0	10.0	B	\$4,264-\$5,876
Plant Operator OIT, 1 & 2	7.0	7.0	7.0	B	\$3,786-\$5,876
Signal Systems Specialist (est-SCADA Tech)	0.0	0.0	1.0	B	\$4,523-\$5,539
<i>Skilled Worker 1</i>	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	B	--
Utility Worker 1 & 2, Skilled Worker 1	3.0	3.0	3.0	B	\$2,993-\$4,124
Department Manager 2	1.0	1.0	1.0	E	\$6,304-\$7,663
Program Manager 1	4.0	4.0	4.0	S	\$5,459-\$6,583
Water Quality Specialist	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	S	\$4,850-\$6,141
Subtotal Regular Employees	35.0	35.0	35.0		
Temporary Labor	<u>4.4</u>	<u>4.4</u>	<u>4.4</u>	T	
Total:	39.4	39.4	39.4		

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC WORKS (continued)					
Utilities:					
Ed Programs/Activities Coordinator (Reassignec	0.5	0.5	0.5	B	\$3,369-\$4,043
Utility Locator	0.0	1.0	1.0	B	\$3,176-\$4,920
<i>Water Distribution Specialist 3</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	<i>B</i>	--
Utility Worker 1, 2	4.0	6.0	3.0	B	\$2,993-\$3,881
Utility Worker 1, 2; Skilled Worker 1, 2	9.0	9.0	9.0	B	\$2,993-\$4,371
Water Distribution Specialist 2, 3, 4, 5	17.0	15.0	18.0	B	\$3,176-\$4,920
Division Supervisor	3.0	3.0	3.0	S	\$4,572-\$5,514
Program Specialist	1.0	1.0	1.0	S	\$4,062-\$4,899
Utility Engineer	0.0	1.0	1.0	S	\$5,146-\$6,205
<i>Associate Utility Engineer</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	<i>S</i>	--
Subtotal Regular Employees	36.5	36.5	36.5		
Temporary Labor	<u>2.9</u>	<u>2.6</u>	<u>2.6</u>	T	
Total:	39.4	39.1	39.1		
Maintenance:					
(Reassigned)	0.0	0.0	1.0	B	\$3,574-\$4,371
Ed Programs/Activities Coordinator (Reassignec	0.5	0.5	0.5	B	\$3,369-\$4,043
Engineering Technician (Reassigned)	1.0	1.0	1.0	B	\$3,574-\$4,371
Engineering Technician LT (Reassigned)	0.0	0.5	0.0	B	--
Neighborhood Code Compliance Officer	0.0	1.0	1.0	B	\$3,786-\$4,637
<i>Litter Compliance Officer</i>	<i>1.0</i>	<i>0.0</i>	<i>0.0</i>	<i>B</i>	--
Senior Surface Water Technician	1.0	1.0	1.0	B	\$3,786-\$4,637
Utility Worker 1, 2; Skilled Worker 1, 2	19.0	19.0	19.0	B	\$2,993-\$4,371
Department Manager 2	1.0	1.0	1.0	E	\$6,304-\$7,663
Division Supervisor	2.0	2.0	2.0	S	\$4,572-\$5,514
Program Manager 2 (Reassigned)	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$5,792-\$6,983
Subtotal Regular Employees	26.5	27.0	27.5		
Temporary Labor LT (Reassigned)	0.0	0.0	0.5		
Temporary Labor (Reassigned)	3.1	3.1	3.1		
Temporary Labor	<u>1.8</u>	<u>2.8</u>	<u>2.8</u>	T	
Total:	31.4	32.9	33.9		
Purchasing & Materials Management:					
Buyer	2.0	2.0	2.0	B	\$3,574-\$4,371
Lead Buyer	1.0	1.0	1.0	B	\$4,799-\$5,876
Warehouse Worker	3.0	3.0	3.0	B	\$3,369-\$4,043
Department Manager 1	1.0	1.0	1.0	E	\$5,947-\$7,228
Division Supervisor	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$4,572-\$5,514
Subtotal Regular Employees	8.0	8.0	8.0		
Temporary Labor	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	T	
Total:	8.4	8.4	8.4		

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC WORKS (continued)					
Financial Management:					
Accounting Assistant 2	1.0	1.0	1.0	B	\$2,822-\$3,454
Accounting Assistant 2 - LT	0.7	0.0	0.0	B	--
Accounting Technician	0.0	3.0	3.0	B	\$3,176-\$3,881
<i>Accounting Assistant 2</i>	2.0	0.0	0.0	B	--
<i>Contract Accounting Specialist</i>	1.0	0.0	0.0	B	--
Program Coordinator	0.0	1.0	1.0	S	\$4,572-\$5,514
<i>Contract Accounting Specialist</i>	1.0	0.0	0.0	B	--
Program Manager 1	0.0	1.0	1.0	S	\$5,459-\$6,583
<i>Financial Services Supervisor</i>	1.0	0.0	0.0	S	--
Subtotal Regular Employees	6.7	6.0	6.0		
Temporary Labor	0.1	0.1	0.1	T	
Total:	6.8	6.1	6.1		
Supervision & Technology:					
GIS Technician, Senior	0.0	0.0	3.0	B	\$3,574-\$4,371
<i>Engineering Technician</i>	3.0	3.0	0.0	B	--
Office Assistant 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Operations Data Assistant	1.0	1.0	1.0	B	\$2,655-\$3,256
Senior Surveyor	1.0	1.0	1.0	B	\$3,786-\$4,637
Service Representative 1, 2	3.0	3.0	3.0	B	\$2,993-\$4,124
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
GIS Analyst	0.0	0.0	2.0	S	\$4,572-\$5,514
<i>GIS Specialist</i>	2.0	2.0	0.0	S	--
GIS Analyst, Senior	2.0	2.0	1.0	S	\$5,146-\$6,515
Program Coordinator	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Manager 2	1.0	1.0	1.0	S	\$5,792-\$6,983
Systems Analyst 1	1.0	1.0	1.0	S	\$4,572-\$5,790
Subtotal Regular Employees	17.0	17.0	16.0		
Temporary Labor	1.5	1.5	1.5	T	
Total:	18.5	18.5	17.5		
Fleet Administration:					
Fleet Maint. Mechanic 3, 4	5.0	5.0	5.0	B	\$3,786-\$4,920
Fleet Maint. Mechanic 5	2.0	2.0	2.0	B	\$4,264-\$5,216
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
Subtotal Regular Employees	8.0	8.0	8.0		
Temporary Labor	0.3	0.3	0.3	T	
Total:	8.3	8.3	8.3		

Budgeted Positions

Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC WORKS (continued)					
Facilities:					
Custodial Maint. Worker 1	9.0	9.0	9.0	B	\$2,362-\$2,893
Custodial Maint. Worker 1 - GF	1.0	1.0	1.0	B	\$2,532-\$3,101
Custodial Maint. Worker 1 - PT	0.5	0.5	0.5	B	\$2,362-\$2,893
Custodial Maint. Worker 2	1.0	1.0	1.0	B	\$2,655-\$3,256
Custodial Maint. Worker Lead	1.0	1.0	1.0	B	\$3,176-\$3,881
Maintenance Worker 3	3.0	3.0	3.0	B	\$3,369-\$4,043
Program Manager 1	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$5,459-\$6,583
Total:	16.5	16.5	16.5		
Engineering:					
Engineering Assistant	2.0	2.0	1.0	B	\$4,264-\$5,216
Engineering Technician	2.0	2.0	2.0	B	\$3,574-\$4,371
Project Records Coordinator	1.0	1.0	1.0	B	\$3,369-\$4,043
Senior Construction Inspector	3.0	3.0	3.0	B	\$4,023-\$4,920
Senior Permits Reviewer	2.0	2.0	2.0	B	\$4,023-\$4,920
Assistant Director	2.0	2.0	1.0	E	\$7,083-\$9,039
Department Manager 2	2.0	2.0	2.0	E	\$6,304-\$7,663
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
Planner 2	1.0	1.0	1.0	S	\$4,572-\$5,790
Program Coordinator (Reassigned)	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Specialist	1.0	1.0	1.0	S	\$4,062-\$4,899
Project Engineer	5.0	5.0	5.0	S	\$5,792-\$7,332
Project Engineer - LT	0.8	0.0	0.0	S	--
Utility Engineer (Reassigned)	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	S	\$5,146-\$6,205
Subtotal Regular Employees	24.8	24.0	22.0		
Temporary Labor	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	T	
Total:	26.3	25.5	23.5		

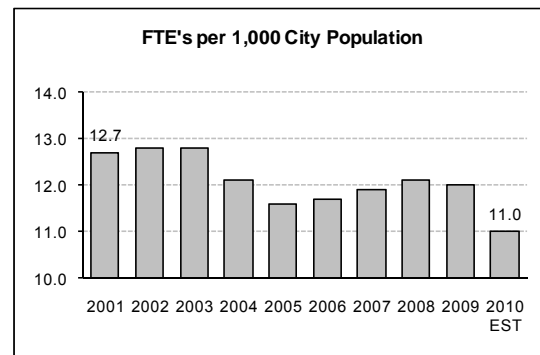
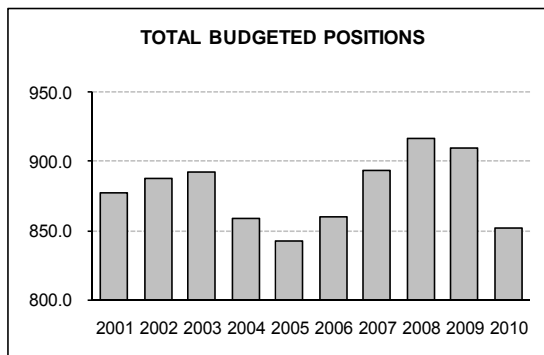
Budgeted Positions (continued)

DEPARTMENT/DIVISION	ADOPTED 2008	ADOPTED 2009	PROPOSED 2010	Employee Group	Monthly Salary Range
PUBLIC WORKS (continued)					
Transportation:					
Accounting Assistant 3	1.0	1.0	1.0	B	\$2,993-\$3,664
Associate Engineering Technician	1.0	1.0	1.0	B	\$3,176-\$3,881
Electronics Tech, Electronics Spec	5.0	5.0	5.0	B	\$3,786-\$5,539
Parking Controls Technician 1	0.0	1.0	1.0	B	\$2,655-\$3,256
<i>Custodian/Parking Meter Collector</i>	1.0	0.0	0.0	B	--
Parking Controls Technician 1 - GF	0.0	1.0	1.0	B	\$2,822-\$3,454
<i>Custodian/Parking Meter Collector - GF</i>	1.0	0.0	0.0	B	--
Parking Controls Technician 2 - GF	0.0	1.0	1.0	B	\$3,025-\$3,703
<i>Parking Meter Mechanic - GF</i>	1.0	0.0	0.0	B	--
Secretary 3	1.0	1.0	1.0	B	\$2,822-\$3,454
Security Information Attendant	0.0	1.0	1.0	B	\$2,362-\$2,893
<i>Parking Systems Security</i>	1.0	0.0	0.0	B	--
Signal Systems Specialist	1.0	1.0	1.0	B	\$4,523-\$5,539
Skilled Worker 2	2.0	2.0	2.0	B	\$3,574-\$4,371
Utility 2, Skilled Worker 1	3.0	3.0	3.0	B	\$3,176-\$4,124
Department Manager 2	1.0	1.0	1.0	E	\$6,304-\$7,663
Division Supervisor	1.0	1.0	1.0	S	\$4,572-\$5,514
Program Manager 1	1.0	1.0	1.0	S	\$5,459-\$6,583
Traffic Operations Engineer	1.0	1.0	1.0	S	\$5,146-\$6,205
Subtotal Regular Employees	22.0	22.0	22.0		
Temporary Labor	3.8	3.0	3.0	T	
Total:	25.8	25.0	25.0		
Storm & Surface:					
(Employees from this division reassigned to Engineering and Maintenance)					
Property Acquisition & Facilities Mgmt.:					
Property Acquisition Specialist	1.0	1.0	1.0	B	\$4,264-\$5,216
Program Manager 1	1.0	1.0	1.0	S	\$5,459-\$6,583
Total:	2.0	2.0	2.0		
TOTAL PUBLIC WORKS	239.2	237.9	232.6		
STAFFING SUMMARY BY BARGAINING UNIT:					
<i>Non-Uniformed Employee Group</i>	161.2	159.8	157.5	B	AFSCME 114
<i>Non-Represented Employee Group</i>	12.5	12.5	11.0	E	Non-Union
<i>Supervisor/Professional Employee Group</i>	42.8	43.0	41.0	S	Teamster 231
<i>Temporary Labor Employee Group</i>	22.7	22.6	23.1	T	Non-Union

Budgeted Positions

10 YEAR HISTORY OF BUDGETED POSITIONS IN FULL TIME EQUIVALENTS FROM ADOPTED BUDGETS

Employee Group	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Elected Mayor (and Finance Director through 2007)	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	1.0	1.0
Elected City Council	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Elected Municipal Judge	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Non-Represented Employee Grp	75.9	75.6	78.6	77.4	77.1	79.9	83.9	90.8	87.0	80.6
Supervisors and Professionals	90.9	94.3	100.6	101.7	104.9	103.4	108.6	107.8	106.0	99.0
Professional Librarians	9.3	9.3	8.3	8.0	8.0	8.0	8.0	8.0	8.0	7.0
Emergency Med Svcs Dispatch	10.0	11.0	11.0	11.0	12.0	12.0	12.0	13.0	13.0	13.0
Fire Supervisors	8.0	8.0	8.0	7.3	7.0	8.0	8.0	8.0	8.0	8.0
Firefighters	120.8	128.7	129.7	129.3	122.5	126.0	132.0	135.0	133.0	129.0
Police	97.0	98.0	98.0	95.4	95.1	100.0	102.0	102.0	106.0	99.7
WHAT COMM Dispatch	0.0	0.0	23.0	23.0	23.0	23.0	26.0	26.0	26.0	26.0
Non-Uniformed	387.3	379.1	355.7	334.4	323.5	327.3	336.5	352.1	351.6	321.2
TOTAL REGULAR	808.2	814.0	822.9	797.5	783.1	797.6	827.0	851.7	847.6	792.5
Temporary Labor	69.0	73.4	69.1	60.9	59.2	62.2	66.6	64.6	62.6	59.2
TOTAL PAID WORKFORCE	877.2	887.4	892.0	858.4	842.3	859.8	893.6	916.3	910.2	851.7



Source for population estimates – State of Washington Office of Financial Management

Significant Changes to Budgeted Positions by Year

General Comment: In some years an increase in an employee unit is not an increase in City employees, but a transfer from another group.

2010 In 2009, there were four rounds of budget reductions to reduce expenditures citywide. These reductions were done in response to declining revenues brought on by the recession. Positions have been eliminated from every city department in order to meet budget reduction targets. These reductions consisted of eliminating 38.7 vacant and 21 filled FTEs. In addition, small normal fluctuations in hours, temporary labor, or changes in limited term positions status added the equivalent of 1.2 FTEs to the citywide total. All told, citywide there was a net decrease of 58.5 FTEs from the 2009 Adopted Budget.

2009 4.0 new police positions are proposed as part of a new Neighborhood Anti-Crime Team that will be a proactive problem-solving unit assigned to the patrol division. The team will be project-oriented and will focus on issues/concerns in the 24 neighborhoods and districts of Bellingham. The Public Development Authority will be staffed with 1.7 positions. The PDA will be the City's real estate development arm for parcels and properties throughout Bellingham, inclusive of parts of the waterfront district. The total number of new positions in 2009 is 5.7 FTEs. New positions are being offset by reductions in vacant positions and a decrease in temporary labor for a net decrease of 5.8 FTEs.

- 2008** 4.0 new positions are proposed to facilitate management of the Lake Whatcom Watershed to help stabilize water quality levels. 3.0 positions are being added in the Medic One group to ensure the appropriate level of service as agreed to in the County-wide Emergency Medical Service Plan. The Police Department is adding 1.4 positions in the Records function to ensure the mandated 3-day turnaround time is met. The Library is adding 1.5 positions to serve increasing circulation needs. 0.7 positions are being added in Judicial & Support Services to assist with an increase in parking citations and public records requests. Planning & Community Development is adding 0.5 positions to assist with planning and economic development. The Public Works Department is adding 4.5 positions, which include a Parking Meter Collector to keep up with demand, Conservation Specialists to ensure efficient and appropriate usage of resources, a Utility Locator to meet State standards and an Accounting Assistant to assist with time keeping functions. The remaining increase of 6.1 is a result of increases in temporary labor and an increase in new positions from 2007 that were budgeted as mid-year hires in 2007 but will now be budgeted for the entire year. Lastly, though it does not impact the overall staff count, the Finance Director will no longer be an elected position.
- 2007** In order to meet the City's needs for its growing technology infrastructure, 4.0 new positions were added in the Information Technology Services Department for 2007. Public safety concerns were addressed by the addition of 3.0 new Firefighters for the relief pool, and 1.0 new Firefighter and 1.0 Assistant Fire Chief for the new Division of Emergency Management. In addition, 2.0 Police Sergeants, 3.0 WhatComm Dispatchers and 1.0 Court Process Specialist were added to better respond to needs resulting from increased call volume and to provide for a related increase in workload for Municipal Court Services. The Park Department added 1.0 new Park Technician to help maintain an increasing number of Park facilities, and a .75 FTE Park Maintenance Aide to support volunteer efforts critical to the maintenance of open space areas and site restorations. Public Works increased its regular staff by 1.0 new Custodial Maintenance Worker Lead to oversee custodial crews which will allow other staff to complete facilities capital maintenance projects. The 2007 budget also includes a 4.0 FTE increase in Public Works temporary labor. It should also be noted that an additional net increase of 4.0 positions resulted from budget amendments adopted during 2006 and the end of limited terms for some positions which were approved for a specific period of time.
- 2006** The 2006 budget includes 10.5 net new positions. Another 4.5 positions were never reduced in the 2005 budget due to the extension of the agreement with the County to continue Medic 3 service, pending a long-term funding solution. New positions include five new Police Officers, one City Attorney in the Prosecutor's Office, one Project Engineer for Parks, three Utility Workers in Public Works, and .5 Office Technician in the Executive Department. The Parks Department also increased most of their seasonal temporary labor from eight months to nine months to meet increased demand for park maintenance.

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